



Approval Authority Meeting
Thursday, March 13, 2014
10:00 a.m.

LOCATION

Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568

OES Assembly Room

AGENDA

1. CALL TO ORDER
ROLL CALL

UASI Chair	Anne Kronenberg, City and County of San Francisco
UASI Vice-Chair	Rich Lucia, County of Alameda
Member	Raymond Guzman, City and County of San Francisco
Member	Renee Domingo, City of Oakland
Member	David Hober, City of San Jose
Member	Ken Kehmna, County of Santa Clara
Member	Mike Casten, County of Contra Costa
Member	Bob Doyle, County of Marin
Member	Sherrie L. Collins, County of Monterey
Member	Carlos Bolanos, County of San Mateo
Member	Al Terrell, County of Sonoma
Member	Brendan Murphy, Cal OES

General Manager Craig Dziedzic

2. APPROVAL OF THE MINUTES (Discussion, Possible Action)

Discussion and possible action to approve the draft minutes from the February 13, 2014 regular meeting or take any other action related to the matter.

(Document for this item includes draft minutes from February 13, 2014.) 5 mins

3. GENERAL MANAGER'S REPORT

General Manager Craig Dziedzic will give an update regarding the following:

- a) Securing the Cities (STC) Grant (Discussion)
- b) Trip to Washington, D.C. (Discussion)
- c) Management Team Update (Discussion)
- d) Statewide Data Sharing Coordinator Position Update (Discussion)

(Document for this item is a report from Craig Dziedzic.) 10 mins

4. REPORT FROM THE ADVISORY GROUP (Discussion, Possible Action)

Advisory Group Chair Daniel Mahoney will provide a report from the Advisory Group.

Possible action to approve any recommendation(s) or take any other action related to this matter.

(Documents for this item are a report and an appendix from Daniel Mahoney.) 10 mins.

- 5. FY14 PROPOSED PROJECTS** (Discussion, Action Item)
Assistant General Manager Catherine Spaulding will present the hub and regional proposed projects for FY14. Action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report and a PowerPoint from Catherine Spaulding.) 10 mins
- 6. FY14 HUB FUNDING FORMULA** (Discussion, Action Item)
Assistant General Manager Catherine Spaulding and Digital Sandbox Client Service Manager Jason Carroll will present the hub funding formula. Action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report and a PowerPoint from Catherine Spaulding and Jason Carroll.) 10 mins
- 7. RISK MANAGEMENT PROGRAM, FY15 GRANT CYCLE** (Discussion, Possible Action)
Assistant General Manager Catherine Spaulding and Information Sharing and Risk Management Project Manager David Frazer will discuss the Risk Management Program for the FY15 grant cycle. Possible action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report and an appendix from Catherine Spaulding and David Frazer.) 10 mins
- 8. REGIONAL PROCUREMENT** (Discussion, Action Item)
Assistant General Manager Catherine Spaulding will provide an update on the orders placed and the status of delivery for the FY11 and FY12 regional procurement closeout, as well as propose the regional procurement process for the closeout of FY13. Action to support any recommendation(s) or take any other action related to this matter.
(Document for this item is a report from Catherine Spaulding.) 5 mins
- 9. REGIONAL TRAINING AND EXERCISE PROGRAM ANNUAL REPORT**
(Discussion, Possible Action)
Commander Dennis Houghtelling from the Alameda County Sheriff's Office will present an annual report for the Regional Training and Exercise Program. Possible action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report, a PowerPoint and two appendices from Dennis Houghtelling.) 10 mins
- 10. EQUIPMENT PERFORMANCE REVIEW** (Discussion, Action)
Assistant General Manager Catherine Spaulding will discuss a proposed performance review. Action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report and an appendix from Catherine Spaulding.) 10 mins
- 11. LESSONS LEARNED FROM OTHER URBAN AREAS** (Discussion)
Director of Emergency Management Christopher Godley from Leidos will discuss the lessons learned from other Urban Areas. Possible action to support any recommendation(s) or take any other action related to this matter.
(Documents for this item are a report and a PowerPoint from Christopher Godley.) 10 mins
- 12. FY12 UASI SPENDING UPDATE** (Discussion, Possible Action)
Chief Financial Officer Tristan Levarado will provide an update on spending for FY12 UASI. Possible action to support any recommendation(s) or take any other action related to this matter.
(Document for this item is a report from Tristan Levarado.) 5 mins

13. UASI QUARTERLY TRAVEL EXPENDITURES (Discussion, Possible Action)

Chief Financial Officer Tristan Levarado will provide a report on quarterly UASI travel expenditures. Possible action to support any recommendation(s) or take any other action related to this matter.

(Document for this item is a report from Tristan Levarado.) 5 mins

14. TRACKING TOOL (Discussion, Possible Action)

Review the tracking tool for accuracy and confirmation of deadlines. Possible action to add or clarify tasks for the Management Team or take other action related to the tracking tool.

(Document for this item is the UASI Approval Authority Tracking Tool.) 5 mins

15. ANNOUNCEMENTS-GOOD OF THE ORDER

16. FUTURE AGENDA ITEMS (Discussion)

The Approval Authority members will discuss agenda items for future meetings.

17. GENERAL PUBLIC COMMENT

Members of the Public may address the Approval Authority for up to three minutes on items within the jurisdiction of the Bay Area UASI Approval Authority.

18. ADJOURNMENT

If any materials related to an item on this agenda have been distributed to the Approval Authority members after distribution of the agenda packet, those materials are available for public inspection at the Bay Area UASI Management Office located at 711 Van Ness Avenue, Suite 420, San Francisco, CA 94102 during normal office hours, 8:00 a.m.- 5:00 p.m.

Public Participation:

It is the policy of the Approval Authority to encourage and permit public participation and comment on matters within the Approval Authority's jurisdiction, as follows.

- *Public Comment on Agenda Items.* The Approval Authority will take public comment on each item on the agenda. The Approval Authority will take public comment on an action item before the Approval Authority takes action on that item. Persons addressing the Approval Authority on an agenda item shall confine their remarks to the particular agenda item. For each agenda item, each member of the public may address the Approval Authority once, for up to three minutes. The Chair may limit the public comment on an agenda item to less than three minutes per speaker, based on the nature of the agenda item, the number of anticipated speakers for that item, and the number and anticipated duration of other agenda items.
- *General Public Comment.* The Approval Authority shall include general public *comment* as an agenda item at each meeting of the Approval Authority. During general public comment, each member of the public may address the Approval Authority on matters within the Approval Authority's jurisdiction. Issues discussed during general public comment must not appear elsewhere on the agenda for that meeting. Each member of the public may address the Approval

Authority once during general public comment, for up to three minutes. The Chair may limit the total general public comment to 30 minutes and may limit the time allocated to each speaker depending on the number of speakers during general public comment and the number and anticipated duration of agenda items.

- *Speaker Identification.* Individuals making public comment may be requested, but not required, to identify themselves and whom they represent.
- *Designated Public Comment Area.* Members of the public wishing to address the Approval Authority must speak from the public comment area.
- *Comment, Not Debate.* During public comment, speakers shall address their remarks to the Approval Authority as a whole and not to individual Approval Authority representatives, the General Manager or Management Team members, or the audience. Approval Authority Representatives and other persons are not required to respond to questions from a speaker. Approval Authority Representatives shall not enter into debate or discussion with speakers during public comment, although Approval Authority Representatives may question speakers to obtain clarification. Approval Authority Representatives may ask the General Manager to investigate an issue raised during public comment and later report to the Approval Authority. The lack of a response by the Approval Authority to public comment does not necessarily constitute agreement with or support of comments made during public comment.
- *Speaker Conduct.* The Approval Authority will not tolerate disruptive conduct by individuals making public comment. Speakers who use profanity or engage in yelling, screaming, or other disruptive behavior will be directed to cease that conduct and may be asked to leave the meeting room.

Disability Access

The UASI Approval Authority will hold its meeting at the Alameda County Sheriff's Office OES located at 4985 Broder Blvd. in Dublin, CA 94568.

In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify Waimen Chee, at least 24 hours prior to the meeting at (415) 353-5223.



**Bay Area UASI Program
Approval Authority Meeting**
Thursday, February 13, 2014
10:00 a.m.

LOCATION
Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

**REGULAR MEETING MINUTES
DRAFT**

1. Roll Call

Vice-Chair Rich Lucia called the meeting to order via conference call at 10:03 am. General Manager Craig Dziedzic took roll. Vice-Chair Rich Lucia, Members Raymond Guzman, David Hober, Sherrie Collins, Mike Casten, Al Terrell, Ken Kehmna and Brendan Murphy were present. Chair Anne Kronenberg, Members Carlos Bolanos and Bob Doyle were absent, but their alternates, Amiee Alden, Mark Wyss, and Dave Augustus were present. Renee Domingo arrived at 10:30 a.m.

2. Approval of the Minutes

Motion: Approve the minutes from the January 9, 2014 Approval Authority meeting.

Moved: Alternate Member Alden **Seconded:** Member Wyss

Vote: The motion passed unanimously.

3. General Manager's Report

(a) FY 2014 Omnibus Appropriations Bill

General Manager Craig Dziedzic stated that The United States Congress passed the FY2014 Omnibus Appropriations Bill allocating \$600,000,000 for the Urban Areas Security Initiative grant program. This Bill did not consolidate the preparedness grants as proposed by the President's budget request. In fact, language under Section 557 of the General Provisions prohibits any funds being used to implement the National Preparedness Grant Program or successor grant program unless explicitly authorized by Congress. The specific number of UASI

grants was not addressed; however, if the Secretary of the Department of Homeland Security (DHS) determines that risk can be more effectively addressed through a change in the number of urban areas receiving funds compared to FY 2013, then specific factors are to be briefed to the respective Committees 5 days prior to announcement. Changes should be consistent with more efficiently and effectively targeting resources to address risk.

The UASI grant Funding Opportunity Announcement (FOA) is expected to be announced in March 2014 and it is anticipated that the grant may include approximately \$587 million (a 4.8% increase from the \$558.7 million allocated last year).

(b) FY 2014 Risk Profile (San Francisco – San Jose – Oakland)

Mr. Dziedzic stated that on January 30, 2014, the FEMA/Grant Programs Directorate (GPD) announced the FY 2014 State, Territory, and Metropolitan Statistical Area (MSA) risk validation process. Risk profiles for each jurisdiction were issued, along with instructions about the process. Per the Homeland Security Act of 2002, as amended, only the 100 most populous MSAs in the United States, as defined by the Office of Management and Budget (OMB) are considered in the risk analysis. The OMB defines these MSAs through the application of published standards using data compiled by the U.S. Census Bureau. The FY 2014 risk analysis applied updated OMB definitions released in February 2013.

The Risk Profile is a part of the annual risk review process and helps inform the Department of Homeland Security's (DHS) determination of FY 2014 grant allocations for States/territories and MSAs. Final FY 2014 Risk Profiles will be sent out following completion of the review process.

The Department of Homeland Security (DHS) released the San Francisco – San Jose – Oakland risk profile and it is approximately the same as last year. The UASI Management Team is in the process of reviewing the data and will be drafting a letter to FEMA to address the region's concerns.

(c) Upcoming Trip to Washington D.C.

Mr. Dziedzic stated that in 2013 a delegation from the UASI Management Team and the Approval Authority traveled to Washington, D.C. to meet with FEMA and Congressional staffers to educate and inform them of the many Bay Area activities and accomplishments. This year, the delegation plans to return to Washington to provide additional updates and information to representatives of the funding agencies. The delegation includes Approval Authority members Rich Lucia, Renee Domingo, Ken Kehmna, General Manager Craig Dziedzic, and Alternate Approval Authority member Amiee Alden. Mike Sena from the NCRIC will also be traveling with the delegation.

(d) Coalition of CA UASIs Update

Mr. Dziedzic stated that Cal OES has agreed to fund the Statewide Risk Manager's Position by using a vacant Statewide Information Coordinator Position. The new position, entitled Statewide Data Sharing Coordinator, merges the state-level position with the UASI Statewide Risk Manager position. This will allow the region to continue employing a Statewide Risk Manager without expending UASI funds. This will be a contract position and will be filled through a current contract that Cal OES has with SRA International.

Cal OES Director Ghilarducci has asked Mike Sena to facilitate the recruitment and selection process for the new Statewide Data Sharing Coordinator position. Mr. Dziedzic will be working with Mike Sena to ensure that the new position encompasses all the necessary duties and reporting responsibilities for all the California UASIs.

4. Report from the Advisory Group

NCRIC Director Mike Sena stated that during the January 23, 2014 Advisory Group meeting, the Advisory Group received thirteen presentations requesting funding for regional projects. A motion was approved to recommend ten regional projects for funding.

The City and County of San Francisco Bay 72, City of Palo Alto Mobile Medical Disaster Application and Contra Costa County Emergency Public Information Regional Coordination projects were not recommended for funding.

Member Casted asked if the South Bay Information Sharing System (CopLink) was part of a sustainment plan. Mr. Sena stated that the recommended funding includes sustaining the project.

5. Urban Shield 2013 – After Exercise Summary Report

Alameda County Sheriff Captain Tom Madigan presented the After Action Review of the 2013 Urban Shield exercise through a PowerPoint presentation. Urban Shield is the largest disaster preparedness/tactical training exercise in the nation. Urban Shield provides a multi-layered training exercise at critical infrastructure throughout the Bay Area region to enhance the skills of first responders and those responsible for managing large scale events.

6. 2013 Yellow Area Command Mass Fatality Exercise Summary

Interim Project Manager Caroline Thomas-Jacobs stated Urban Shield 2013 added a Yellow Area Command to their annual regional exercise which included 300 participants from 56 agencies. This command was designated as the Office of Emergency Services (OES) Area Command. It focused on operational coordination between multiple EOCs and affiliated responding agencies, such as Fire, Law Enforcement, EMS, American Red Cross, and other public and private sector agencies.

Ms. Thomas-Jacobs stated that the Yellow Area Command exercised the Regional Mass Fatality Plan and Regional Catastrophic Earthquake Logistics Response Plan. It was a four hour functional exercise in the morning and a four hour disaster mortuary operations and family assistance center demonstration in the afternoon. The scenario was a train accident with over 400 casualties and 150 fatalities, which required a regional response and disaster mortuary operations. This included a portable field morgue and the establishment of a family assistance center.

7. P25 Systems Update

Interoperability Project Manager Jeff Blau stated that the region's P25 interoperability project has funded 78 of 130 radio sites (60%) and 26,369 of 49,800 mobile or portable radios (53%). The region has invested general and grant funds of over \$155 million in P25 trunked infrastructure and \$102 million in P25 subscriber units for a total investment of approximately \$258 million.

Mr. Blau stated that additional funding is still needed to complete the eight Bay Area P25 systems. It is estimated that an additional \$122 million for infrastructure (52 sites) and \$90 million for subscriber units (23,300) for a total of \$212 million will be required before the project is complete.

8. Subrecipient Monitoring Results

Chief Financial Officer Tristan Levarado stated that the UASI is required to monitor subrecipients for all grant supported activities to ensure compliance with applicable Federal and State requirements and to also ensure that performance goals are being achieved. From the months of August through November 2013, the Grants Management Unit conducted monitoring site visits that covered 18 jurisdictions. Testing included sampled transactions from the following funding sources: FY10, FY11 and FY12 UASI, FY10 IECGP and FY10 RCPGP.

Mr. Levarado stated that the three jurisdictions which did not have any findings were San Jose, San Mateo/NCRIC, and Santa Cruz. The resulting findings yielded recommendations and required corrective action plans from the jurisdictions. All jurisdictions except for the Central Marin Police Authority (formerly Twin Cities Police Authority) agreed to the recommendations and submitted their corrective action plans, which were found to be acceptable and in compliance with the grant requirements. In the next round of monitoring, scheduled for late summer this year, staff will review those action items to ensure that full implementation has been achieved.

9. Tracking Tool

Vice-Chair Lucia asked the Board for any questions or comments. There were no questions or comments.

10. Announcements-Good of the Order

There was discussion amongst the Board after Vice-Chair Lucia proposed to move the Approval Authority meeting to March 20, 2014. After some discussion the Board passed a motion to have Member Domingo chair the March 13, 2014 Approval Authority meeting in the event Chair Kronenberg and Vice-Chair Lucia are absent.

Motion: Member Domingo to chair the March 13, 2014 Approval Authority Meeting

Moved: Member Hober **Seconded:** Member Collins
Vote: The motion passed unanimously

11. Future Agenda Items

Vice-Chair Lucia asked the Board for questions or comments. There were no questions or comments.

12. General Public Comment

BayRICS General Manager Barry Fraser stated that he attended the initial California First Responder Network Board (CalFRN) meeting on February 5, 2014 in Sacramento. Mr. Fraser is the BayRICS Authority representative on 13-member CalFRN Board.

General Manager Craig Dziejcz announced that Chair Kronenberg's husband had passed away and a sympathy card is in circulation for anyone who wishes to sign.

The meeting adjourned at 11:15 a.m.



To: Bay Area UASI Approval Authority

From: Craig Dziedzic, General Manager

Date: March 13, 2014

RE: Item 3: General Manager's Report

Recommendations: Discussion only.

Action or Discussion Items:

- (a) Securing the Cities (STC) Grant (Discussion Only)
- (b) Trip to Washington, D.C. (Discussion)
- (c) Management Team Update (Discussion Only)
- (d) Statewide Data Sharing Coordinator Position Update (Discussion Only)

Discussion/Description:

- (a) Securing the Cities (STC) Grant (Discussion Only)

The Dept. of Homeland Security has released the FY 2014 Standing Funding Opportunity Announcement (SFOA) for the Securing the Cities (STC) grant. This 5 year grant, which is designed to reduce the risk of the successful deployment of a nuclear terrorist weapon against a major metropolitan region in the US, will award one UASI \$5.6 million dollars in 2014 and upwards of \$30 million dollars to the recipient over the life of the grant. There are 8 UASIs eligible to apply: the Bay Area, Boston, Chicago, Dallas/Ft Worth/Arlington, Houston, National Capitol Region, Philadelphia, and San Diego. The application is extremely detailed and requires the selection of 8-12 principal agencies as well as signed Letters of Commitment from these agencies which must be submitted with the application. Bruce Martin and Mary Landers are taking the lead on this grant application process and they may be reaching out to you in the coming weeks. The application must be submitted by May 16 with the anticipated grant selection date of August 15th.

- (b) Trip to Washington, D.C. (Discussion Only)

From February 24 - 26, Approval Authority Members Alameda County Under Sheriff Rich Lucia, Santa Clara County Fire Chief Ken Kehmna, Oakland OES/Homeland Security Director Renee Domingo, Alternate Approval Authority Member Amiee Alden, the BAUSI General Manager, and NCRIC Director,

Mike Sena visited Washington, D.C. to meet with key policy makers and provide information and education about how the UASI grants have built capabilities in the Bay Area. The group highlighted important and successful achievements of the Bay Area UASI.

The group met with the representatives from the Senate Homeland Security and Governmental Affairs Committee and the House Homeland Security Committee as well as with staffers from the offices of Representatives Mike Honda, Zoe Lofgren, Anna Eshoo, Barbara Lee, and the Office of Minority Leader Nancy Pelosi. The group personally met Representative Eric Swalwell (D-Dublin) who was very interested in the goals and objectives of the BAUSI. The trip concluded with a meeting with representatives from the Department of Homeland Security & FEMA and staffers from the office of Senator Dianne Feinstein.

The delegation strengthened relationships with Congressional staff and Department of Homeland Security (DHS) officials who are key to delivering homeland security funding to the Bay Area. They also communicated the benefits of and need for continued UASI funding in the Bay Area. During a hearing of the House Homeland Security Committee on February 26, Congressman Swalwell directly engaged Secretary of Homeland Security Jeb Johnson and urged him to give extra consideration to the assets of the entire 12-county Bay Area UASI footprint and not just the 7 counties considered in the Relative Risk Score developed by DHS. This score is the prime factor in the determination of grant funding.

A video clip of Congressman Swalwell's exchange with Secretary Johnson can be viewed here: https://www.youtube.com/watch?v=b6Q_C8KslNY&feature=youtu.be

(c) Management Team Update (Discussion Only)

The Management Team is in the final recruitment stage for the selection of the Resilience and Recovery Project Manager position. As mentioned at the October 10, 2013 Approval Authority meeting, the position will be responsible for developing and implementing regional programs and for project planning with a focus on citizen preparedness, emergency planning, resiliency, recovery, and health and medical preparedness.

Jeff Blau, the Project Manager for Interoperable Communications projects no longer works for the Management Team. Mary Landers will be handling such projects in the interim until the Management Team refines its strategy to effectively and efficiently address its work flow.

The Bay Area UASI has been offered a City Hall Fellow in FY2015. Launched in 2008, the City Hall Fellows Program leverages talented, passionate, and well-trained young individuals to work in local government. It is a national and highly competitive program that operates in three cities (San Francisco, Houston and Baton Rouge). Many alumni continue in local public service immediately post-Fellowship and/or after graduate school.

The fellow will work on the following tasks as follows:

- Assist jurisdictions to make asset updates in Digital Sandbox
- Support Urban Shield Yellow Command

- THIRA scenario development

This fellow will report to Bay Area UASI Management Team project staff. He or she will start in August 2014 and work nearly full time through the end of the 2014-2015 fiscal year.

(d) The Statewide Data Sharing Coordinator Position Update (Discussion Only)

The Statewide Data Sharing Coordinator position has been posted on the website of SRA International Inc. (Requisition Number: 45543BR) The Link is as follows:

<http://www.sra.com/careers/search.php>

Mike Sena will be the lead on the recruitment. After the selection of a candidate pool, an interview panel, comprised of representatives from the Coalition of California UASIs (CCU), Cal Sheriffs, Cal Chiefs, the State Threat Assessment System's (STAS) Fusion Centers, the Cal Node Administrators, and Cal OES will interview the final candidates later this month.



