



**To: Bay Area UASI Approval Authority**  
**From: Catherine Spaulding, Assistant General Manager**  
**Date: March 8, 2018**  
**Re: Item 8: Bay Area UASI Homeland Security Goals**

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**Staff Recommendation:**

Approve the proposed Bay Area UASI Homeland Security Goals

**Action or Discussion Items:**

Action

**Discussion:**

The proposed Bay Area UASI Homeland Security Goals are as follows:

**Table 1: Proposed Bay Area UASI Homeland Security Goals**

GOAL 1	<i>Public Safety Information Sharing</i>
GOAL 2	<i>Critical Infrastructure</i>
GOAL 3	<i>Cybersecurity</i>
GOAL 4	<i>Communications</i>
GOAL 5	<i>Health and Medical</i>
GOAL 6	<i>Catastrophic Planning and Response</i>
GOAL 7	<i>Community Preparedness</i>
GOAL 8	<i>Recovery</i>

Table 2 below provides additional detail on the goal areas and alignment to FEMA’s 32 core capabilities.

**Table 2 Proposed Bay Area UASI Homeland Security Goals with Core Capabilities**

	<b>NAME</b>	<b>DESCRIPTION</b>	<b>CORE CAPABILITIES</b>
<b>GOAL 1</b>	<b><i>Public Safety Information Sharing</i></b>	Enhance information collection, analysis and sharing in support of public safety operations	Intelligence and Information Sharing Risk and Disaster Resiliency Assessment Threats and Hazards Identification
<b>GOAL 2</b>	<b><i>Critical Infrastructure</i></b>	Protect critical infrastructure and key resources from all threats and hazards	Risk Management for Protection Programs & Activities Physical Protective Measures Access Control and Identity Verification Long-term Vulnerability Reduction Infrastructure Systems
<b>GOAL 3</b>	<b><i>Cybersecurity</i></b>	Strengthen security and preparedness across cyberspace	Cybersecurity
<b>GOAL 4</b>	<b><i>Communications</i></b>	Strengthen communications capabilities through planning, governance, technology, and equipment	Operational Communications Public Information and Warning
<b>GOAL 5</b>	<b><i>Health and Medical</i></b>	Improve health and medical capabilities	Environmental Response/Health Safety Public Health, Healthcare, & EMS Fatality Management
<b>GOAL 6</b>	<b><i>Catastrophic Planning and Response</i></b>	Enhance multi-jurisdictional/inter-jurisdictional all-hazards incident catastrophic planning, response, and recovery capabilities	Operational Coordination Planning Forensics and Attribution Screening, Search, and Detection Interdiction and Disruption Supply Chain Security and Integrity Environmental Response/Health Safety Mass Care Services Logistics & Supply Chain Management On Scene Security Protection and Law Enforcement Fire Management and Suppression Critical Transportation Mass Search and Rescue Operations Situational Assessment
<b>GOAL 7</b>	<b><i>Community Preparedness</i></b>	Enhance community preparedness	Community Resilience
<b>GOAL 8</b>	<b><i>Recovery</i></b>	Enhance incident recovery capabilities	Planning Infrastructure Systems Natural and Cultural Resources Health and Social Services Economic Recovery Housing

### ***Comparison of Proposed to Current Goals***

The updated Bay Area UASI Homeland Security Goals include some small changes from prior years. However, many goals are the same or essentially the same. A comparison of the proposed updated homeland security goals to our current goals is provided in table 3 below.

**Table 3: Comparison of Proposed to Current Goals**

	<b><i>Proposed Updated Goals</i></b>	<b><i>Current Goals</i></b>
GOAL 1	<i>Public Safety Information Sharing</i>	<i>Risk Management and Planning</i>
GOAL 2	<i>Critical Infrastructure</i>	<i>Information Analysis and Infrastructure Protection</i>
GOAL 3	<i>Cybersecurity</i>	<i>Communications</i>
GOAL 4	<i>Communications</i>	<i>CBRNE Detection, Response, and Decontamination</i>
GOAL 5	<i>Health and Medical</i>	<i>Medical and Public Health Preparedness</i>
GOAL 6	<i>Catastrophic Planning and Response</i>	<i>Emergency Planning and Community Preparedness</i>
GOAL 7	<i>Community Preparedness</i>	<i>Recovery</i>
GOAL 8	<i>Recovery</i>	

### ***Justification for Updating Goals***

The reasons for the proposed update to the Bay Area UASI Homeland Security Goals are to facilitate and strengthen our grant application to the State and to maintain consistency with past practice. Last month the Governor’s Homeland Security Advisor (HSA) in collaboration with the Homeland Security Advisory Committee (HSAC) approved a new State Homeland Security Strategy. The process to develop the strategy took two years and included extensive stakeholder input, including many of us here in the Bay Area. Bay Area UASI strategic documents have always been aligned with state and federal documents and guidance. The State Homeland Security Strategy Goals provide the required framework for the State’s Investment Justifications (IJs) that form a key component of the state’s application to FEMA for UASI funding. Alignment with the State’s goal areas also helps us to communicate capability strengths and gaps in a consistent and clear manner.

### ***Impact of New Bay Area UASI Homeland Security Goals***

The impact of our new Bay Area UASI Homeland Security Goals will be alignment with the State. The proposed new goals reflect an update in categorization. The goals do not change our grant allocation process. As always, we allocate funding based on our local needs, risks, and gaps. How we spend grant funds will continue to be governed by our THIRA, risk management program results, stakeholder input, and policy guidance from the Approval Authority.

### ***Background of the Bay Area UASI Strategic Framework***

Historically, the Bay Area UASI maintained an extensive strategic plan as required by DHS/FEMA. However, with the introduction of the THIRA requirement in 2015, DHS/FEMA no longer required homeland security strategies from Urban Areas. Although the formal requirement no longer exists, the Bay Area UASI still needs some kind of consistent framework in order to organize regional efforts, communicate risks and gaps, and allocate and track grant funds in a manner consistent with the State's application requirements. Given this ongoing need, the Bay Area UASI Management Team produced the Bay Area UASI Homeland Security Goals and Objectives document for the first time in 2015. This document was approved by the Approval Authority in July 2015. Since then, the document has been updated annually with our THIRA results. The 2017 Bay Area UASI Homeland Security Goals and Objectives document can be found on the Bay Area UASI website at:

<http://bayareuasi.org/sites/default/files/resources/GoalsandObjectives2017April.pdf>