


# 2014 YELLOW COMMAND

Regional Mass Casualty Incident Functional and Full-Scale Exercise

MISSION: Provide an annual structure through which the Bay Area can coordinate multi-agency, regional OES exercises that assess our regional catastrophic plans.



2014

URBANSIELD

Yellow Command Mass Casualty Incident Full-Scale Exercise  
December 23, 2014

After Action Report/  
Improvement Plan (AAR/IP)

2014 URBANSIELD ALBUQUERQUE COUNTY DEFENSE OFFICE

This project is supported by the California Governor's Office of Emergency Services in accordance with SB 13 (Shane Bone Assembly Bill) and SB 1000 (John Garamendi Assembly Bill) and by the U.S. Department of Homeland Security.


# 2014 YELLOW COMMAND

## EOCs

- Alameda County
- San Mateo County
- San Francisco
- Marin County
- Sonoma County
- Santa Clara County
- City of Sunnyvale
- City of Palo Alto
- City of Oakland
- Cal OES Coastal Region

## Other Key Sites

- Moffett Field
- Stanford Hospital
- UCSF Benioff's  
Children's Hospital  
Oakland



2  
0  
1  
4

24/7 365

CRITICAL TRAINING  
CRITICAL TIMES

**URBANSHIELD**

Yellow Command Mass Casualty Incident  
Full-Scale Exercise  
December 23, 2014

**After Action Report/  
Improvement Plan (AAR/IP)**

This project is supported by the California Governor's Office of Emergency Services in cooperation with the 2013 Urban Area Security Initiative grant funds provided by the U.S. Department of Homeland Security.

ALBUQUERQUE COUNTY DEFENSE OFFICE

# 2014 YELLOW COMMAND

## Core Capabilities

- Operational Coordination
- Public Health and Medical Services
- Public and Private Services and Resources
- Public Information and Warning

## Regional Objectives

- Evaluate EOC/Hospital coordination on medical surge, patient tracking and movement
- Exercise and evaluate the Regional Catastrophic Earthquake Donations Management Plan
- Stand up a Joint Information Center and evaluate the Joint Information System

# PARTICIPANTS

- American Red Cross
- Cal OES Coastal Region
- California Army National Guard (91<sup>st</sup> CST)
- California State Threat Assessment Center
- California Volunteers
- County of Alameda
- County of Contra Costa
- County of Marin
- County of San Mateo
- County of Santa Clara
- County of Solano
- County of Sonoma
- City and County of San Francisco
- City of Belmont
- City of Berkeley
- City of Fremont
- City of Mountain View
- City of Oakland
- City of Palo Alto
- City of Redwood City
- City of South San Francisco
- City of Sunnyvale
- UCSF Benioff's Children's Hospital Oakland
- Alta Bates Summit Medical Center
- Stanford Hospital & Clinics
- Camp Parks
- El Camino Hospital, Los Gatos
- El Camino Hospital, Mountain View
- Good Samaritan Hospital
- Google
- Intel Corporation
- Kaiser Permanente San Jose Medical Center
- Kaiser Permanente Santa Clara Medical Center
- Lucile Packard Children's Hospital
- Mutual Aid Public Information Officers
- NASA Ames Research Center
- O'Connor Hospital
- Regional Medical Center of San Jose
- San Francisco General Hospital & Trauma Center
- Santa Clara Valley Medical Center
- Saint Louise Regional Hospital
- US Army Reserve
- USCG (Coast Guard Training Center Petaluma)
- VA Palo Alto Health Care System

## MASS CASUALTY SCENARIO

Three improvised explosive devices detonate at a military appreciation event at Moffett Federal Airfield. The attack produces a mass casualty and fatality incident.



# GOOGLE PARTNERSHIP

- Patient tracking via cell phone (including one bad guy in a law enforcement vehicle)
- Google glass for SWAT team
- Google collaboration platform for public information officers



# AFTER ACTION ITEMS

## Core Capability:

- Operational Coordination



## Identified Strengths:

- Operational Area EOC communication with Coastal Region EOC
- Simulation Deck enhanced situational awareness through mock media

## Areas for Improvement:

- Information sharing and management within the Coastal Region can be improved
  - Revise the format of the regional teleconference calls
  - Further develop use protocols for WebEOC and CalEOC

# AFTER ACTION ITEMS

## Regional Objective:

- Evaluate EOC/Hospital coordination on medical surge, patient tracking and movement



## Identified Strengths:

- County of Santa Clara Multiple Patient Management Plan
- Coastal Region medical/health system engaged in preparing for mass casualty operations

## Areas for Improvement:

- Patient movement can be evaluated more effectively through actual transport rather than use of pre-staged paper tags
- Difficulty of obtaining status of military personnel through the med/health system



# AFTER ACTION ITEMS

## Regional Objective:

- Exercise and evaluate the Regional Catastrophic Earthquake Donations Management Plan

## Identified Strengths:

- Operational Areas tested donations management functions
- Cal Volunteers practiced the virtual receipt of monetary donations at the Coastal Region EOC

## Areas for Improvement:

- Due to real world events the Coastal Region EOC was unable to staff in-kind donations management operations.

# AFTER ACTION ITEMS

## Regional Objective:

- Stand up a Joint Information Center (JIC) and evaluate the Joint Information System (JIS)



## Identified Strengths:

- Provided over 50 PIOs their first opportunity to practice coordination within a Bay Area Regional JIS.
- Collaboration of more than 25 PIOs from multiple jurisdictions in the Yellow Command JIC facility.

## Areas for Improvement:

- Create a Regional JIS framework or plan
- Identify regional online collaboration platform needs
- Explore media monitoring team models
- Continue exercising Regional JIS processes

# 2014 YELLOW COMMAND

All participating agencies have received the complete Yellow Command After Action Report and Improvement Plan.

Questions regarding Yellow Command may be directed to:

Corinne Bartshire, Bay Area UASI  
Yellow Command Exercise Director  
415-353-5234

[corinne.bartshire@sfgov.org](mailto:corinne.bartshire@sfgov.org)