To: Bay Area UASI Approval Authority
From: Daniel J. Mahoney, NCRIC Deputy Director, Advisory Group Chairperson
Date: March 13, 2014
Re: Item # 4: Advisory Group Report

Recommendations:

The UASI Advisory Group recommends approval for funding the FY14 HUB Projects.

Action or Discussion Items:

Action

Discussion:

On February 20, 2014, The UASI Advisory Group received presentations from the 4 regional hubs requesting funding for their proposed Projects. After discussion among the members, a motion was approved to forward the selected regional and sustainment projects to the Approval Authority for their approval. Attached as Appendix A is a spreadsheet that itemizes all the regional projects.

The UASI Advisory Group also gave approval for the development of a Performance Review/Audit of UASI equipment purchases. Assistant General Manager Catherine Spaulding gave a presentation on a proposal to conduct a review of all equipment that was purchased with UASI funding and was then given approval to move forward after much discussion.

REGIONAL - FY14 UASI

TOTAL REGIONAL FUNDING (10 projects): \$10,941,093

Above/Below	Project Number	Goal	Agency	Fiscal Agent	Project Name	Project Time (months)	Sustainment (\$ or One Time Cost (1x))	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Advisory Group Recommended Allocation
	A01	8	Alameda County Sheriff's Office	Alameda County	Regional Training and Exercise Program	12	5	\$4,901,339	\$4,901,339	\$4,901,339	\$4,901,339
	A02	2	NCRC (Northern California Regional Intelligence Center)	San Mateo County	Enhance Information Analysis & IP	12	5	\$10,187,220	\$4,687,200	\$4,687,200	\$4,687,200
	A03	2	South Bay Information Sharing System	Santa Clara County	Information Sharing Project (CopLink)	12	5	\$2,800,000	\$350,000	\$320,000	\$350,000
	A04	2	Contra Costa County Sheriff's Office	Contra Costa County	ARES	12	5	\$200,000	\$200,000	\$100,000	\$200,000
	A05	3	BayRICS Authority	Alameda County	BayLoop Maintenance and Sustainment	12	5	\$220,000	\$220,000	\$220,000	\$220,000
	A06	3	BayRICS Authority	Alameda County	P25 Network Coordination Project	12	5	\$100,000	\$100,000	\$100,000	\$100,000
	A07	6	ABAHO PHP Subcommittee	Alameda County	Strengthening Regional PH-M Coordination	12	1x	\$250,000	\$150,000	\$150,000	\$150,000
	A08	6	ABAHO PHP Subcommittee	Sonoma County	Medical-Health Incident Response Guides	12	1x	\$150,000	\$150,000	\$100,000	\$150,000
	A09	7	CA Water Agency Response Network	Sonoma County	CalWater web portal	12	1x	\$50,000	\$50,000	\$50,000	\$50,000
	A10	2	USG Management Team	City and County of San Francisco	Bay Area Regional ADP Project	12	5	\$132,554	\$132,554	\$132,554	\$132,554
<p>Advisory Group Voting Members recommend that the \$234,215 in unallocated funds remaining from their planning amount be provided to the Hubs rather than allocated regionally. Members recommend that the following three projects are not funded. However, if the Approval Authority decides to allocate additional money to regional projects, the Advisory Group recommends that they are funded in the order ranked and only at the minimum allocation requested amount.</p>											
	B01	6	San Francisco Department of Emergency Management	City and County of San Francisco	Bay72	12	1x	\$800,000	\$500,000	\$150,000	\$0
	B02	5	Stanford Hospital	City of Palo Alto	Mobile Medical Disaster Application	12	1x	\$91,000	\$91,000	\$91,000	\$0
	B03	6	Contra Costa County	Contra Costa County	Emergency Public Information Regional Coordination	12	1x	\$90,000	\$90,000	\$60,000	\$0



To: Bay Area UASI Approval Authority
From: Catherine Spaulding, Assistant General Manager
Date: March 13, 2014
Re: Item #5: FY14 Proposed Projects

Staff Recommendations:

Approve the UASI FY14 proposed projects

Action or Discussion Items:

Action

Discussion:

In January 2014, the four planning hubs met to select projects from among those submitted by UASI stakeholders. Subject matter experts were available to present their proposal and answer questions. Members from each planning hub reviewed, discussed, and ranked the proposed projects in prioritized order, creating a list separated by “above the line” projects as well as “below the line” projects. Because we do not yet know the UASI grant award to the Bay Area for FY14, we used last year’s level of funding for each hub for planning purposes.

On January 23rd, the Advisory Group met to select regional projects from among those submitted by UASI stakeholders. On February 20th, the Advisory Group met to review the hub-selected projects to reduce duplication of effort and confirm prioritization based on regional risk.

Today, the Management Team presents the list of regional and hub-selected projects for the FY14 grant cycle that has been recommended for approval from the Advisory Group. Please see appendix A for a list of projects as well as summary information.

The Management Team is seeking approval from the Approval Authority for this list of projects to be funded in order of priority per funding available. Projects will be funded at the hub level once the grant award is known, subsequent to the approval of the overall hub allocation, regional project allocation, as well as the FY13 risk allocation formula by the Approval Authority.

The Management Team wishes to thank the Advisory Group, hub voting members, project proposers, and all UASI stakeholders who participated in this year’s proposal process for their time and thoughtful input.



BAY AREA UASI

UASI FY14 Project Proposal Selections

Approval Authority Review

March 13, 2014
Alameda County Sheriff's Office
Room 1013
4985 Broder Boulevard
Dublin, CA 94568



Introduction

FY14 Proposal Selection Process

- **Estimated FY14 funding amount using FY13 as guideline**
- **Funding criteria**
- **Grant compliance review**
- **Hub Voting members select and prioritize**
- **Advisory Group select and prioritize regional projects**
- **Advisory Group review and recommendation for approval**



Hub Project Selection Review

2014 Project Proposal Statistics

Hub	Submitted	Selected	Below
North	15	5	10
South	10	3	9
East	26	7	20
West	52	22	30
Regional	13	10	3
TOTAL	116	47	72*

*Partially funded projects may have prioritized the unfunded portion to "below the line".

Total Project Cost	\$35,123,391
Allocation Requested	\$32,523,203
Minimum Allocation Requested	\$23,517,523

NORTH BAY HUB**ESTIMATED FUNDING: \$366,787**

Above The Line	Project Number	Goal	Agency	Project Name	Project Time (Months)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
A01	N01	1	Sonoma County Fire/Emerg Services	North Bay Hub Risk/Capability Planner	13	\$151,278	\$151,278	\$151,278	\$151,278
A02	N03	2	Marin County Sheriff's Office	Coroner Case Management System	5	\$26,514	\$26,514	\$26,514	\$26,514
A03	N02	2	Marin County Sheriff's Office	Marin Sheriff Boat Stern Drive Upgrade	3	\$33,420	\$33,420	\$33,420	\$33,420
A04	N13	6	County of Napa	Web EOC & VMware Site Recovery Manager	10	\$107,088	\$107,088	\$61,875	\$61,875
A05	N09	4	Solano County Public Health	Molecular Detection Equipment	4	\$97,763	\$97,763	\$75,000	\$93,700
Below the Line									
B01	N14	6	Solano County Sheriff's Office	Large Animal Rescue/Transportation Equip	13	\$88,207	\$88,207	\$36,067	
B02	N06	3	Benicia Police Department	APX7000 Radio Project	4	\$71,383	\$71,383	\$68,508	
B03	N11	4	Vallejo Police Department	South County Emergency Services Unit	13	\$312,000	\$312,000	\$275,000	
B04	N10	4	Vacaville Police Department	RoboteX Avatar II	13	\$71,618	\$71,618	\$60,743	
B05	N05	3	Marin County Department of Public Work	Phase 5 P25 700MHz: Consoles	9	\$916,920	\$916,920	\$60,000	
B06	N05	3	Marin County Department of Public Work	Phase 5 P25 700MHz: Portables	9	\$916,920	\$916,920	\$5,000	
B07	N08	3	Sonoma County Sheriff's Office	Multi-Band P25 Radios - Response Teams	4	\$209,582	\$209,582	\$6,000	
B08	N07	3	Sonoma County Sheriff's Office	Frequency Agile Repeaters	4	\$125,000	\$104,400	\$40,000	
B09	N04	2	Novato Police Department	Barricades, Light Tower & Tactical Vests	6	\$48,315	\$48,315	\$13,000	
B10	N12	4	San Antonio Volunteer Fire Dept	USAR - Low Angle Rescue Operation (LARO)	12	\$36,006	\$36,006	\$8,200	

Sonoma County Fire/Emergency Services

GOAL
1

OBJ
1.1

N01

North Bay Hub Risk/Capability Planner

Project Lead – Christopher Helgren, Emergency Mgr.

Total Project Cost – \$151,278

Allocation Requested – \$151,278

Amount Funded – \$151,278



Project Summary

This project provides funding for the North Bay Hub Risk Capability Planner position to sustain efforts to coordinate North Bay Hub risk management, project management, and regional collaboration in the North Bay.

Marin County Sheriff's Office

GOAL
2

OBJ
2.1

N03

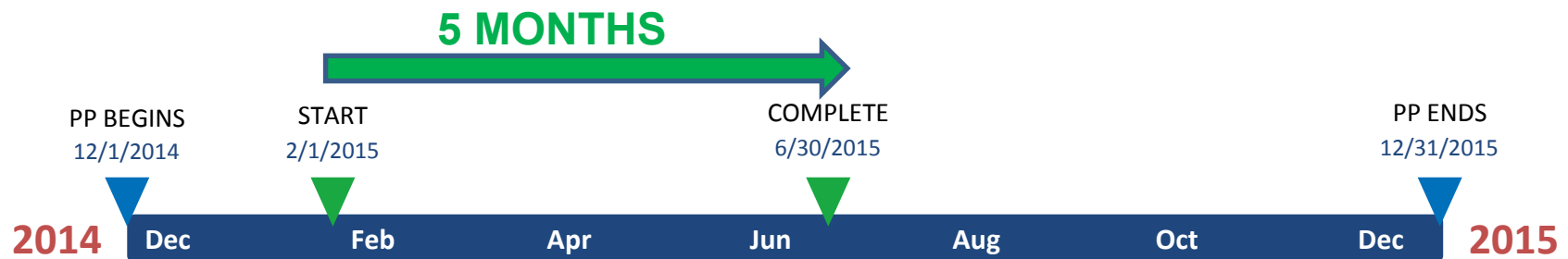
Coroner Case Management System

Project Lead – Keith Boyd, Sheriff's Lieutenant

Total Project Cost – \$26,514

Allocation Requested – \$26,514

Amount Funded – \$26,514



Project Summary

Purchase and implementation of a hardware and computer system for coroner case management. Adjoining OA's within the Region are pursuing this technology. The ability to have this technology based in multiple OA's within the region would create a level of interoperability that does not currently exist.

Marin County Sheriff's Office

GOAL
2

OBJ
2.2
2.3

N02

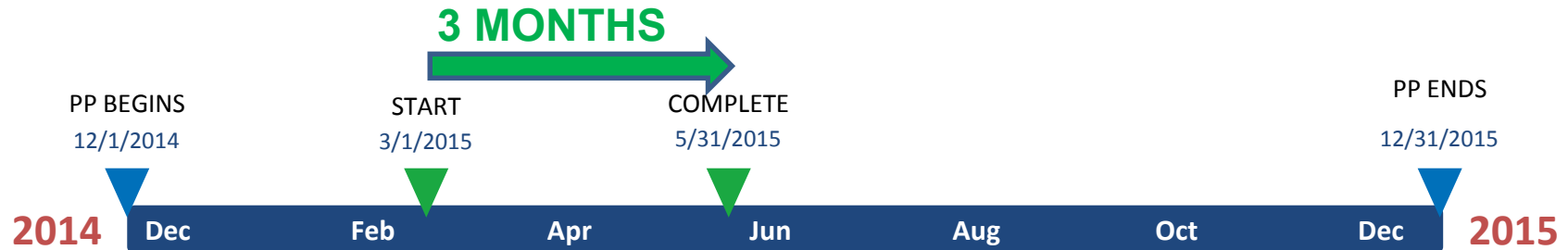
Marin County Boat Stern Drive Upgrade

Project Lead – David Stires, Sheriff's Deputy

Total Project Cost – \$33,420

Allocation Requested – \$33,420

Amount Funded– \$33,420



Project Summary

This 2014 UASI project proposal is intended to re-power the Marin County Sheriff's Marine Patrol boat "Rescue 1" with new, quicker and more robust stern drives. The purchase of two, new, more robust stern drives would improve our response time by elevating our maximum speed to 50 knots and at the same time increasing the stability and reliability of "Rescue 1".

County of Napa

GOAL
6

OBJ
6.2

N13

Web EOC & VMware Site Recovery Mgr.

Project Lead – Kevin Twohey, Emergency Srvcs Cor

Total Project Cost – \$107,088

Allocation Requested – \$107,088

Amount Funded- \$61,875



Project Summary

The purchase of this software is the main component of Web EOC for implementation in Napa County and our Operational Area. The overall project provides interoperability to the Napa County Operational area, the regions North Bay Hub members, the State and the Federal Government as a common operating platform.

Solano County Public Health

GOAL
4

OBJ
4.5

N09

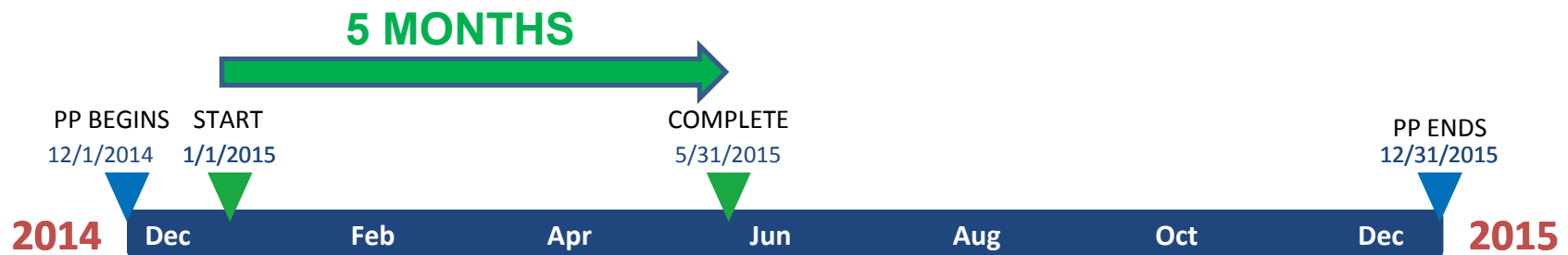
Molecular Detection Equipment

Project Lead – Katya Ledin, Public Health Lab Director

Total Project Cost – \$97,762.50

Allocation Requested – \$97,762.50

Amount Funded– \$93,700



Project Summary

This request is for funding to increase our capability for the rapid molecular detection of agents of bioterrorism and emerging diseases through the purchase of a 24-sample Becton Dickinson (BD) Max Analyzer, which is designed for high-throughput extraction and molecular testing and can run a mixture of different sample types and tests of the same batch.

SOUTH BAY HUB						ESTIMATED FUNDING RUNNING TOTAL:		\$1,302,272	
Above the Line	Project Number	Goal	Agency	Project Name	Project Time (Months)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
A01	S04	3	SVRIA c/o County of Santa Clara	SVRCS/Radio Sites	13	\$2,500,000	\$2,500,000	\$1,000,000	\$900,000
A02	S02	2	Monterey County Dept of Emerg Comm	Computer Aided Dispatch System	13	\$2,000,000	\$750,000	\$500,000	\$182,272
A03	S08	4	City of Santa Cruz PD	CBRNE Incident Response Vehicle	13	\$280,000	\$280,000	\$220,000	\$220,000
Below the Line									
B01	S02	2	Monterey County Dept of Emerg Comm	Computer Aided Dispatch System	13	\$2,000,000	\$750,000	\$67,728	
B02	S04	3	SVRIA c/o County of Santa Clara	SVRCS/Radio Sites	13	\$2,500,000	\$2,500,000	\$100,000	
B03	S05	3	Santa Cruz County Fire Department	County Fire Command Frequency Project	13	\$250,800	\$250,800	\$125,400	
B04	S09	4	Scotts Valley Fire	Chemical Identification Monitor	9	\$97,614	\$97,614	\$50,000	
B05	S10	5	Santa Cruz Regional 911	PulsePoint Software Application	6	\$41,236	\$41,236	\$41,236	
B06	S03	2	Salinas Police Department	SWAT Tactical bullet proof vests	5	\$52,438	\$52,438	\$2,384	
B07	S06	4	Monterey County Sheriff's Office	Bomb Squad Response Equipment	6	\$197,482	\$197,482	\$110,000	
B08	S01	1	Monterey County OES	South Bay Hub Risk/Capability Planner	12	\$105,000	\$105,000	\$105,000	
B09	S07	4	Mountain View Fire Department	Infrared Spectrometers	5	\$70,688	\$70,688	\$16,234	

SVRIA c/o County of Santa Clara

GOAL
3

OBJ
3.1

S04

SVRCS/Radio Sites

Project Lead – Bert Hildebrand, Communications Dir.

Total Project Cost – \$2,500,000

Allocation Requested – \$2,500,000

Amount Funded– \$900,000

13 MONTHS



Project Summary

This proposal is to build Stage 4 of the SVRIA County-wide P25 Phase 2 Trunked 700 MHz public safety radio system. This will procure the equipment necessary for 5 sites.

Monterey County Emergency Communications

GOAL
2

OBJ
2.1

S02

Computer Aided Dispatch System

Project Lead – John Mount, Operations Supervisor

Total Project Cost – \$2,000,000

Allocation Requested – \$750,000

Amount Funded– \$182,272



Project Summary

This proposal is for replacement of the Computer Aided Dispatch (CAD) system for Monterey County Emergency Communications (ECD). ECD provides consolidated Public Safety Answering Point and public safety dispatch services for 12 Cities, 5 Fire Districts, Federal, State and County Agencies, CSUMB, County-wide EMS, and Airport PD, including CALFIRE and State prisons.

City of Santa Cruz Police Department

GOAL
4

OBJ
4.2
4.4

S08

CBRNE Incident Response Vehicle

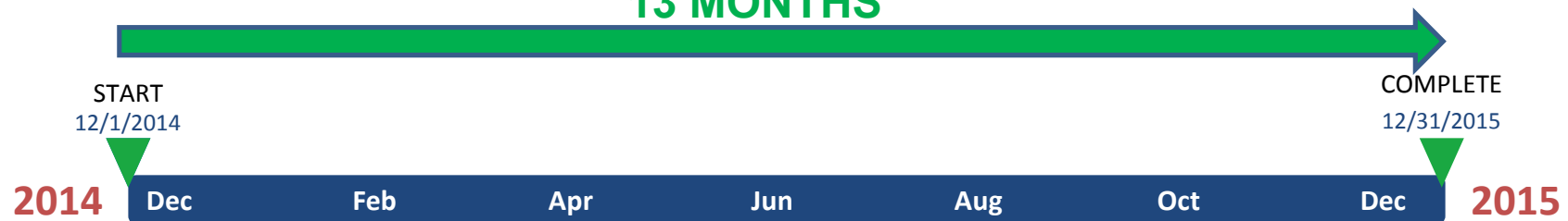
Project Lead – Paul Horvat, Emergency Services Mgr.

Total Project Cost – \$280,000

Allocation Requested – \$280,000

Amount Funded– \$220,000

13 MONTHS



Project Summary

This special purpose CBRNE incident response vehicle will sufficiently protect our first responders and community from mass casualty, natural disasters and terrorist events. Currently, the Op Area does not have a suitable vehicle to respond safely and effectively to these events. This project will enhance our capabilities to respond and protect.

EAST BAY HUB

ESTIMATED FUNDING: \$1,141,961

Above Below	Project Number	Goal	Agency	Project Name	Project Time (Months)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
A01	E14	3	EBRCSA C/O ACSO	EBRCSA Digital Dispatch Consoles	7	\$2,572,000	\$2,572,000	\$500,000	\$500,000
A02	E01	2	ACDA, Fremont and Oakland Police Dept.	Electronic Surv. Veh.	4	\$535,000	\$180,000	\$180,000	\$180,000
A03	E20	4	Richmond Fire Department	Crew Cab Pick-Up & Heavy-Duty Trailer	4	\$150,000	\$150,000	\$150,000	\$150,000
A04	E08	3	Alameda County Sheriff's Office	Mobile Command Center Upgrade	10	\$270,000	\$270,000	\$270,000	\$100,000
A05	E22	4	Contra Costa Sheriff's Office	OP Area Mobile Incident Command Vehicle	12	\$1,000,000	\$600,000	\$350,000	\$100,000
A06	E23	5	Alameda County EMS Agency	Realistic Trauma Manikin/Simulation Aid	8	\$151,124	\$151,124	\$75,000	\$75,000
A07	E24	5	Alameda County Fire Department	Ballistic Body Armor & Tactical Med Eq	6	\$45,900	\$45,900	\$30,000	\$36,961
Below the Line									
B01	E08	3	Alameda County Sheriff's Office	Mobile Command Center Upgrade	10	\$270,000	\$270,000	\$170,000	
B02	E22	4	Contra Costa Sheriff's Office	OP Area Mobile Incident Command Vehicle	12	\$1,000,000	\$600,000	\$250,000	
B03	E07	2	Walnut Creek PD	Man Portable EOD Robot	13	\$193,130	\$193,130	\$193,130	
B04	E25	5	Contra Costa County EMS	Pediatric Resource Triage and Evacuation	12	\$31,350	\$31,350	\$31,350	
B05	E10	3	Alameda County Fire Department	AIS Encrypted Transponders	4	\$19,930	\$19,930	\$9,965	
B06	E13	3	EBRCSA C/O ACO and OCOO	EBRCSA TACPHONES	12	\$235,631	\$235,631	\$76,010	
B07	E16	4	East Bay Regional Park District	Helicopter High Definition FLIR	7	\$524,588	\$250,000	\$200,000	
B08	E17	4	Fremont Fire Department	Area Monitoring & Plume Modeling	5	\$139,272	\$139,272	\$85,317	
B09	E18	4	Fremont Fire Department	Radiological Response Equipment	4	\$18,003	\$18,003	\$13,991	
B10	E19	4	Fremont Police Department	BearCat MedEvac	13	\$270,469	\$270,469	\$270,469	
B11	E27	7	City of Concord Police Department	East Bay Public-Private Partner Project	10	\$150,000	\$150,000	\$70,000	
B12	E21	4	UC Berkeley Police Dept. (Bomb Squad)	Robotic platform upgarde	8	\$50,678	\$50,678	\$43,000	
B13	E12	3	Alameda County Sheriff's Office OESHS	USAR Incident Support Trailer	6	\$55,378	\$55,378	\$55,378	
B14	E03	2	Alameda County Sheriff's Office	Forensic DNA Genetic Analyzer	13	\$150,000	\$150,000	\$150,000	
B15	E02	2	Alameda County Fire Department	Situation Status App and CAD Integration	13	\$520,000	\$520,000	\$260,000	
B16	E04	2	Alameda Police Department	ALPR Technology	7	\$76,742	\$76,742	\$21,457	
B17	E05	2	Berkeley Police Department	3D Laser Scanner Measurement Device	11	\$85,793	\$85,793	\$85,793	
B18	E06	2	Newark Police Department	Lenco Bearcat accessories	2	\$9,200	\$9,200	\$9,000	
B19	E11	3	Alameda County Sheriff's Office	P25 Radio Purchase	6	\$285,000	\$285,000	\$50,000	
B20	E09	3	Alameda County District Attorney's Ofc	Surv. Veh. Communications	6	\$73,444	\$73,444	\$5,000	

EBRCSA C/O ACSO

GOAL
3

OBJ
3.1

E14

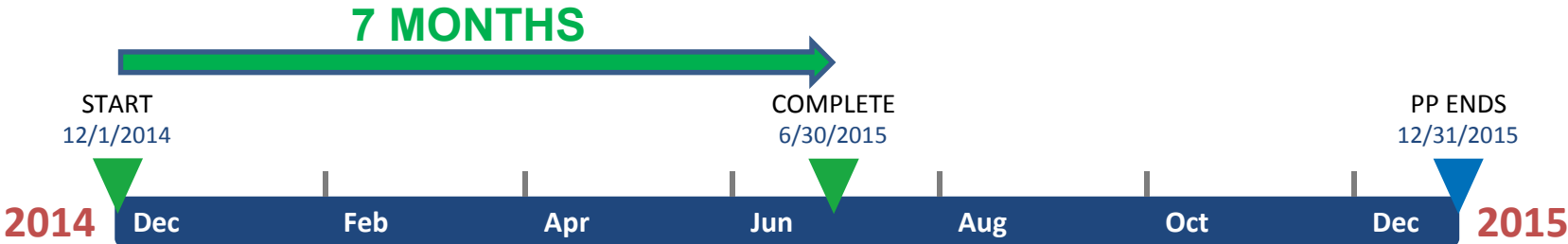
EBRCSA Digital Dispatch Consoles

Project Lead – Bill McCammon, Executive Director

Total Project Cost – \$2,572,000

Allocation Requested – \$2,572,000

Amount Funded– \$500,000



Project Summary

This project, while large, is scalable. There is a planned need for a total of 50 Consoles at \$64,300 per. We have completed the purchase of the first 10 Consoles . This project represents the second step in the Console Phase of the on-going two county (Alameda/Contra Costa) EBRCSA P25 Interoperability Initiative.

ACDA, Fremont and Oakland PD

GOAL
2

OBJ
2.1
2.2

E01

Electronic Surveillance Equipment

Project Lead – Craig Chew, DA's Captain of Inspectors

Total Project Cost – \$535,000

Allocation Requested – \$180,000

Amount Funded– \$180,000



Project Summary

This project is for the purchase of electronic surveillance equipment with a telephone tracking technology and intercept system. This project is 2/3 funded by SHSGP and General Funds from the participating agencies.

Richmond Fire Department

GOAL
4

OBJ
4.1
4.2

E20

Crew Cab Pick-Up & Heavy-Duty Trailer

Project Lead – Elizabeth de Dios, Fire Captain

Total Project Cost – \$150,000

Allocation Requested – \$150,000

Amount Funded– \$150,000



Project Summary

We request funding to purchase the BearCat MedEvac. This multi-purpose vehicle transports paramedics to any scene despite threats of violence or other hazards, meeting the combined requirements of TEMS, SWAT, HAZMAT, EOD, and EMS. It provides a safe environment for emergency responders to treat persons in need of immediate medical assistance.

Alameda County Sheriff's Office

GOAL
3

OBJ
3.1

E08

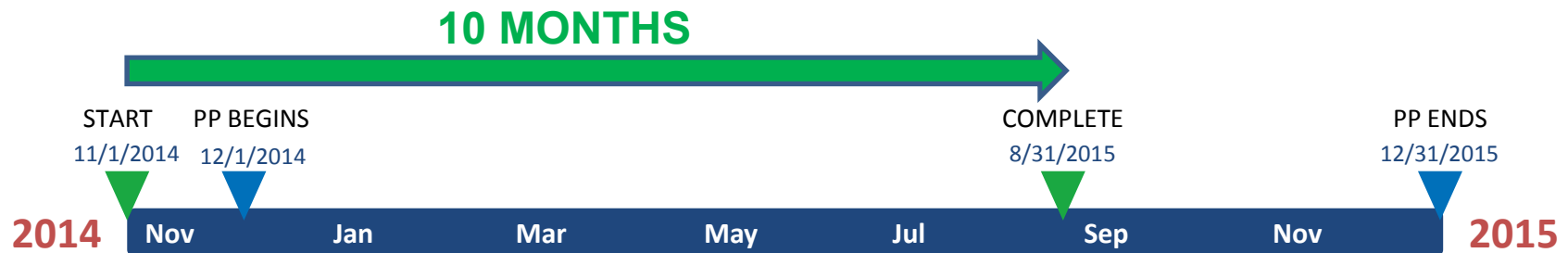
Mobile Command Center Upgrade

Project Lead – Tom Madigan, Sheriff's Captain

Total Project Cost – \$270,000

Allocation Requested – \$270,000

Amount Funded– \$100,000



Project Summary

Project updates and modernizes the Alameda County Mobile Command Center (MCC), providing the region with the enhanced capabilities of a state of the art Command Vehicle. It will add multiple redundant inter-operable voice and video communications systems, allowing the MCC to receive real-time information from multiple sources and relay critical information to the DOC/EOC.

Contra Costa Sheriff's Office

GOAL
6
OBJ

E22

OP Area Mobile Incident Command Vehicle

Project Lead – Kristi Butterfield, Sheriff's Lieutenant
Total Project Cost – \$1,000,000
Allocation Requested – \$600,000
Amount Funded – \$100,000



Project Summary

Acquisition of a Mobile Command Vehicle for the Contra Costa Op Area. Project will build an all hazard Incident Command Post with state of the art communications and technology. The Mobile Command Center would support emergency events such as: Disasters, Major fires, Tactical situations, HazMat, major planned events, and major crime scenes.

Alameda County EMS Agency

GOAL
5

OBJ
5.1

E23

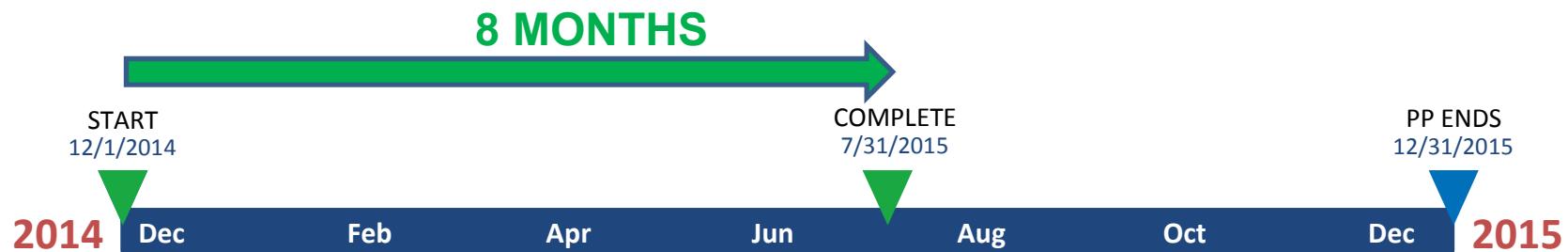
Realistic Trauma Manikin Simulation Aid

Project Lead – Jim Morrissey, Disaster Preparedness Dir.

Total Project Cost – \$151,124

Allocation Requested – \$151,124

Amount Funded – \$75,000



Project Summary

This project would upgrade our current remote, robotic operations by providing immediate operational capabilities. In addition, this project allows for our robotic platform to become wireless, which increases operational effectiveness.

Alameda County Fire Department

GOAL
5

OBJ
5.1

E24

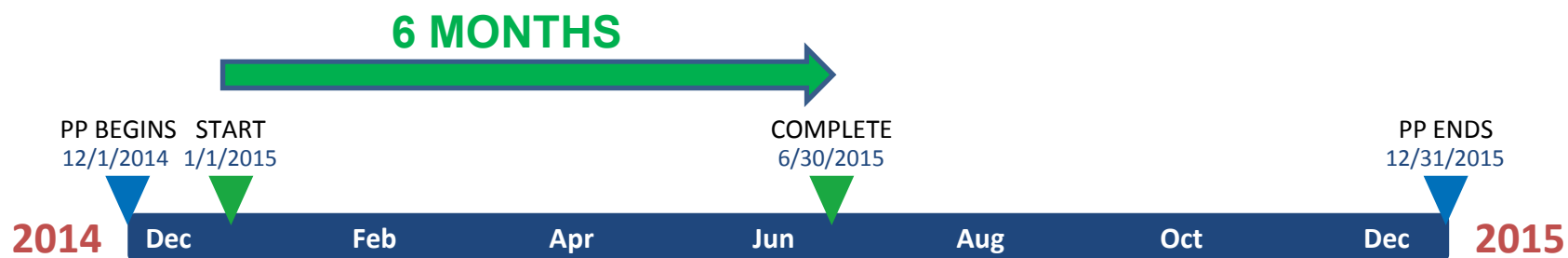
Ballistic Body Armor & Tactical Med Eq

Project Lead – Rob Schnepf, Fire Division Chief

Total Project Cost – \$45,900

Allocation Requested – \$45,900

Amount Funded – \$36,961



Project Summary

The Alameda County Fire Department (ACFD) is seeking UASI Grant Funding for the purchase of ballistic body armor and tactical emergency medical equipment. The aforementioned items are required in order to provide medical care in a hostile environment, resulting from acts of terrorism. These items will allow us to participate as part of an interagency Rescue Task Force.

WEST BAY HUB

 ESTIMATED FUNDING
 RUNNING TOTAL:

\$2,262,108

Above	Project Number	Goal	Agency	Project Name	Project Time (Month)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
A01	SF W38	8	Department of Emergency Management	Exercise Planners	12	\$290,000	\$290,000	\$290,000	\$56,146
A02	SMC W01	1	San Mateo Sheriffs Office	Homeland Security Captain	12	\$369,000	\$369,000	\$369,000	\$369,000
A03	SF W04	1	San Francisco Fire Department	Planner - Assistant Deputy Chief - HS	12	\$299,000	\$299,000	\$299,000	\$164,158
A04	SMC W02	1	San Mateo Sheriffs Office	Homeland Security Planner	12	\$131,000	\$131,000	\$131,000	\$131,000
A05	SF W03	1	San Francisco Police Department	Homeland Security Unit Planner (Captain)	13	\$288,824	\$288,824	\$288,824	\$120,909
A06	SMC W14	6	San Mateo Sheriffs Office	SMC Alert and TENS	12	\$60,000	\$60,000	\$60,000	\$60,000
A07	SF W02	1	San Francisco Police Department	Bay Area UASI Project Manager (Captain)	13	\$288,824	\$288,824	\$288,824	\$31,080
A08	SMC W10	4	San Mateo Sheriffs Office	USAR Equipment -Central County	6	\$102,000	\$102,000	\$102,000	\$102,000
A09	SF W35	6	Department of Emergency Management	WebEOC	6	\$60,000	\$60,000	\$60,000	\$60,000
A10	SMC W03	2	San Mateo Sheriffs Office	Two ALPR Mobile Units	6	\$44,000	\$44,000	\$44,000	\$44,000
A11	SF W28	6	Department of Emergency Management	CORES System	13	\$240,000	\$240,000	\$240,000	\$240,000
A12	SMC W04	3	San Mateo Sheriffs Office	Mobile Command Vehicle Headsets	6	\$8,000	\$8,000	\$8,000	\$10,738
A13	SF W26	6	Department of Emergency Management	JIS Enhancement Project	12	\$146,150	\$146,150	\$146,150	\$146,150
A14	SMC W13	6	San Mateo Sheriffs Office	Portable EOC Tent/Shelter	6	\$20,000	\$20,000	\$20,000	\$20,000
A15	SF W01	1	Department of Emergency Management	Bay Area Scenario Project	6	\$50,000	\$50,000	\$25,000	\$50,000
A16	SMC W11	4	San Mateo Sheriffs Office	USAR Equipment -South San Francisco Fire	12	\$25,000	\$25,000	\$25,000	\$25,000
A17	SF W07	2	Department of Emergency Management DEM	Cyber Security Router/Firewall Upgrade	15	\$275,000	\$275,000	\$247,000	\$275,000
A18	SMC W06	4	San Mateo Sheriffs Office	Multi Ray Air Monitors	6	\$30,000	\$30,000	\$30,000	\$30,000
A19	SF W36	7	San Francisco Fire Department	Portable Water Supply System (PWSS)	12	\$100,000	\$100,000	\$100,000	\$100,000
A20	SF W27	6	San Francisco Fire Department	Community Prepare to Recover	12	\$35,000	\$35,000	\$25,000	\$35,000
A21	SF W30	6	San Francisco Sheriff's Department	Emergency Water Purification System	12	\$45,000	\$45,000	\$45,000	\$45,000
A22	SF W25	5	San Francisco Police Department	Tac-Med Officer Pouches	7	\$149,945	\$149,945	\$149,945	\$146,927

Below the Line

Below the Line	Project Number	Goal	Agency	Project Name	Project Time (Month)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
B01	SF W38	8	Department of Emergency Management	Exercise Planners	12	\$290,000	\$290,000	\$233,854	
B02	SMC W05	4	San Mateo County Sheriff's Office	Armored Vehicle Ladder system	11	\$210,000	\$210,000	\$210,000	
B03	SF W04	1	San Francisco Fire Department	Planner - Assistant Deputy Chief - HS	12	\$299,000	\$299,000	\$41,848	
B04	SMC W12	6	San Mateo Sheriffs Office	Incident Support Response Vehicle	12	\$120,000	\$120,000	\$120,000	
B05	SF W03	1	San Francisco Police Department	Homeland Security Unit Planner (Captain)	13	\$288,824	\$288,824	\$167,915	
B06	SMC W09	4	San Mateo Sheriffs Office	SAR Trailer	6	\$60,000	\$60,000	\$60,000	
B07	SF W02	1	San Francisco Police Department	Bay Area UASI Project Manager (Captain)	13	\$288,824	\$288,824	\$78,086	
B08	SMC W07	4	San Mateo Sheriffs Office	Radiation Detector/LE Marine Unit	6	\$122,000	\$122,000	\$122,000	
B09	SF W25	5	San Francisco Police Department	Tac-Med Officer Pouches	7	\$149,945	\$149,945	\$3,018	
B10	SMC W08	4	San Mateo County Sheriff's Office	Remotec Mark 5-B1 Upgrade Request	12	\$92,650	\$92,650	\$92,650	
B11	SF W11	2	San Francisco Police Department	Light Weight Body Armor	7	\$27,908	\$27,908	\$27,908	
B12	SF W16	2	San Francisco Police Department	RF Signal Information Collection System	8	\$132,906	\$132,906	\$132,906	
B13	SF W20	3	Department of Emergency Management	P25 Radios	8	\$1,500,000	\$1,500,000	\$6,000	

Following Projects have not been Prioritized

Below the Line	Project Number	Goal	Agency	Project Name	Project Time (Month)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Suggested Allocation
	SF W15	2	San Francisco Police Department	OPS Core Ballistic Helmets	10	\$33,658	\$33,658	\$24,588	
	SF W05	2	San Francisco Police Department	Canine Tactical Response Generators	5	\$4,876	\$4,876	\$4,876	
	SF W24	4	San Francisco Police Department	Portable X-Ray System	8	\$64,696	\$64,696	\$61,961	
	SF W17	2	San Francisco Police Department	Tactical Inspection Kit	7	\$42,076	\$42,076	\$42,076	
	SF W22	4	San Francisco Police Department	Insight AN/PEQ-15 (ATPIAL)	7	\$21,576	\$21,576	\$21,576	
	SF W18	2	San Francisco Police Department	Thermal Night Vision	7	\$23,642	\$23,642	\$23,642	
	SF W14	2	San Francisco Police Department	Night Vision Goggles	7	\$22,534	\$22,534	\$22,534	
	SF W09	2	San Francisco Police Department	Hostage and Crisis Negotiations Van	13	\$108,063	\$108,063	\$108,063	
	SF W06	2	San Francisco Police Department	Canine Tactical Response Night Vision	6	\$30,660	\$30,660	\$30,660	
	SF W10	2	San Francisco Police Department	Lenco BearCat	11	\$163,363	\$163,363	\$163,363	
	SF W12	2	San Francisco Police Department	Live Fire Shoot House	13	\$488,508	\$488,508	\$488,508	
	SF W19	3	San Francisco Police Department	Bi-Directional Amplifiers	9	\$96,203	\$96,203	\$96,203	
	SF W32	6	San Francisco Fire Department	San Francisco Volunteer Mgt Coord	6	\$124,250	\$124,250	\$99,251	
	SF W33	6	San Francisco Animal Care and Ctrl	Veterinary Disaster Planner	8	\$80,000	\$80,000	\$80,000	
	SF W23	4	SF Recreation and Park Department	Mobile Light Towers for Emergency Ops	8	\$26,700	\$26,700	\$26,700	
	SF W21	3	SF Recreation and Park Department	Phone-System Back Up Battery	8	\$6,500	\$6,500	\$6,500	
	SF W29	6	SF Recreation and Park Department	Disaster Management Coordinator	5	\$110,000	\$110,000	\$110,000	
	SF W34	6	Mayor's Office on Disability	Vulnerable Populations Planner	13	\$80,000	\$80,000	\$45,000	
	SF W13	2	City Administrator's Office	Logistics Planner	12	\$75,000	\$75,000	\$75,000	
	SF W31	6	City Administrator's Office	Neighborhood Hub Planner	12	\$84,000	\$84,000	\$84,000	
	SF W37	7	City Administrator Office	Recovery Support Specialist	12	\$75,000	\$75,000	\$75,000	
	SF W08	2	SF Municipal Transportation Agency	ELERTS	12	\$85,951	\$85,951	\$60,680	

Department of Emergency Management

GOAL
1

OBJ
1.1

SF
W38

Exercise Planners

Project Lead – Jill Raycroft, Training & Exercise Coordinator

Total Project Cost – \$290,000

Allocation Requested – \$290,000

Amount Funded– \$56,146

12 MONTHS



Project Summary

The Exercise Planners will be responsible for planning, coordinating, developing, and conducting emergency exercises for the region and CCSF related to emergency plans, operations, and processes. Planned exercises for 2014 include, but are not limited to: Urban Shield, Golden Guardian, Tsunami Exercise Program, and Fleet Week.

San Mateo Sheriffs Office

SMC
W01

GOAL
1
OBJ
1.1

Homeland Security Captain

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$369,000

Allocation Requested – \$369,000

Amount Funded– \$369,000

12 MONTHS



Project Summary

This Project will sustain the Homeland Security Captain position within the San Mateo Sheriffs Office, and the West Bay Hub.

San Francisco Fire Department

GOAL
1

OBJ
1.1

SF
W04

Planner - Assistant Deputy Chief - HS

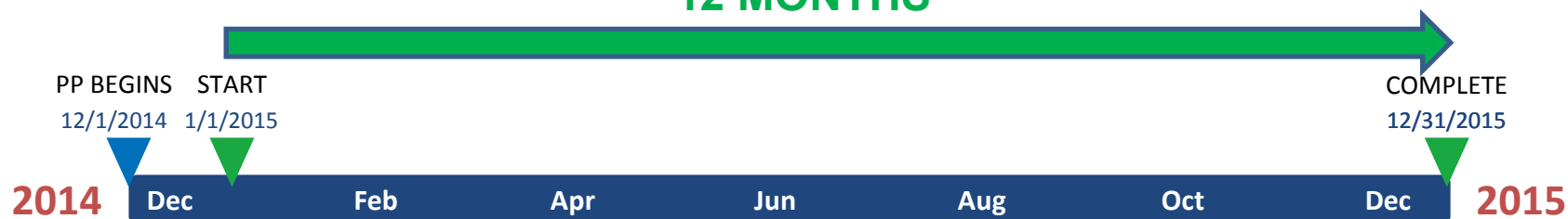
Project Lead – Kyle Merkins, Chief of Homeland Security

Total Project Cost – \$299,000

Allocation Requested – \$299,000

Amount Funded– \$164,158

12 MONTHS



Project Summary

The SFFD DHS Planner (Assistant Deputy Chief) serves as the Disaster Preparedness Coordinator and is responsible for coordinating and implementing all activities associated with Homeland Security, Acts of Terrorism, and Natural Disasters. The DHS Planner works with the SFFD, the City and County of San Francisco, Coastal Region, State, and Federal Agencies.

San Mateo Sheriffs Office

SMC
W02

GOAL
1
OBJ
1.1

Homeland Security Planner

Project Lead – Jeff Kearnan, Lieutenant
Total Project Cost – \$131,000
Allocation Requested – \$131,000
Amount Funded– \$131,000



Project Summary

This Project will sustain the Homeland Security Planner position within the San Mateo Sheriffs Office, and the West Bay Hub.

San Francisco Police Department

GOAL
1

OBJ
1.1

SF
W03

Homeland Security Unit Planner (Capt)

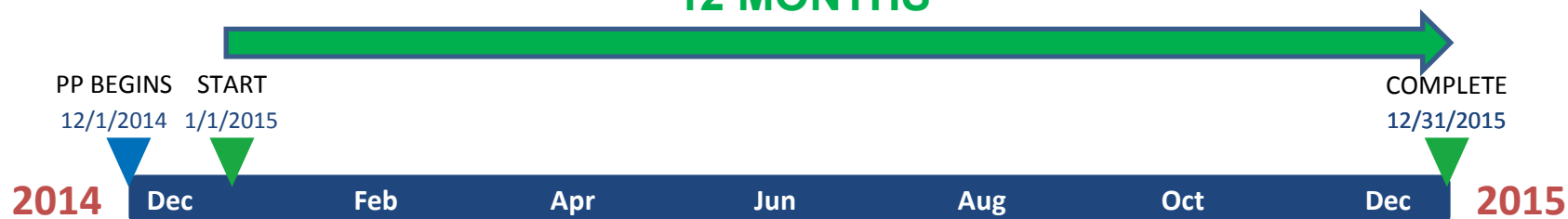
Project Lead – Thomas Cleary, Captain

Total Project Cost – \$288,824

Allocation Requested – \$288,824

Amount Funded– \$120,909

12 MONTHS



Project Summary

The Captain of SFPD's Homeland Security Unit (HSU) has operational command of the Homeland Security Unit, Marine Unit, and the Department Operations Center. The Captain identifies and plans for major events and training exercises. The Captain also supervises planning, execution, and monitoring of ongoing efforts to protect PClI locations within CCSF.

San Mateo Sheriffs Office

SMC
W14

GOAL
6
OBJ
6.1

SMC Alert and TENS

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$60,000

Allocation Requested – \$60,000

Amount Funded – **\$60,000**



Project Summary

This Project will sustain the SMC Alert and the TENS notification systems within San Mateo County. These are the primary Public Information and Warning systems used within the San Mateo County Region.

San Francisco Police Department

GOAL
1

OBJ
1.1

SF
W02

Bay Area UASI Project Manager (Capt.)

Project Lead – Thomas Cleary, Captain

Total Project Cost – \$288,824

Allocation Requested – \$288,824

Amount Funded – \$31,080



Project Summary

The UASI Project Manager is a Police Captain from the City of San Francisco who serves on the UASI Management Team. The UASI Captain not only collaborates with all public safety partners within the City and County of San Francisco, but also works with all regional partners on strengthening gaps, reviewing assessments, and developing projects benefiting the entire region.

San Mateo Sheriffs Office

SMC
W10

GOAL
4

OBJ
4.2
4.7

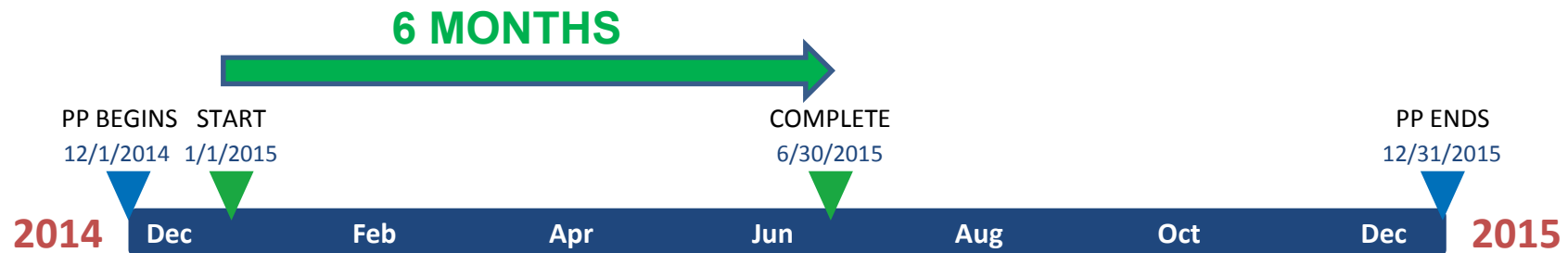
USAR Equipment -Central County

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$102,000

Allocation Requested – \$102,000

Amount Funded– \$102,000



Project Summary

This funding will enhance the Central County Fire Dept, Heavy Rescue USAR vehicle (USAR 133). This request will allow our department to expand upon our "Heavy Rescue" qualification and provide this much needed asset within the region.

Department of Emergency Management

GOAL
6

OBJ
6.2

SF
W35

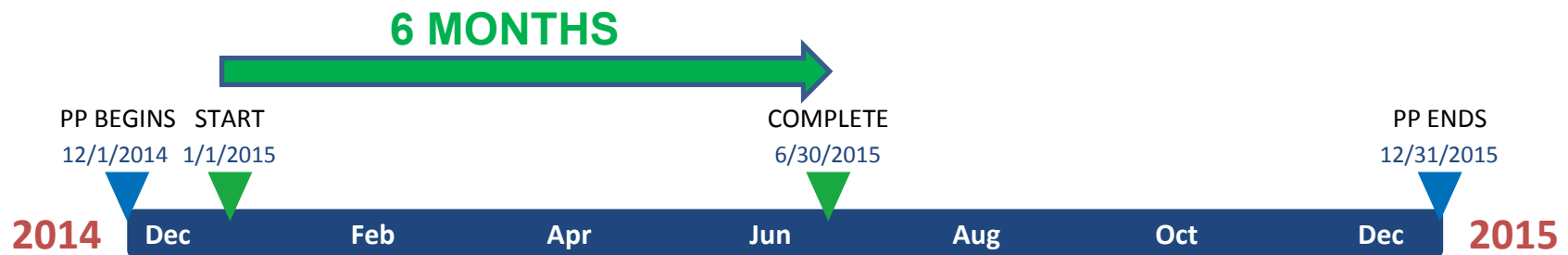
WebEOC

Project Lead – Patrick Leung, Principal Admin Analyst

Total Project Cost – \$60,000

Allocation Requested – \$60,000

Amount Funded– \$60,000



Project Summary

WebEOC is a web-based incident management system in use by San Francisco and San Mateo counties. It allows emergency personnel to assign and track missions and tasks, provide situation reports, manage resources, and prepare Incident Command System (ICS) and Incident Action Plan (IAP) reports.

San Mateo Sheriffs Office

SMC
W03

GOAL
2

OBJ
2.1
2.3

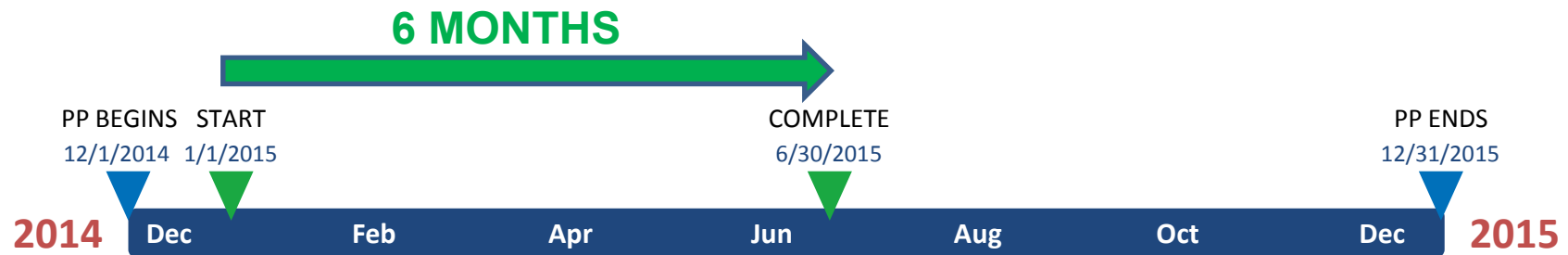
Two ALPR Mobile Units

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$44,000

Allocation Requested – \$44,000

Amount Funded– \$44,000



Project Summary

This Project will provide for two ALPR devices to further enhance the build-out of the Regional Infrastructure Protection Program.

Department of Emergency Management

GOAL
6

OBJ
6.1

SF
W28

CORES System

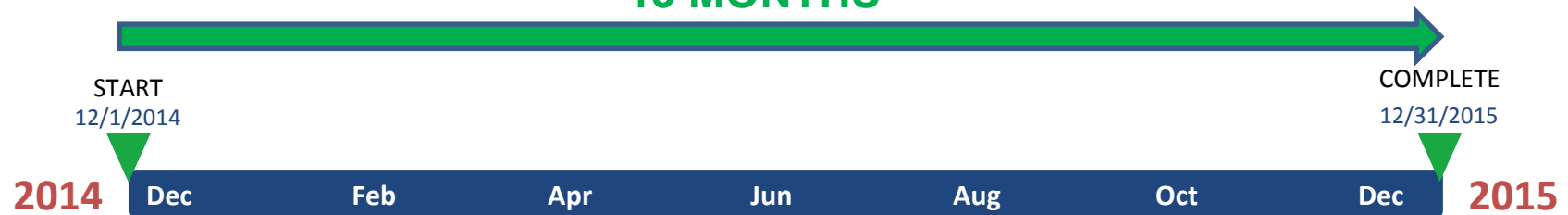
Project Lead – Patrick Leung, Principal Admin Analyst

Total Project Cost – \$240,000

Allocation Requested – \$240,000

Amount Funded– \$240,000

13 MONTHS



Project Summary

The CORES system provides mass alert notification and two-way communication to relevant recipients. Ability to send to select groups to fill staffing vacancies, alert personnel to changes in their department or alert all employees during times of crisis. CORES Alert Notification System provides the ability to rapidly deploy personnel in emergency situations.

San Mateo Sheriffs Office

SMC
W04

GOAL
2

OBJ
2.1
2.3

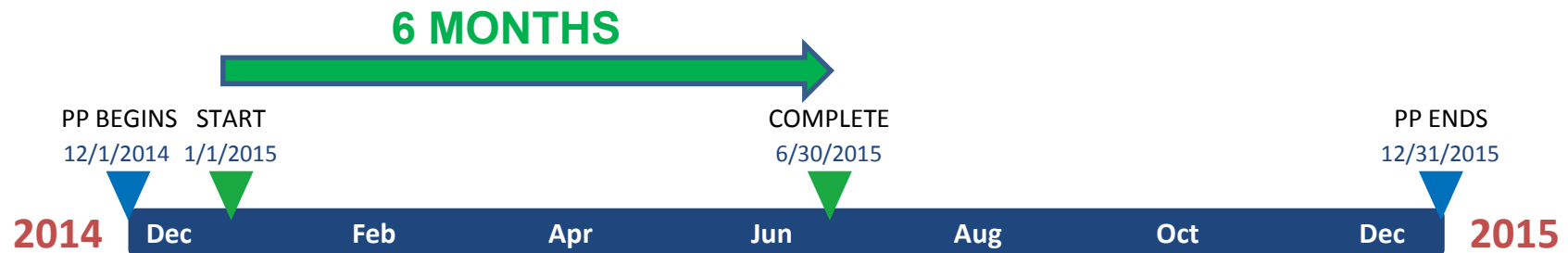
Mobile Command Vehicle Headsets

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$8,000

Allocation Requested – \$8,000

Amount Funded– \$10,738



Project Summary

This Project will provide for two headsets to be used with the Communications Systems in the Mobile Command Vehicle/Center.

Department of Emergency Management

GOAL
6

OBJ
6.1
6.2

SF
W26

JIS Enhancement Project

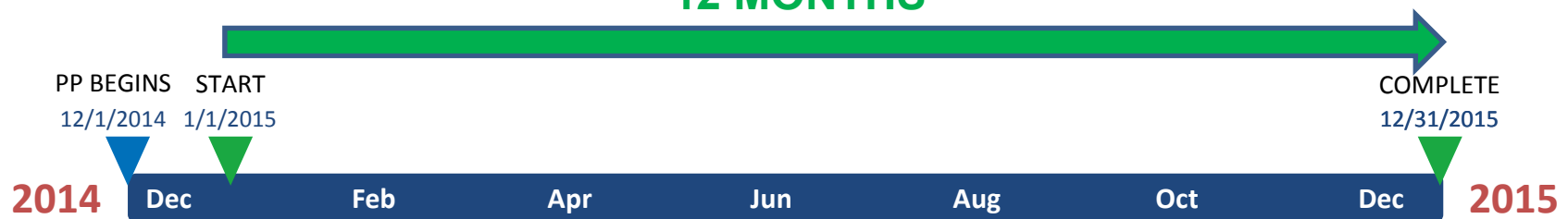
Project Lead – Francis Zamora, Public Information Officer

Total Project Cost – \$146,150

Allocation Requested – \$146,150

Amount Funded– \$146,150

12 MONTHS



Project Summary

This project will engage Bay Area UASI PIOs in planning, training, and exercising to better define the regional Joint Information System (JIS) and enhance Emergency Public Information (EPI) coordination in the Bay Area.

San Mateo Sheriffs Office

SMC
W13

GOAL
6
OBJ
6.2

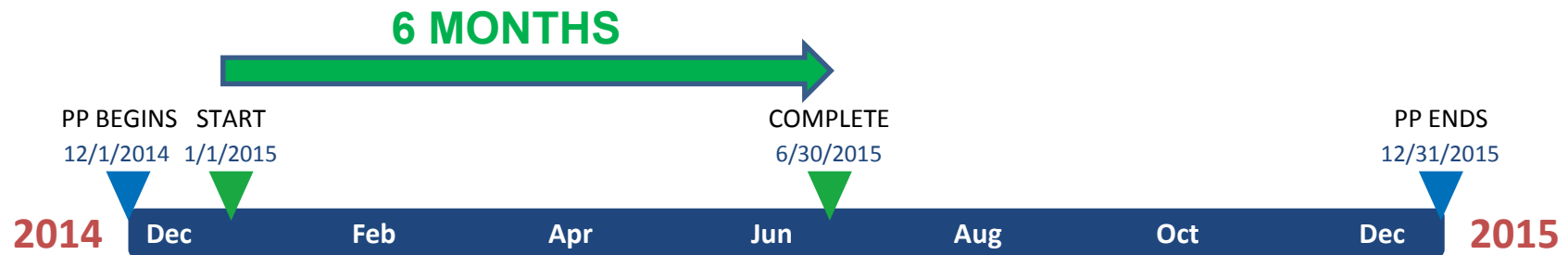
Portable EOC Tent/Shelter

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$20,000

Allocation Requested – \$20,000

Amount Funded– \$20,000



Project Summary

This Project provide for an enhancement of the San Mateo County Portable EOC Configuration, by providing a separate location for the Command/Management Section to meet and operate during an incident.

Department of Emergency Management

GOAL
1

OBJ
1.1

SF
W01

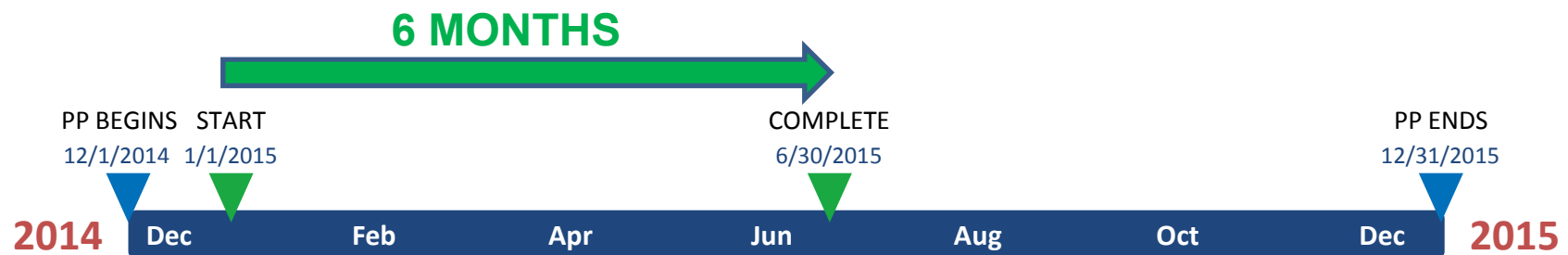
Bay Area Scenario Project

Project Lead – Jill Raycroft, Training & Exercise Coordinator

Total Project Cost – \$50,000

Allocation Requested – \$50,000

Amount Funded– \$50,000



Project Summary

This proposal focuses on hiring a contracting firm to update and provide greater detail to the 10 Bay Area region-wide scenarios based on the ten highest risks according to the Bay Area THIRA: cyber attack, vehicle IED, plane as a weapon, biological attack, chemical incident, oil spill, power black out, earthquake, wildfire, and flood.

San Mateo Sheriffs Office

GOAL
4

SMC
W11

OBJ
4.2
4.7

USAR Equipment -So San Francisco Fire

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$25,000

Allocation Requested – \$25,000

Amount Funded– \$25,000

12 MONTHS



Project Summary

This funding will enhance the SSF Fire Dept, Type I Heavy Rescue USAR vehicle (USAR 165). This request will allow our department to expand upon our "Heavy Rescue" qualification and provide this much needed asset in the west bay.

Department of Emergency Management

GOAL
2

OBJ
2.3
2.4

SF
W07

Cyber Security Router/Firewall Upgrade

Project Lead – Anthony Martin, PS Support Group Mgr.

Total Project Cost – \$275,000

Allocation Requested – \$275,000

Amount Funded– \$275,000

13 MONTHS



Project Summary

This infrastructure provides network connectivity to shared, critical law enforcement and 9-1-1 data for multiple Public Safety entities for the City and County of San Francisco. The current equipment is aging and is vulnerable to attacks.

San Mateo Sheriffs Office

GOAL
4

OBJ
4.4

SMC
W06

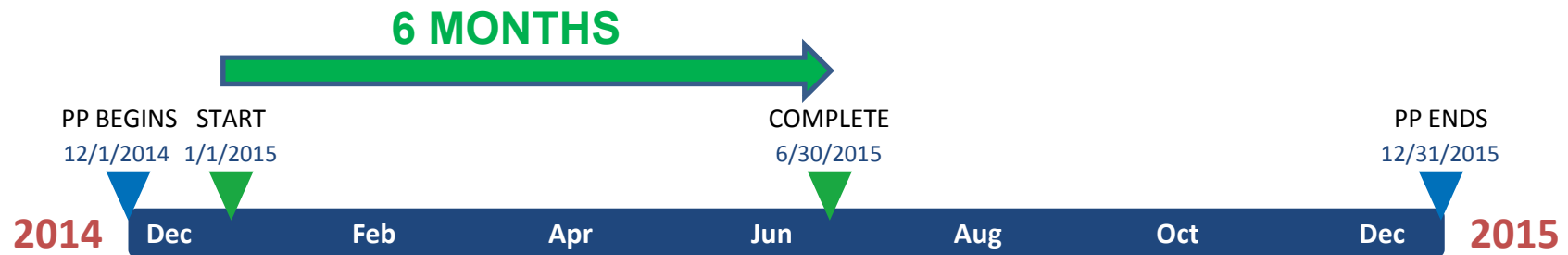
Multi Ray Air Monitors

Project Lead – Jeff Kearnan, Lieutenant

Total Project Cost – \$30,000

Allocation Requested – \$30,000

Amount Funded– \$30,000



Project Summary

This Project will provide Radiation Detection capability to be deployed within the Marine Unit to protect our regional waterways.

San Francisco Fire Department

GOAL
7

OBJ
7.1

SF
W36

Portable Water Supply System (PWSS)

Project Lead – Kyle Merkins, Chief of Homeland Security

Total Project Cost – \$100,000

Allocation Requested – \$100,000

Amount Funded– \$100,000



Project Summary

The PWSS system can be used to deliver water to areas that are compromised and without a domestic water source for firefighting and other needs. Not only is the system essential to support the CCSF it is also deployable and can be used anywhere in the region or state if needed. The system can also be deployed by specially trained NERT members if needed.

San Francisco Fire Department

GOAL
6

OBJ
6.5

SF
W27

Community Prepare to Recover

Project Lead – Lt. Arteseros, NERT Program Coordinator

Total Project Cost – \$35,000

Allocation Requested – \$25,000

Amount Funded– \$35,000

12 MONTHS



Project Summary

The NERT program will develop a module to address the recovery aspects of disaster to add to the curriculum delivered to the community. This would be made available to all jurisdictions in the region. There will also be a cadre developed to address the Latino community specifically through implementation of the Listos! program.

San Francisco Sheriff's Department

GOAL
6

OBJ
6.5

SF
W30

Emergency Water Purification System

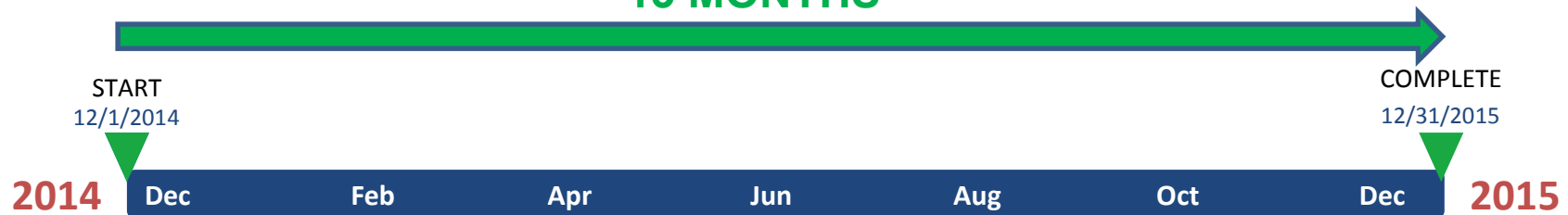
Project Lead – Kevin McConnell, Lieutenant

Total Project Cost – \$45,000

Allocation Requested – \$45,000

Amount Funded– \$45,000

13 MONTHS



Project Summary

The San Francisco Sheriff's Department is responsible for life support services to approximately 2000 inmates in numerous locations. This equipment will be stored at our San Bruno Complex located in San Mateo County's Operational area and could be deployed to them within 3 hours of a major event. San Mateo OES agrees that this would be useful equipment for COOP deployment.

San Francisco Police Department

GOAL
5

OBJ
5.1

SF
W25

Tac-Med Officer Pouches

Project Lead – Ann Mannix, Captain

Total Project Cost – \$149,945

Allocation Requested – \$149,945

Amount Funded – \$146,927



Project Summary

The project involves the acquisition of tactical medical gear to outfit the entire patrol division, first responders, with vital medical equipment in the event of a catastrophic multi-casualty event.

REGIONAL - FY14 UASI
TOTAL REGIONAL FUNDING (10 projects): \$10,941,093

Above Below	Project Number	Goal	Agency	Fiscal Agent	Project Name	Project Time (Months)	Sustainment (\$) or One Time Cost (1x)	Total Project Cost	Allocation Requested	Minimum Allocation Requested	Advisory Group Recommended Allocation
A01	R01	8	Alameda County Sheriff's Office	Alameda County	Regional Training and Exercise Program	12	\$	\$4,901,339	\$4,901,339	\$4,901,339	\$4,901,339
A02	R02	2	NCRIC (Northern California Regional Intelligence Center)	San Mateo County	Enhance Information Analysis & IP	12	\$	\$10,187,220	\$4,687,200	\$4,687,200	\$4,687,200
A03	R03	2	South Bay Information Sharing System	Santa Clara County	Information Sharing Project (CopLink)	12	\$	\$2,800,000	\$350,000	\$320,000	\$350,000
A04	R04	2	Contra Costa County Sheriff's Office	Contra Costa County	ARIES	12	\$	\$200,000	\$200,000	\$100,000	\$200,000
A05	R06	3	BayRICS Authority	Alameda County	BayLoop Maintenance and Sustainment	12	\$	\$220,000	\$220,000	\$220,000	\$220,000
A06	R07	3	BayRICS Authority	Alameda County	P25 Network Coordination Project	12	\$	\$100,000	\$100,000	\$100,000	\$100,000
A07	R09	6	ABAHO PHP via Alameda Co Health Dept.	Alameda County	Strengthening Regional PH-M Coordination	12	1x	\$250,000	\$150,000	\$150,000	\$150,000
A08	R08	6	ABAHO PHP Subcmte	Sonoma County	Medical-Health Incident Response Guides	12	1x	\$150,000	\$150,000	\$100,000	\$150,000
A09	R13	7	CA Water Agency Response Network	Sonoma County	CalWARN web portal	12	1x	\$50,000	\$50,000	\$50,000	\$50,000
A10	R05	2	UASI Management Team	City and County of San Francisco	Bay Area Regional ALPR Project	12	\$	\$132,554	\$132,554	\$132,554	\$132,554

Advisory Group Voting Members recommend that the unallocated funds remaining from their planning amount be provided to the Hubs rather than allocated regionally (\$234,215). Advisory Group Voting Members recommend that the following three projects are not funded. However, if the Approval Authority decides to allocate additional money to regional projects, the Advisory Group recommends that they are funded in the order ranked and only at the minimum allocation requested amount.

B01	R11	6	San Francisco Emergency Management	City and County of San Francisco	Bay72	12	1x	\$800,000	\$500,000	\$150,000	\$0
B02	R10	5	Stanford Hospital	City of Palo Alto	Mobile Medical Disaster Application	12	1x	\$91,000	\$91,000	\$91,000	\$0
B03	R12	6	Contra Costa County	Contra Costa County	Emergency Public Information Regional Coordination	12	1x	\$90,000	\$90,000	\$60,000	\$0

Alameda County Sheriff's Office

GOAL
8

OBJ
8.1

R14

Regional Training and Exercise Program

Project Lead – Dennis Houghtelling, Commander

Total Project Cost – \$4,901,339

Allocation Requested – \$4,901,339

Amount Funded – \$4,901,339

12 MONTHS



Project Summary

Sustain a Regional Training and Exercise Program designed to serve the 12 counties in the San Francisco Bay Area UASI Region.

R03

County of San Mateo (NCRIC)

GOAL
2

OBJ
2.1
2.3

Enhance Information Analysis & IP

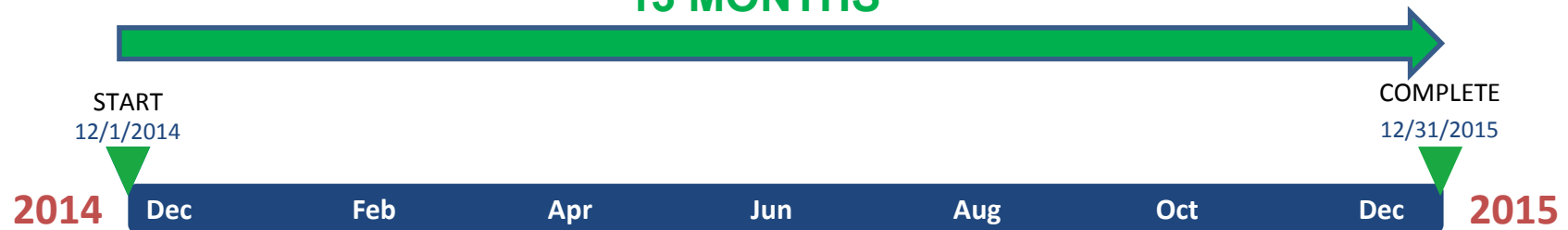
Project Lead – Mike Sena, Director

Total Project Cost – \$10,187,220

Allocation Requested – \$4,687,200

Amount Funded– \$4,687,200

13 MONTHS



Project Summary

The NCRIC, as the DHS recognized fusion center for the Bay Area, serves as the focal point within the federal Northern District of California's local environment for the receipt, analysis, gathering, and sharing of threat-related information between the Federal government and State, local, tribal, territorial (SLTT) and private sector partners.

SBISS c/o Santa Clara County

GOAL
2

OBJ
2.1
2.2

R04

Information Sharing Project (CopLink)

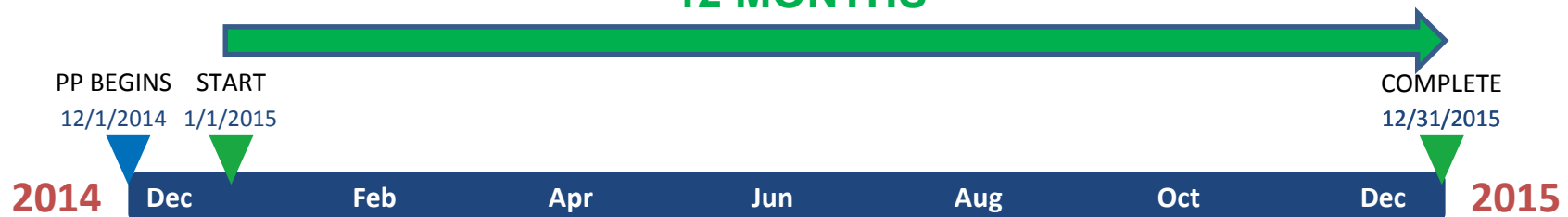
Project Lead – Juan Gallardo, Director

Total Project Cost – \$2,800,000

Allocation Requested – \$350,000

Amount Funded– \$350,000

12 MONTHS



Project Summary

We are currently in the maintenance phase of our system and would like to ensure agencies that make significant changes or upgrades to their information repositories- will continue to share and integrate their data within our region. Further, we have a continued need maintain software licensing and datasource integrations. Training is ongoing and a critical sustainment objective.

Contra Costa County Sheriff's Office

GOAL
2

OBJ
2.1
2.3

R01

ARIES – Information Sharing Project

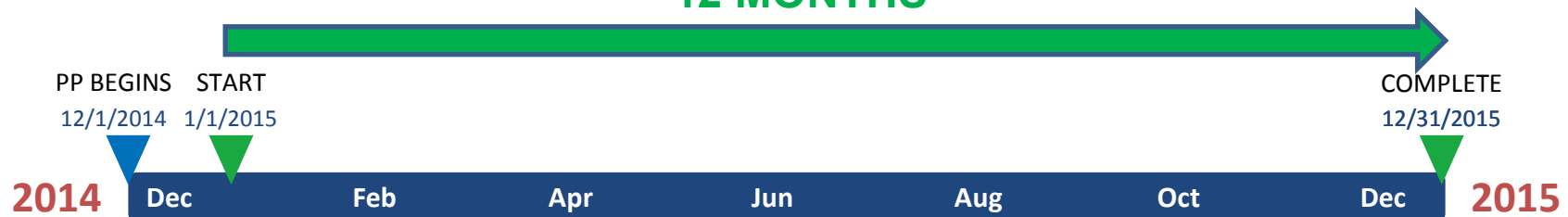
Project Lead – Mark Nagel, Lieutenant

Total Project Cost – \$200,000

Allocation Requested – \$200,000

Amount Funded– \$200,000

12 MONTHS



Project Summary

This proposal is to upgrade the link analysis and crime analysis applications within ARIES. ARIES is used by over 90 agencies for data analysis and at least 30 agencies between four bay area counties contribute dispatch and record data. These applications will allow agencies and users to make better decisions, utilize assets and prepare for future events.

BayRICS Authority c/o Alameda County

GOAL
3

OBJ
3.1

R05

BayLoop Maintenance and Sustainment

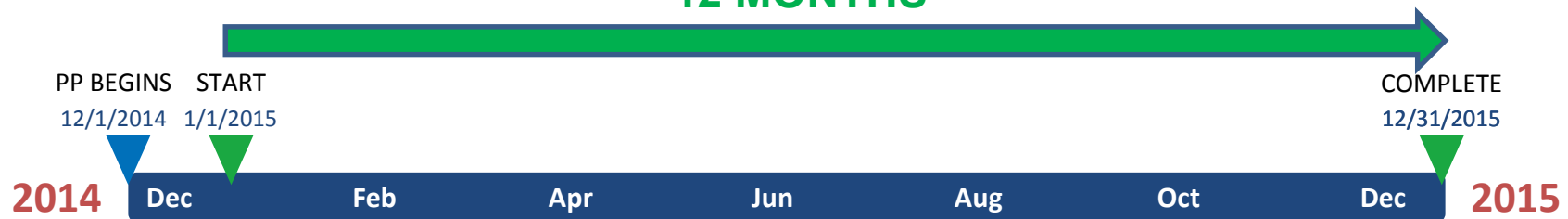
Project Lead – Barry Fraser, General Manager

Total Project Cost – \$220,000

Allocation Requested – \$220,000

Amount Funded– \$220,000

12 MONTHS



Project Summary

Funding is required beginning in January 2015 to continue maintenance and sustainment of the BayLoop network by continuing existing extended warranty/maintenance services and Network Operations Center (NOC) services. Contract costs are estimated at \$220,000 for a 12 month term running January-December 2015.

BayRICS Authority c/o Alameda County

GOAL
3

OBJ
3.1

R06

P25 Network Coordination Project

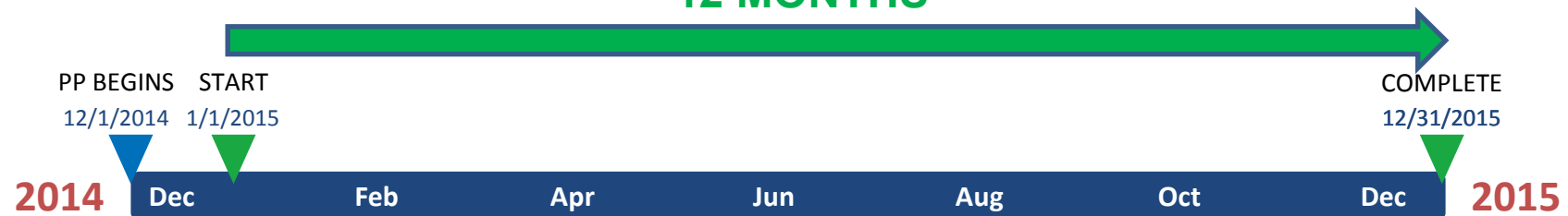
Project Lead – Barry Fraser, General Manager

Total Project Cost – \$100,000

Allocation Requested – \$100,000

Amount Funded– \$100,000

12 MONTHS



Project Summary

BayRICS Joint Powers Authority seeks Regional funding of \$100,000 to retain technical consultants to assist with coordination and planning tasks to support Bay Area regional voice communications projects for calendar year 2015.

ABAHO PHP via Alameda Co Health Dept.

GOAL
6

OBJ
6.2

R08

Strengthen Regional PH-M Coordination

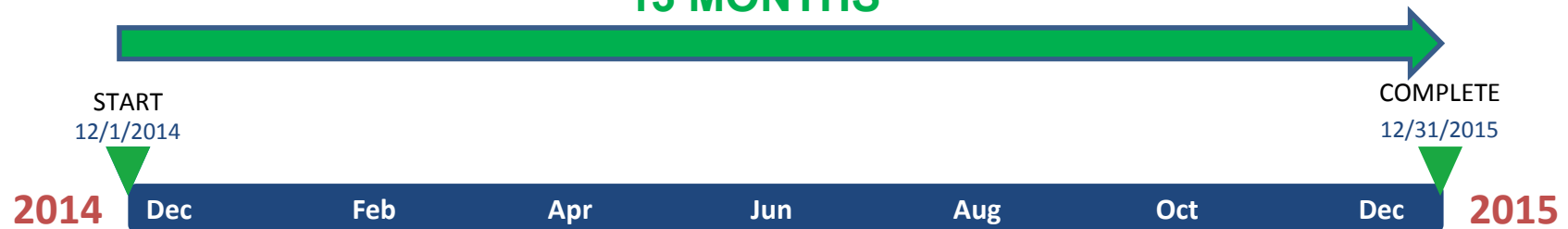
Project Lead – Dr. Erica Pan, Deputy Health Officer

Total Project Cost – \$250,000

Allocation Requested – \$150,000

Amount Funded– \$150,000

13 MONTHS



Project Summary

This project will strengthen regional Public Health and Medical (PH-M) policy development, collaboration, and resource coordination by enabling the ABAHO Public Health Preparedness (PHP) Subcommittee to form the Region 2 PH-M Multi-Agency Coordinating (MAC) Group and to test and sustain an electronic information sharing portal.

ABAHO PHP Sub-Committee (Sonoma)

GOAL
6

OBJ
6.2

R12

Med-Health Incident Response Guides

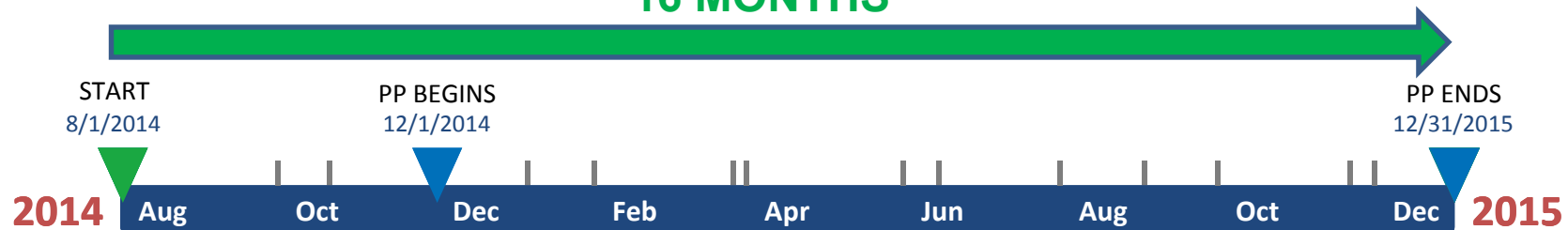
Project Lead – Chris Love, Pub Health EP Planner

Total Project Cost – \$150,000

Allocation Requested – \$150,000

Amount Funded– \$150,000

16 MONTHS



Project Summary

To develop incident response guides (IRGs) that support regional public health and medical incident response to threats identified in the National Planning Scenarios (NPS) and the CDPH EOM. These IRGs can be used by Bay Area local health jurisdictions (LHJ) to guide and improve planning, training, exercise, and response to hazard-specific scenarios.

CA Water Agency Response Network-Sonoma

GOAL
7

OBJ
7.1

R13

CalWARN Web Portal

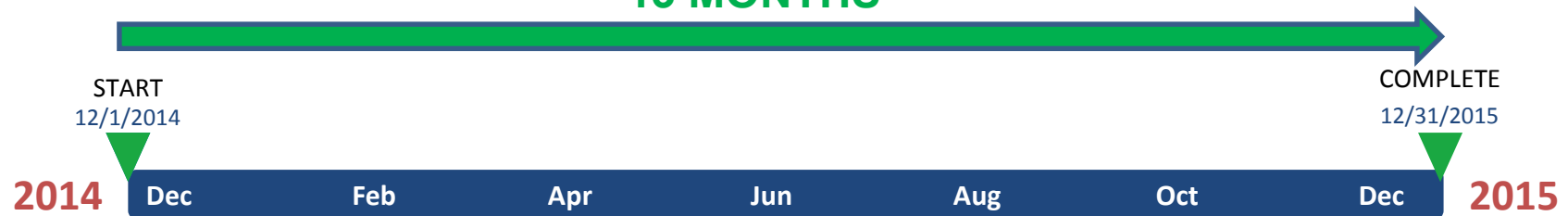
Project Lead – Steve Dennis, Emergency Response Mgr.

Total Project Cost – \$50,000

Allocation Requested – \$50,000

Amount Funded– \$50,000

13 MONTHS



Project Summary

A Bay Area Regional team of emergency managers and CalWARN representatives will produce an online web-based tool that links water sector utility members and other response organizations on a common operating picture, including utility operations status, resources needed to respond, and the interrelated response issues each face.

R02

UASI Management Team

GOAL
2

OBJ
2.1
2.2

Bay Area Regional ALPR Project

Project Lead – Dave Frazer, UASI PM
Total Project Cost – \$132,554
Allocation Requested – \$132,554
Amount Funded– \$132,554



Project Summary

This project will install 3 ALPR cameras on a light pole in the center median on E. Sir Francis Drake Blvd in Larkspur. This location has the potential of capturing and identifying at least 20 million license plates a year as a corridor between US Route 101 and Interstate 580 to travel to and from Marin, San Francisco and Contra Costa Counties.

BAY AREA UASI



Questions?



To: Bay Area UASI Approval Authority
From: Catherine Spaulding, Assistant General Manager
Date: March 13, 2014
Re: Item #6: FY14 Hub Funding Formula

Staff Recommendations:

Approve the proposed FY14 hub funding formula

Action or Discussion Items:

Action

Discussion:

The Bay Area UASI uses FEMA's state and MSA risk formula to guide the portioning of grant dollars among the four hubs using risk criteria. Now that FEMA has released their FY14 formula, the Management Team can propose the hub funding formula for the FY14 grant.

FEMA's updated risk formula has no significant changes, and so the proposed hub funding formula for FY14 is the same as last year. However, there are now more recent data to input into the formula, and so there are slight changes to the percentages among the hubs.

I would like to thank Digital Sandbox for again calculating our hub allocation formula. This year, Digital Sandbox and the Management Team spent many hours working very closely together to explore whether there was a simplified formula that would still yield accurate results. However, this proved to not be possible, and the formula and approach remains unchanged from prior years.

Jason Carroll from Digital Sandbox will walk you through the calculations. His powerpoint presentation is attached as Appendix A.

BAY AREA UASI

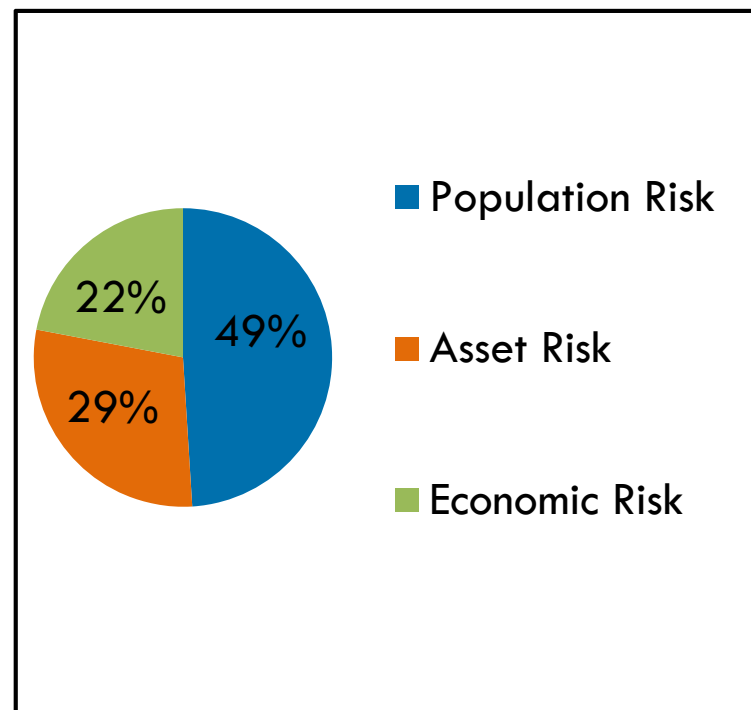
FY 2013-2014 Bay UASI Hub Funding Formula

Approval Authority Meeting
March 13, 2013



Components of Formula

- As adopted by the Bay Area UASI Approval Authority in 2009
- Percentage distribution may change depending upon DHS guidance



Hub Allocation Percentages

Hub	FY 2013 Allocation Percentage	FY 2014 Allocation Percentage	Percentage Change
East	22.59%	25.27%	+2.68%
North	7.24%	7.50%	+.26%
South	25.50%	25.77%	+.27%
West	44.67%	41.46%	-3.21%
	100%	100%	

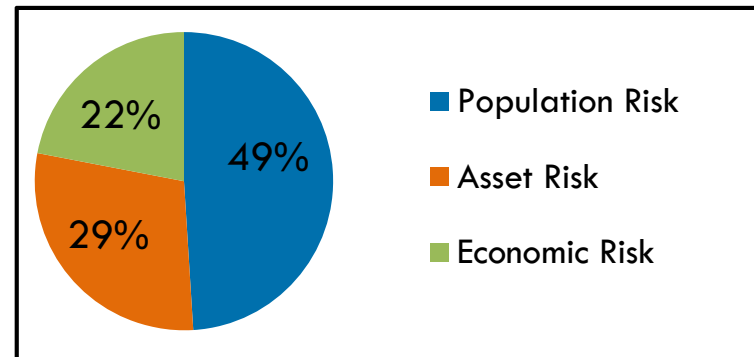


Example of Funding Formula

Three weighted risk factors are combined to determine a hub's funding amount. For example:

- A hub may have the following risk scores:
 - 10% of area Population Risk
 - 20% of area Asset Risk
 - 30% of area Economic Risk
- Those scores are combined with the allocation weights to determine a funding percentage. For our example, this yields $(10\% * 49\%) + (20\% * 29\%) + (30\% * 22\%) =$ an allocation percentage of 17.3%
- This percentage is applied to the overall hub allocation amount. For example, if the overall amount allocated to hubs is \$6.9M, this would result in a \$1.2M allocation to this example jurisdiction ($.173 * \$6.9M$)

Current Allocation Weights as Determined by Bay Urban Area



Allocation Example

Population Risk: $(10\% * 49\%)$
Asset Risk: $+(20\% * 29\%)$
Economic Risk: $+(30\% * 22\%)$
= an allocation percentage of 17.3%

$\$6.9M * 17.3\% = \$1.2M$



Economic Risk

- Economic Risk Includes Two Principal Data Points
 - GDP by MSA
 - GDP by Industry
- Both Underwent Updates this Year, with Minimal Impact on Bay Area Jurisdictions
- Source data provided by the U.S. Bureau of Economic Analysis (BEA)
 - Same Source used by DHS

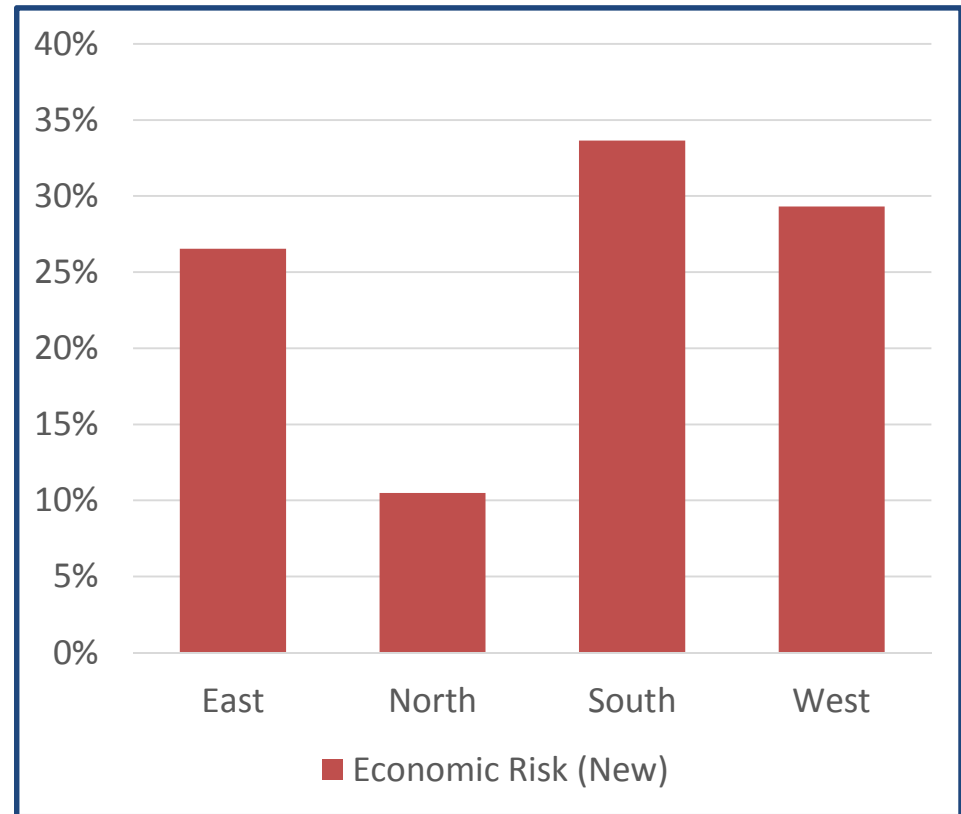
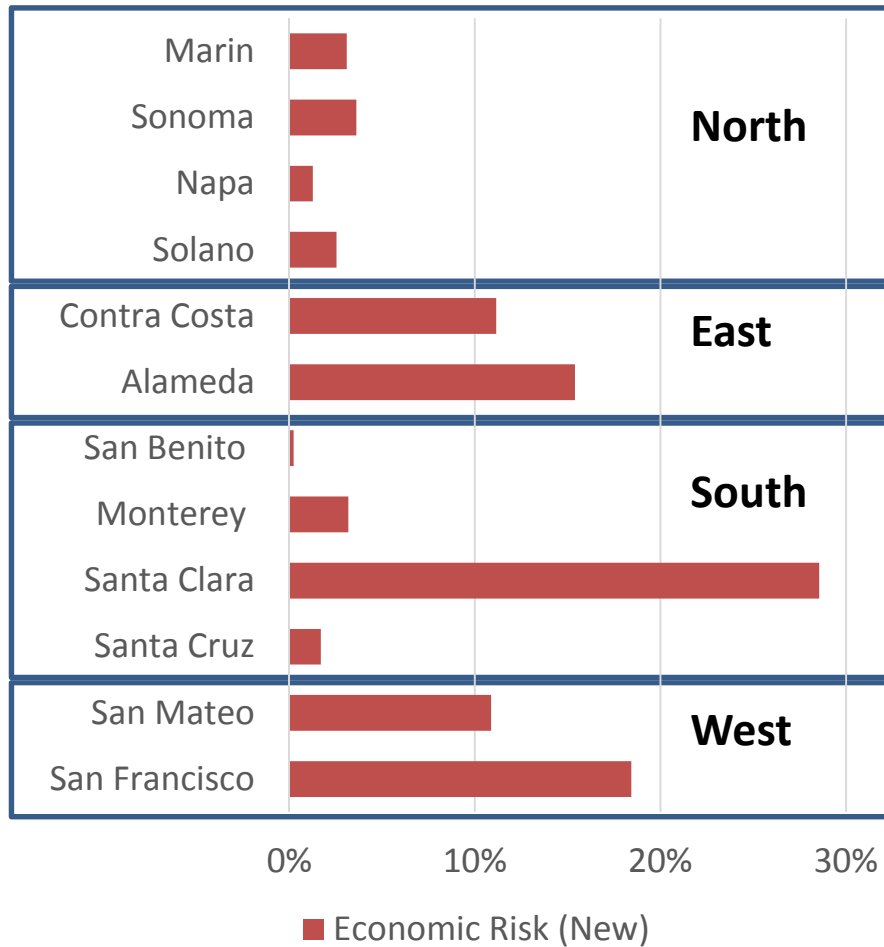
Local Area Income
by Income Type



GDP for California
by Industry



Economic Risk



Economic Risk

Jurisdiction	Economic Risk (Old)	Economic Risk (New)
San Francisco	18.11%	18.43%
San Mateo	10.61%	10.88%
Santa Cruz	1.66%	1.69%
Santa Clara	29.12%	28.55%
Alameda	15.10%	15.39%
Contra Costa	11.84%	11.15%
Solano	2.51%	2.54%
Napa	1.21%	1.26%
Sonoma	3.54%	3.61%
Monterey	3.06%	3.18%
San Benito	0.23%	0.23%
Marin	3.02%	3.09%
Total	100.00%	100.00%

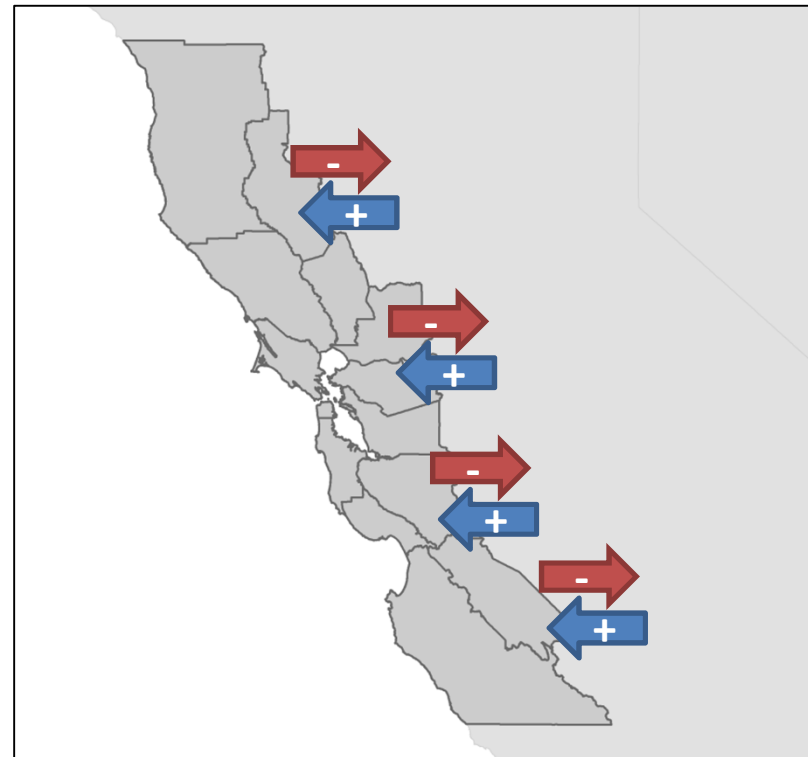
Hub	Economic Risk (Old)	Economic Risk (New)
East	26.94%	26.54%
North	10.29%	10.50%
South	34.06%	33.65%
West	28.72%	29.31%

- Both Old/New risk values are using 2010 data available from the Bureau of Economic Analysis (BEA)
- Changes reflect BEA's updates of 2010 values on June 6, 2013, and September 17, 2013
- The released revisions made changes to the MSA GDPs and the State's by-Industry GDPs

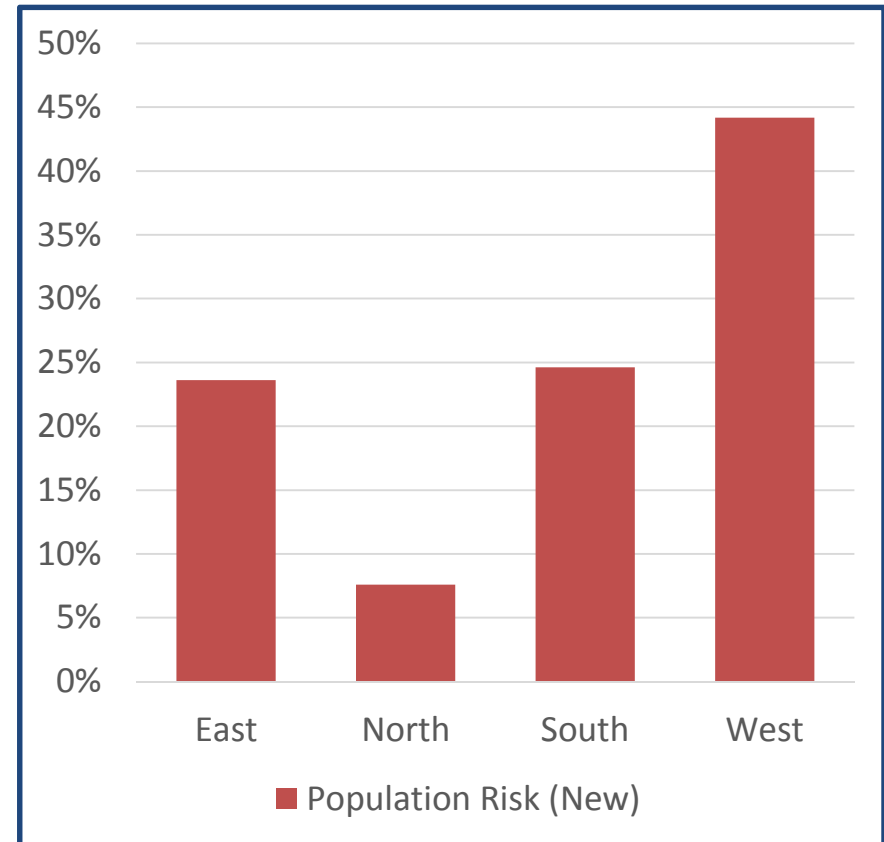
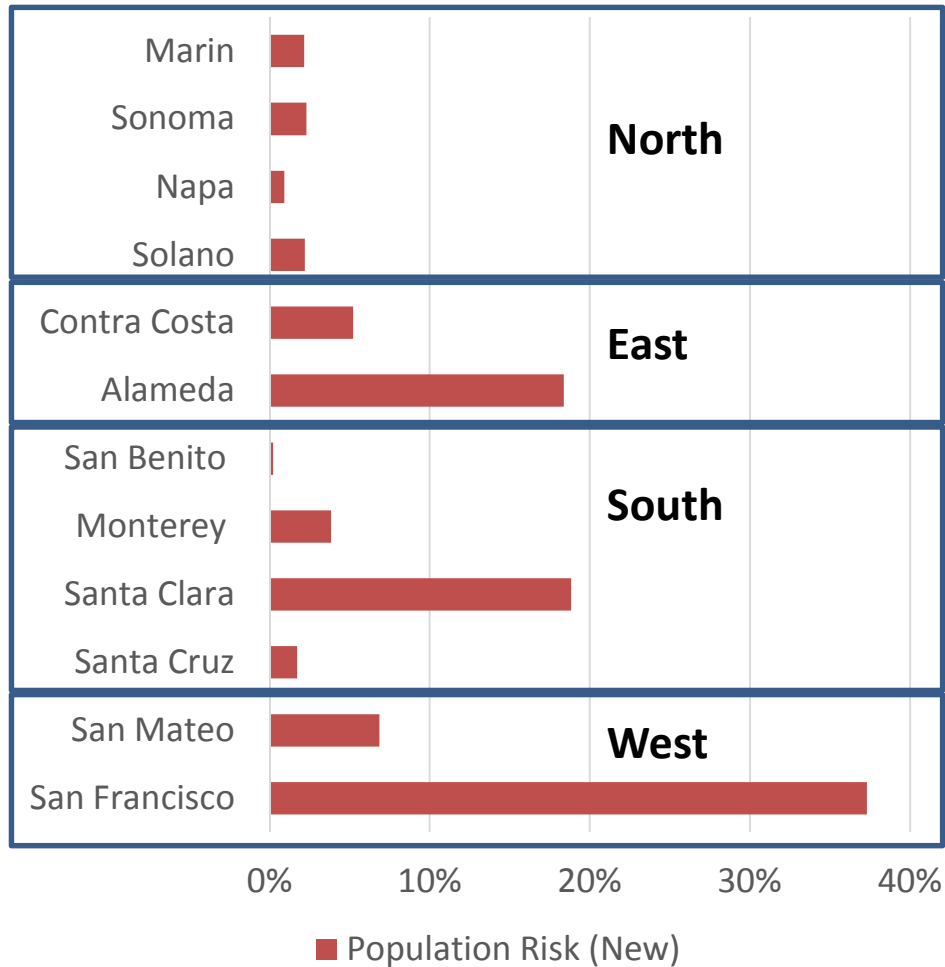


Population Risk

- Population Risk Includes Four Principal Data Points
 - Census Population
 - Land Area (to calculate population density)
 - Commuters
 - Visitors
- Same Data Sources as DHS
- Daytime Population Density
 - Standard census population
 - Subtract outgoing commuters
 - Add incoming commuters
 - Captures population during times when people commute to other places for work
 - Can be large day/night differences in population, especially in urban areas
- Why Daytime Population?
 - Terrorist attacks focus on causing maximum disruption
 - More disruption during the work day
 - People out & away from home; separated from families
 - Disrupt normal markets and business operations



Population Risk



Census Population

Jurisdiction	Population (Old)	Population (New)	Change
San Francisco	808,976	805,235	-0.46%
San Mateo	712,690	718,451	0.81%
Santa Cruz	253,137	262,382	3.65%
Santa Clara	1,764,499	1,781,642	0.97%
Alameda	1,474,368	1,510,271	2.44%
Contra Costa	1,029,703	1,049,025	1.88%
Solano	407,515	413,344	1.43%
Napa	133,433	136,484	2.29%
Sonoma	466,741	483,878	3.67%
Monterey	408,238	415,057	1.67%
San Benito	54,699	55,269	1.04%
Marin	248,794	252,409	1.45%

- San Francisco was the only county to have their population corrected downwards from the 2008 estimates.



Commuter Data

Jurisdiction	Commuter Adjustment to Population (Old)	Commuter Adjustment to Population (New)
San Francisco	391,827	162,455
San Mateo	191,562	3,574
Santa Cruz	28,093	(11,779)
Santa Clara	559,438	99,678
Alameda	347,771	7,554
Contra Costa	120,037	(98,291)
Solano	38,756	(42,856)
Napa	20,353	6,524
Sonoma	60,462	(19,330)
Monterey	60,275	(794)
San Benito	364	(7,204)
Marin	30,756	2,913

- In the “Old” dataset commuters are calculated via multiple reports from Census’ 2008 ACS 3-year estimates and Department of Transportation
- In the “New” dataset, commuters are calculated via multiple reports from Census’ 2010 ACS 5-year estimates
- This table represents just one of the data inputs into commuter calculations that are done at the block-level



Population Risk

Jurisdiction	Population Risk (Old)	Population Risk (New)
San Francisco	46.69%	37.31%
San Mateo	6.01%	6.86%
Santa Cruz	1.15%	1.72%
Santa Clara	14.43%	18.84%
Alameda	13.74%	18.38%
Contra Costa	5.08%	5.23%
Solano	1.68%	2.20%
Napa	0.47%	0.93%
Sonoma	1.83%	2.31%
Monterey	7.32%	3.84%
San Benito	0.19%	0.22%
Marin	1.40%	2.16%
Total	100.00%	100.00%

Hub	Population Risk (Old)	Population Risk (New)
East	18.82%	23.61%
North	5.38%	7.60%
South	23.10%	24.62%
West	52.70%	44.17%

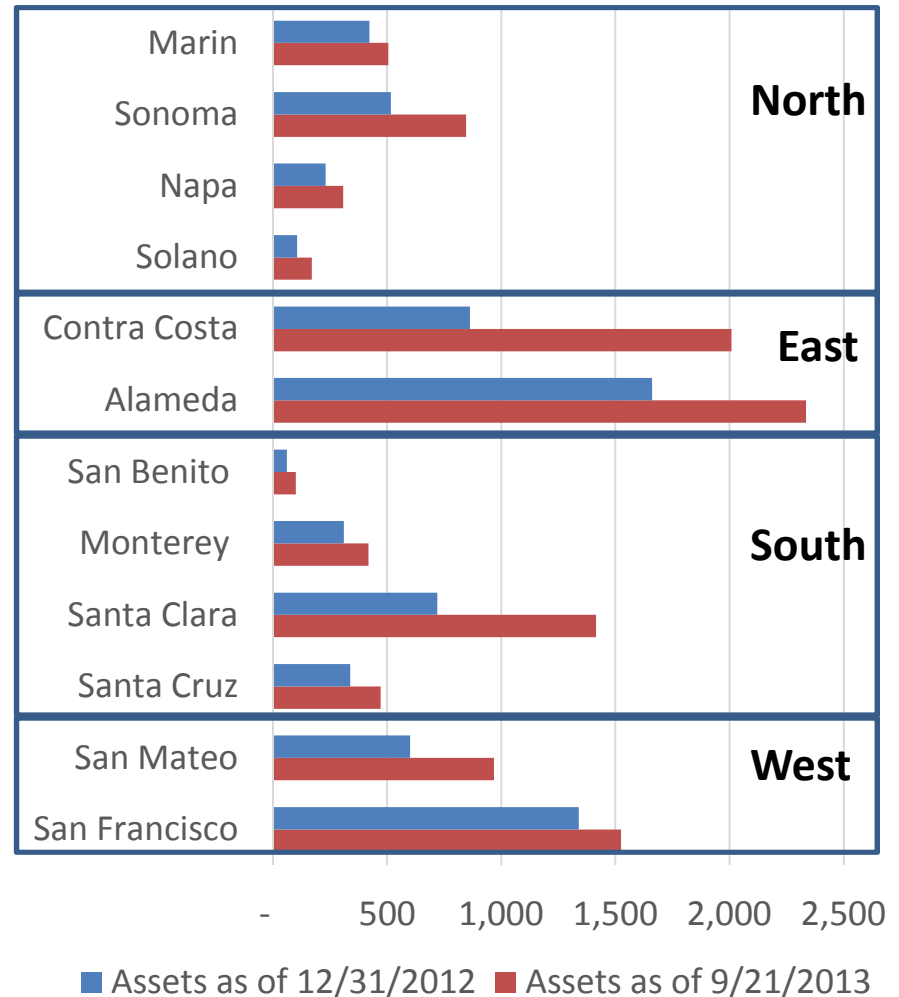
- The “Old” population risk data was using Census’ 2008 ACS 1-year estimates. The “New” population risk is based off of the Census 2010 count. This includes updates to commuter information and land area
- Additionally, updated inputs were used for Commuter and Visitor Data



Asset Risk

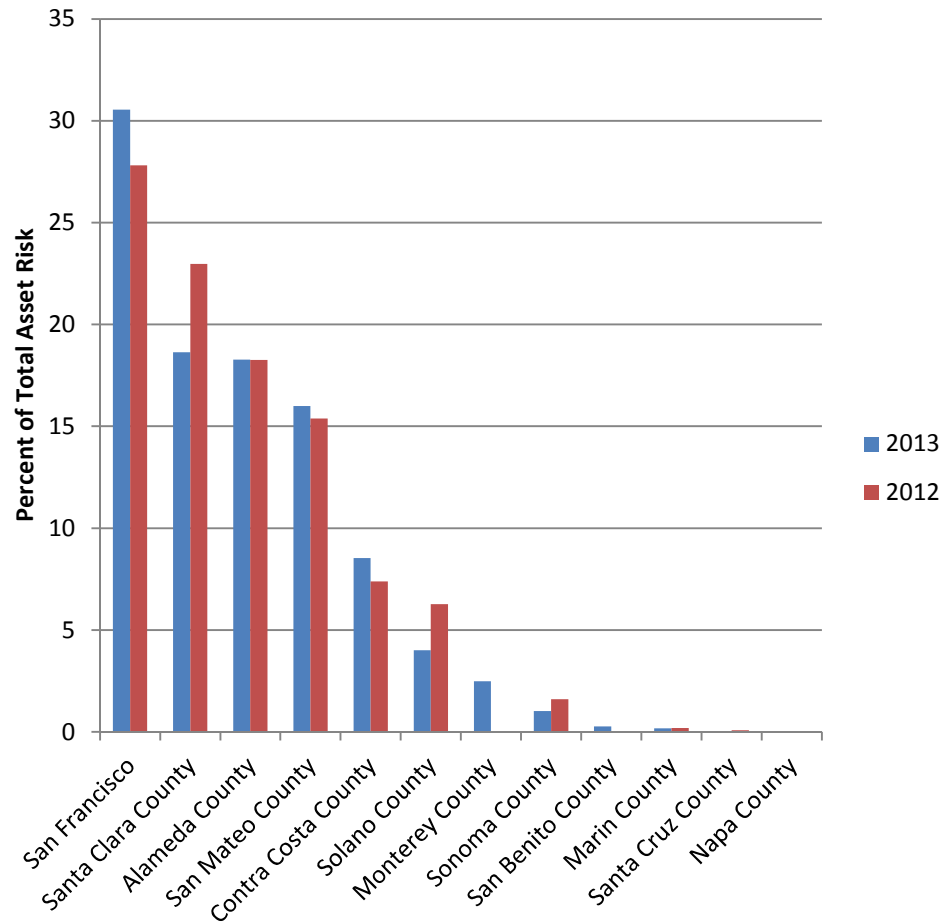
Bay Area Asset catalog increased from 8,583 to 12,923 assets

- All Jurisdictions were involved in process
- Major Sectors Updated: Banking, Chemical, Defense Industry, Energy, IT, Communications, Postal, Healthcare, Transportation, Water, Monuments, Commercial, Government, Dams, Nuclear, and Manufacturing
- NCRIC eliminated duplicate assets in DS7
- 56 Asset Priority Updates
- 111 VHEMP Assessments completed:
 - Alameda, Contra Costa, Monterey, San Benito, San Francisco, San Mateo, Santa Clara, Santa Cruz, Sonoma
 - Oakland, San Jose

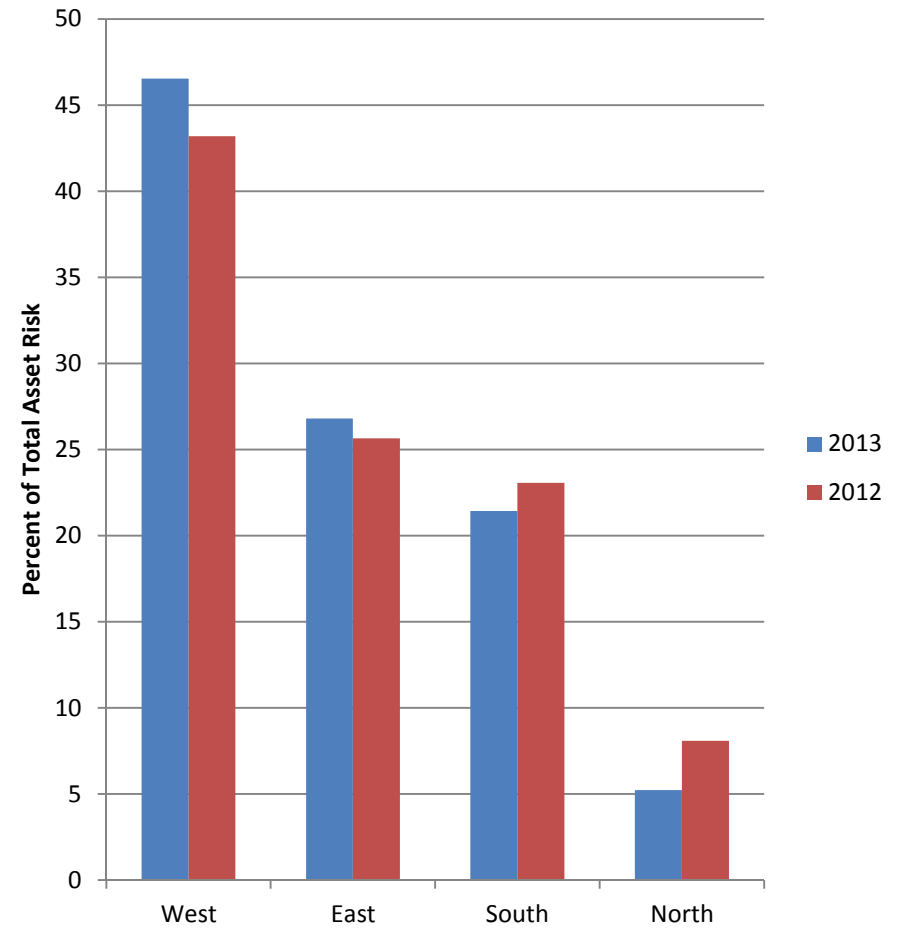


Asset Risk

County Asset Risk



Hub Asset Risk





Asset Risk

- Asset risk is NOT a function of quantity of assets, but rather of the individual risk characteristics of those assets:
 - Threat
 - Vulnerability
 - Consequences
- If you're interested in the individual risk levels of specific assets, please contact the Dave Frazer, Risk and Information Sharing Project Manager





Next Steps

Upon Release of the Homeland Security Funding Opportunity Announcement from DHS, apply hub funding formula to hub allocation from 2014 award, as directed by the Approval Authority



Thank you.

BAY AREA UASI





To: Bay Area UASI Approval Authority

From: Catherine Spaulding, Assistant General Manager

Date: March 13, 2014

Re: Item #7: Risk Management Program, FY15 Grant Cycle

Staff Recommendations:

No recommendation – for discussion only

Action or Discussion Items:

Discussion

Discussion:

The Management Team has completed its planning for the FY15 Risk Management Cycle in close partnership with participating jurisdictions, the NCRIC, and Digital Sandbox.

Approval Authority Bylaws specify that the Approval Authority must use a risk and capability-based methodology to apply for and allocate grant funds. This is consistent with guidance from DHS that states that all levels of government must establish a foundation to justify and guide preparedness activities and investments. In addition, DHS requires all grantees to produce a Threat Hazard Identifications and Risk Assessment (THIRA). Our robust participation and work has been repeatedly acknowledged by Cal OES and FEMA as a model risk assessment process.

We have made changes to the FY15 risk management program to improve efficiency and focus efforts. We are now going to implement a two year cycle for producing an updated regional capability assessment and Bay Area Homeland Security Strategy. Previously, we updated this information on an annual basis; but since there has been little change in recent years and we have established a strong baseline of information and practices, the high level of effort required from jurisdictions to produce this information on an annual basis is no longer justifiable. Moreover, DHS only requires UASI regions to produce a strategy every two years. The Management Team will closely monitor and assess changes in our Bay Area threat and capability landscape and recommend changes to the strategy mid-cycle if necessary.

However, please note that all other elements of the risk management cycle will remain annual. Jurisdictions will have the opportunity to update their asset risk information on an annual basis. In addition, each year the Management Team will refresh the hub funding formula and recommend priority capability objectives to the Approval Authority to guide hub funding.

Please see appendix A for the outline of the FY15 Risk Management Program.

031314 Approval Authority Meeting Agenda Item 7: Risk Management Program, FY15 Grant Cycle



FY 2015 Bay Area UASI Risk Management Program

February 27, 2014

The Bay Area UASI has established a cross-jurisdictional, cross-functional Risk Management Program for the urban area. The Program helps set priorities and inform decision-making. It is an on-going effort with regular data input, validation, assessments, and reporting. A risk and capability-based methodology to allocate UASI funds is required by the Department of Homeland Security (DHS) and is mandated in the Bay Area UASI Approval Authority Bylaws. The Risk Management Program follows a series of six steps:

1. Kick-Off Meeting

WHO: All Bay Area UASI stakeholders involved in risk management as appointed by Operational Areas and Core Cities, and other regional and subject matter experts.

WHAT: The Bay Area UASI Management Team provides an overview of the process and goals for the grant year as well as a high level overview of the Digital Sandbox Inc. Risk Analysis Center (RAC) and Protected Critical Infrastructure Information (PCII) certification requirements.

WHEN: March 19, 2014, 10:00am – 12:00pm

WHERE: Alameda County Sheriff's Office OES, 4985 Broder Blvd., Dublin, CA 94568

2. Risk Data Validation

WHO: Operational Area subject matter experts who are PCII trained and certified RAC users, NCRIC, and other members assigned this task for an Operational Area.

WHAT: Subject matter experts review and update the asset data based on priority and identified gaps in sectors in the Risk Analysis Center (RAC). The NCRIC reviews and validates the information and then submits it to the PCII office for certification.

WHEN: April 1 – June 30, 2014

WHERE: In Digital Sandbox

- *Digital Sandbox will offer training to RAC users during the last week in March and as needed covering assets, capability assessment input, and general user training.*

3. Operational Area Core Capability Assessment – *New two year cycle! Only applies to Operational Areas that did not complete all 31 Core Capabilities in 2013.*

WHO: Operational Area subject matter experts.

WHAT: Designated Operational Area SMEs complete the Measures & Metrics data input into the Capabilities module in Digital Sandbox to evaluate the level of preparedness in each core capability for their operational area. Each Op Area will have the ability to produce an individual gap analysis to inform priorities for future project funding.

WHEN: April 1 – June 30, 2014

WHERE: In Digital Sandbox

4. Regional Capabilities Assessment – *New two year cycle!*

The regional capabilities assessment workshop brings together subject matter experts to assess core capabilities and levels of readiness to meet identified risks at a Bay Area regional level. The last regional capability assessment workshop occurred in 2013 and the next one will occur in 2015.

5. Strategy – *New two year cycle!*

The Bay Area Homeland Security Strategy is required by DHS every two years. The Strategy was last produced in 2013 and will again be updated in 2015.

6. THIRA

The Threat and Hazard Identification and Risk Assessment (THIRA) is required by DHS on an annual basis. Digital Sandbox produces the document based on the Bay Area Risk Management Program results. Drafts will be reviewed by the Risk/Info Working Group and Advisory Group before presentation to the Approval Authority in December 2014.

The Bay Area UASI Project Manager assigned to the UASI Risk Management Program is David Frazer. He is responsible for oversight of Digital Sandbox as well as executing the steps in the Risk Management Program. For more information, please contact:

David Frazer, Risk & Information Sharing Project Manager
Bay Area UASI Management Team
David.Frazer@sonoma-county.org
(707) 565-1108 (desk)
(707)-490-8276 (cell)



To: Bay Area UASI Approval Authority
From: Catherine Spaulding, Assistant General Manager
Date: March 13, 2014
Re: Item 8: Regional Procurement

Staff Recommendation:

Approve the proposed regional procurement process for the closeout of UASI FY13

Action or Discussion Items:

Action

Discussion:

I. Background

Last minute funding has become available in prior years during the final months of grant performance periods. Although Bay Area UASI Management Team project managers closely monitor the status of projects during the implementation period, and although jurisdictions have plans to spend money in a timely way, last minute complications or unexpected events occur and funds can't always be spent in the time period allowed.

A process for regional procurement of equipment in anticipation of the closeout of the FY11 and FY12 UASI grant years was approved at the March 2013 Approval Authority meeting. In January 2014, the Management Team identified a total of \$1,050,000 in returned FY11 and FY12 funds. Applying the 2013 hub funding formula to this amount, the following amounts were re-allocated to each Operational Area:

Operational Area	2013 Risk Percentage	Allocation Amount
Alameda	15.35%	\$161,207
Contra Costa	7.24%	\$76,035
Marin	1.40%	\$14,703
Monterey	4.26%	\$44,739
Napa	0.50%	\$5,251
San Benito	0.14%	\$1,470
San Francisco	34.92%	\$366,735
San Mateo	9.74%	\$102,290
Santa Clara	20.14%	\$211,512
Santa Cruz	0.95%	\$9,977
Solano	3.20%	\$33,607
Sonoma	2.14%	\$22,474
Total		\$1,050,000

The Management Team prepared a procurement process for the following items:

- P25 Radios
- Body Bags
- PPE's (Personal Protection Equipment)
- Cadaver Racks
- Cadaver Trays

These items were selected due to regional interest and because they can be delivered within the remaining grant period (i.e., they have a short delivery cycle with no installation required).

II. Equipment Order:

At the direction of Approval Authority members, the Management Team ordered the following items for the region. All items were ordered last month and they will be delivered by the end of April 2014.

Personal Protection Equipment

- 2,176 Coverall w/ Hood & Boots in various sizes
- 7,000 Fluidgard Masks with Earloops
- 1,000 FullFace Shields

Cadaver Storage System

- 14 Cantilever Cadaver Storage Racks (4-Tier)
- 63 Stainless Cadaver Trays
- 866 Cadaver Bags

P25 Radios

- 242 Portable Radios
- 8 Mobile Radios

III. UASI FY13 Regional Procurement Process:

The Management Team proposes that we again prepare a regional procurement in preparation for the closeout of UASI FY13 in the anticipation of last minute unspent funds becoming available. The Management Team will again develop a menu of widely-needed equipment that fills critical gaps, including radios, body bags, and access and functional needs equipment.

The Management Team will implement the 2013 closeout process in the same manner as what just occurred for closing out UASI FY11 and UASI FY12. The Management Team will determine all unspent funds available at the end of January 2015 and then reallocate these funds by Operational Area based on the most recently-approved hub funding formula. The Management Team will then contact Approval Authority members for direction on which equipment to purchase and at what magnitude. Equipment procurement and the required follow-up monitoring will be performed by the City and County of San Francisco as the fiscal agent for the Bay Area UASI.

The Management Team welcomes any feedback from the Approval Authority concerning how to run the regional procurement process as well as what particular items we should include in the menu of available equipment.



To: Bay Area UASI Approval Authority

From: Dennis Houghtelling, Alameda County Sheriff's Commander

Date: March 13, 2014

Re: Item 9: Bay Area UASI Regional Training and Exercise 2014 Annual Report

Recommendation:

It is recommended that the Approval Authority review and comment on the Bay Area UASI Regional Training and Exercise Annual Report.

Action and Discussion Item:

Review and discussion of the Bay Area UASI Regional Training and Exercise Annual Report.

Background:

Bay Area UASI has funded the Regional Training and Exercise Program since July 2011. The regional program was developed and continues to be managed by the Alameda County Sheriff's Office. As part of managing the Regional Training and Exercise Program, the Alameda County Sheriff's Office was tasked with producing an Annual Report. The attached Annual Report covers the training and exercise progress made primarily with FY2011/12 funding.

Discussion/Description:

Summary of Key Achievements

- Maintained the Regional Training and Exercise Team
- Updated the Regional Training and Exercise Website with Registration/Statistic component
- Continued utilizing the 15 vendor Indefinite Quantity/Indefinite Delivery 3 year contract
- Updated the Program Guidance Manual
- Updated the Multi-Year Training and Exercise Training Plan
- Provided Training to the Region (Balanced delivery of training to multiple disciplines)
- Recognized by POST as a Law Enforcement Training Provider

- Urban Shield 2013
- Produced the 2013 Training and Exercise Annual Report

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Bay Area UASI Approval Authority Meeting

March 13, 2014



BAY AREA UASI

Regional Training & Exercise Program Annual Report 2013

March 13, 2014





Overview

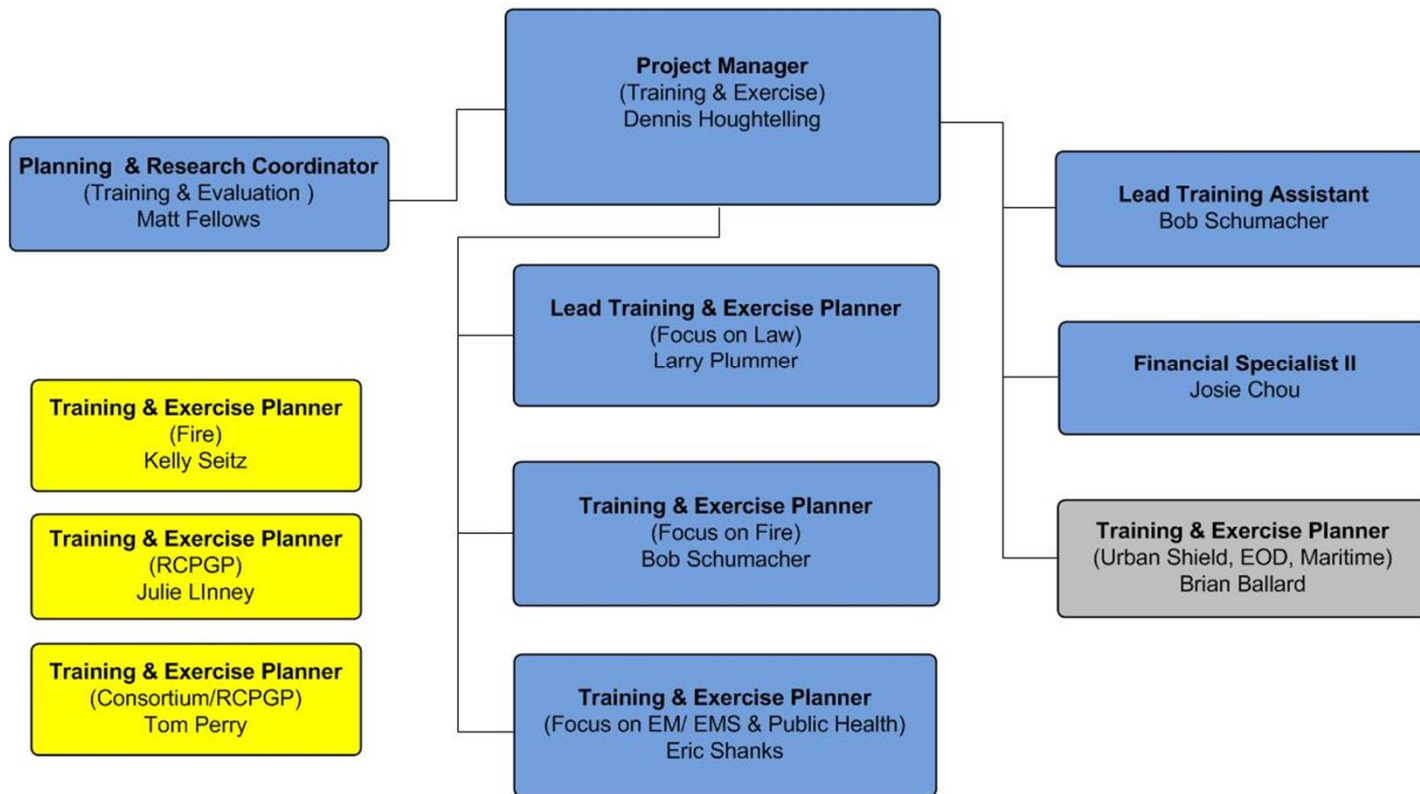
UASI Training & Exercise Program Overview

- Alameda County has provided a sustainable regional training and exercise program for the Region since July 2011. The Program serves multi-disciplines including:
 - Law Enforcement
 - Fire / Hazmat
 - EMS
 - Public Health / Health Care
 - Emergency Management



Personnel

“UASI Regional Training and Exercise Program Staff”



Blue- Current Staff
Yellow- Former Staff
Gray- Part-time Retiree Annuitant





2013 Training

- **From January 2013 through December 2013:**
 - 226 Training Courses Provided
 - 6,353 Students Trained (Regional Training & Exercise Program)
 - 1,247 Students Trained (RCPGP) - RCPGP funding now exhausted
 - Over 8,500 Registered Users on the Website



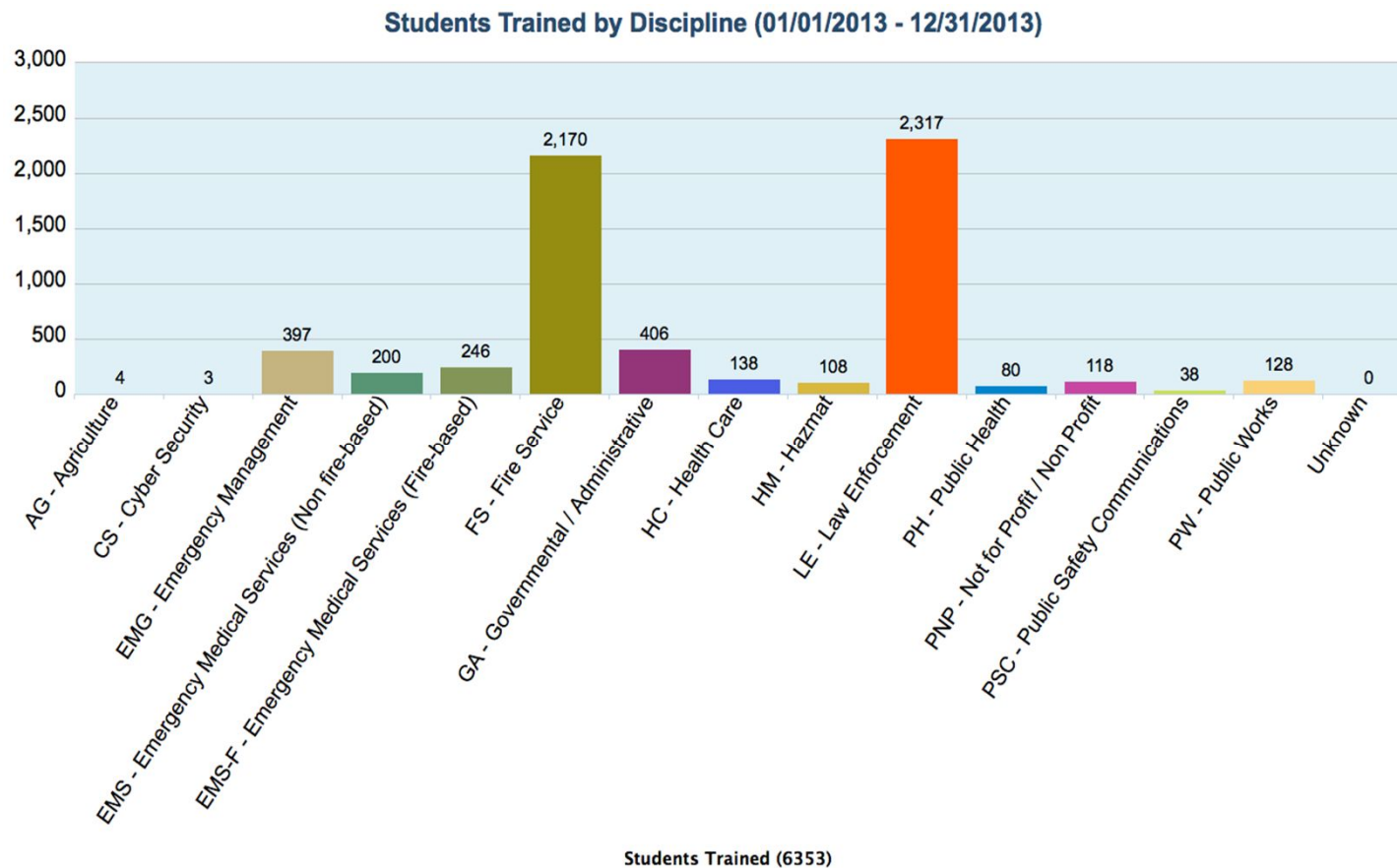
Consortium Courses

- Utilization of no-cost courses from the National Domestic Preparedness Training Consortium to supplement training needs as funds diminished.
 - 16 Courses Conducted
 - 514 Students Trained



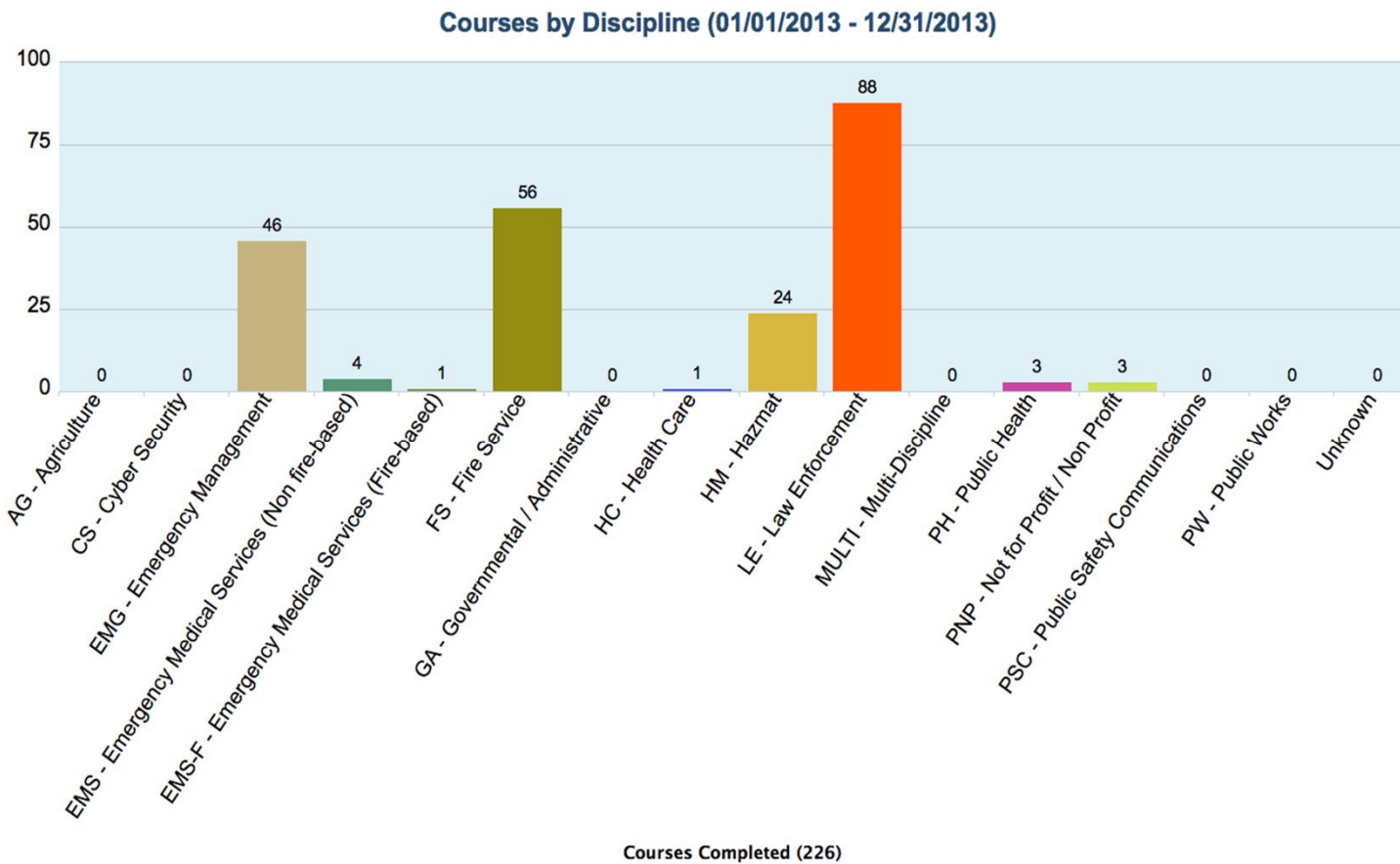
Training Courses

6353 Trained



Training Courses

226 Courses Held





Exercises

- Full Scale Exercises

- **Urban Shield 2013**

- 48 hour continuous exercise
 - 60 exercise scenarios
 - Law, Fire, EMS, HazMat, USAR, EOD, RCPGP
 - Over 5,000 Trained

RCPGP component of Urban Shield will be sustained in future years.

- **Golden Guardian 2013**

- Provided financial assistance and personnel support

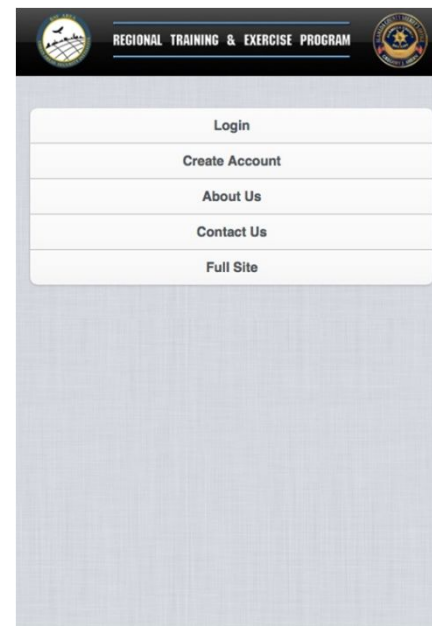
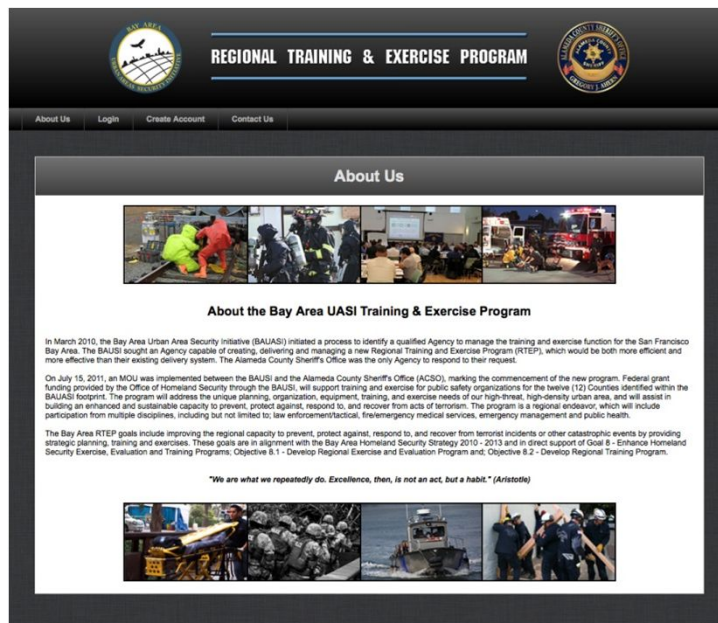
- **Support Local Exercises**

- Oakland Fire High Rise



Training & Exercise Website

- Updated the Regional Training and Exercise Website
 - Updated site technology and structure (Never Server)
 - Currently over 8,500 registered participants in the program



MTEP Updates



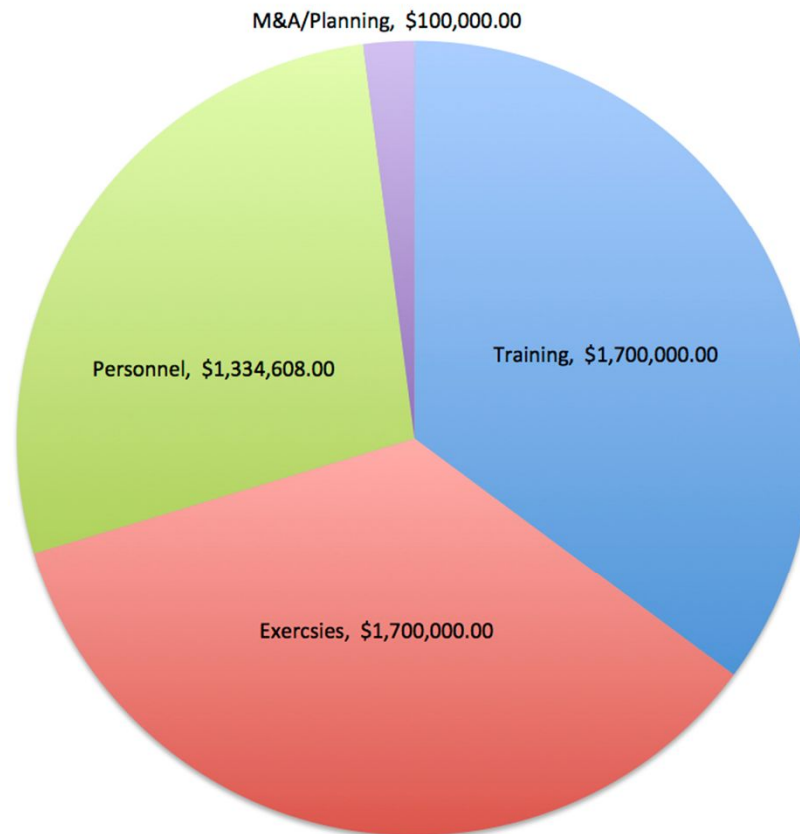
- Update the Regional Multi-Year Training and Exercise Plan

- Recently held a mini-workshop to conduct an annual review of the Multi-Year Training and Exercise Plan.
- Continue updating the Multi-Year Plan on an annual basis.



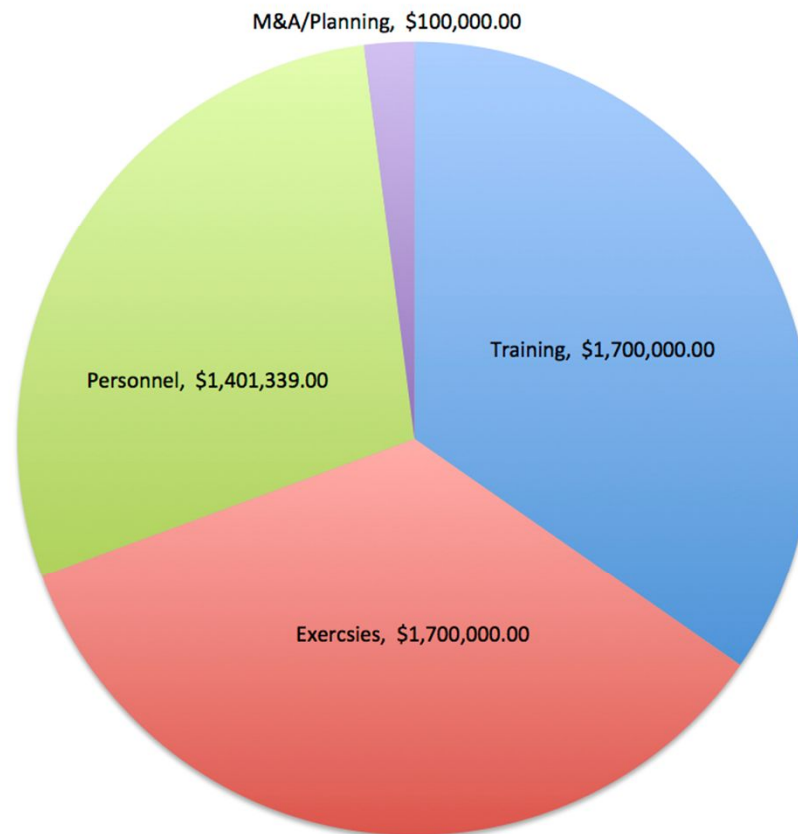
Budget

Fiscal Year 2013 Budget



Budget

Fiscal Year 2014 Budget





Training Since Program Inception

- **9,025** People Participating in the Program
- **396** Courses Conducted
- **10,799** Students Trained

Terrorism Related Statics

324 Courses Conducted
8,526 Students Trained

RCPGP Related Statistics

72 Courses Conducted
2,273 Students Trained





2014 Training & Exercise

- **The T&E Program will continue to:**
 - Manage the Regional Training and Exercise Program
 - Assess the Capabilities and Gaps /Training Needs of the Region (THIRA)
 - Provide and Balance Multidisciplinary Training for the Region
 - Continue to reach out to the National Consortium for Additional Training
 - Continue to support Urban Shield, Golden Guardian and other Local Exercises
 - Sustain RCPGP efforts through Training Courses and Urban Shield
 - Execute a New Multi-Year Vendor Contract
 - Support the CBRNE Workgroup in the Development of a Coordinated Plan for Detecting, Interdicting, and Assessing Radiological and Nuclear Encounters within the Region



Questions

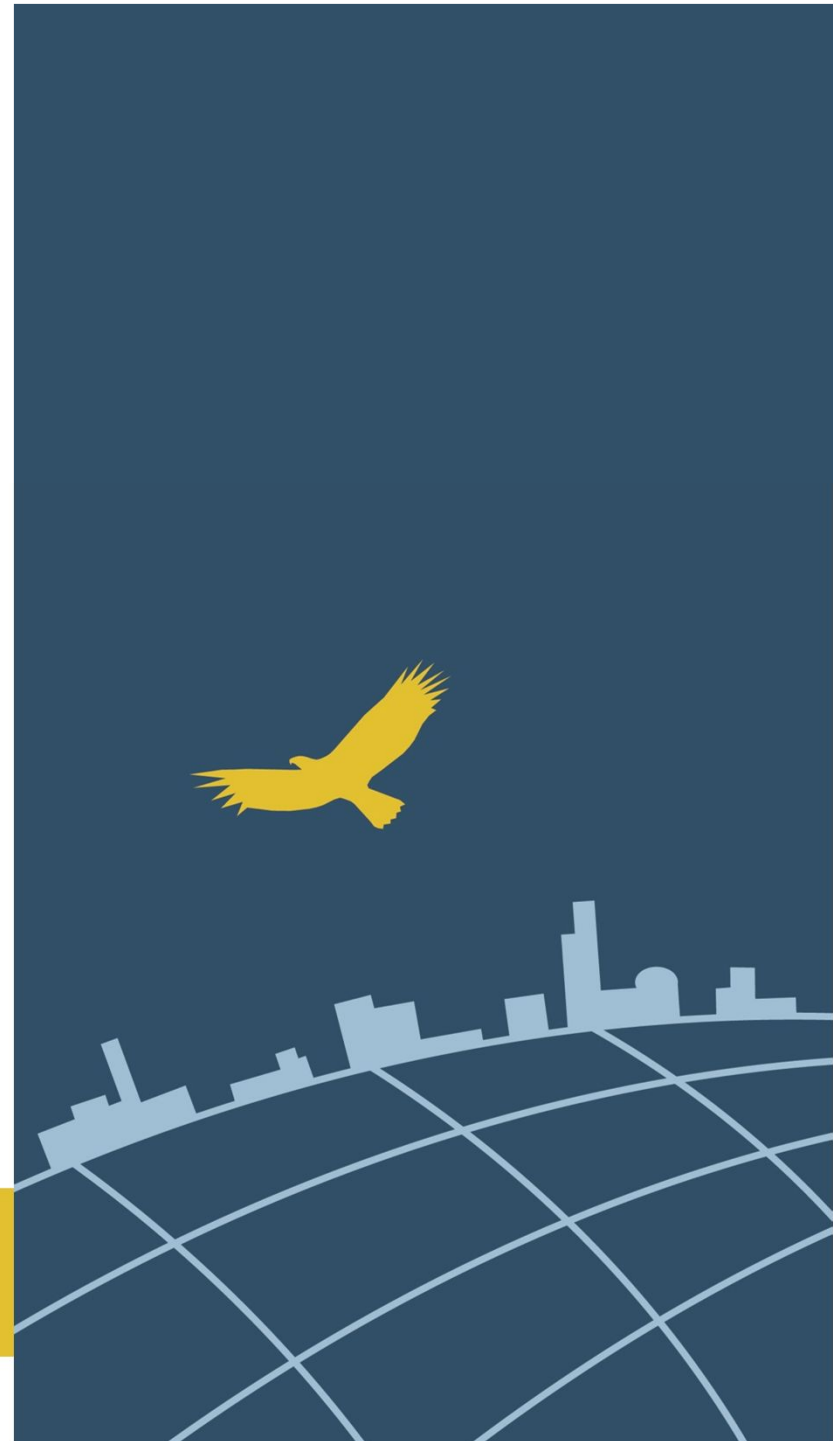


Thank You

Bay Area Urban Areas Security Initiative

www.bayareuasi.org

BAY AREA UASI





REGIONAL TRAINING & EXERCISE PROGRAM



Annual Report January 2013 - December 2013





REGIONAL TRAINING & EXERCISE PROGRAM



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REGIONAL TRAINING & EXERCISE PROGRAM



Regional Training & Exercise Program Overview

On July 15, 2011, the 2010 MOU between the Alameda County Sheriff's Office (ACSO) and the San Francisco Bay Area UASI (UASI) was finalized, officially establishing the commencement of the Bay Area UASI Regional Training & Exercise Program managed by the Alameda County Sheriff's Office.

The Alameda County Sheriff's Office provides and manages a sustainable regional training and exercise program for the Bay Area UASI program, serving multi-disciplines including; Law Enforcement, Fire, EMS, Public Health and Emergency Management.

Published reports and guidelines such as those prepared by State and Federal Agencies, as well as the Multi-Year Training and Exercise Plan, the Risk Assessment Capability (RAC) Report, and other documents specifically prepared for the Approval Authority, were utilized in the development of the Regional Training & Exercise Program. All plans, guidance documents and training shall conform with, and are consistent with, the California Incident Command System (ICS), Standardized Emergency Management System (SEMS), National Incident Management System (NIMS), the National Infrastructure Protection Plan (NIPP), and the National Response Framework (NRF).

Goals: The Training and Exercise Planning Workgroup Members engage in a fair, open, and transparent process throughout the planning, vetting and implementation phases. The Workgroup makes certain that products and services rendered are: equitably and geographically distributed; are at reasonable cost(s) (including Instructor Rates); meet the regional training needs and gaps; while ensuring fair market competition for its vendors.

Vision: To promote, encourage and provide training and exercise opportunities for our emergency response workforce, ensuring our workforce is maintained in a state of readiness and competency for all communities within the 12 County Bay Area UASI Region.

Mission: Utilizing the Regional Training & Exercise Program's Multi-Year Training and Exercise Plan, the Alameda County Sheriff's Office, on behalf of the Bay Area UASI Program, will promote equitable and geographical distribution of Training and Exercise Funds amongst various agencies and disciplines within the 12 County UASI Region.



REGIONAL TRAINING & EXERCISE PROGRAM



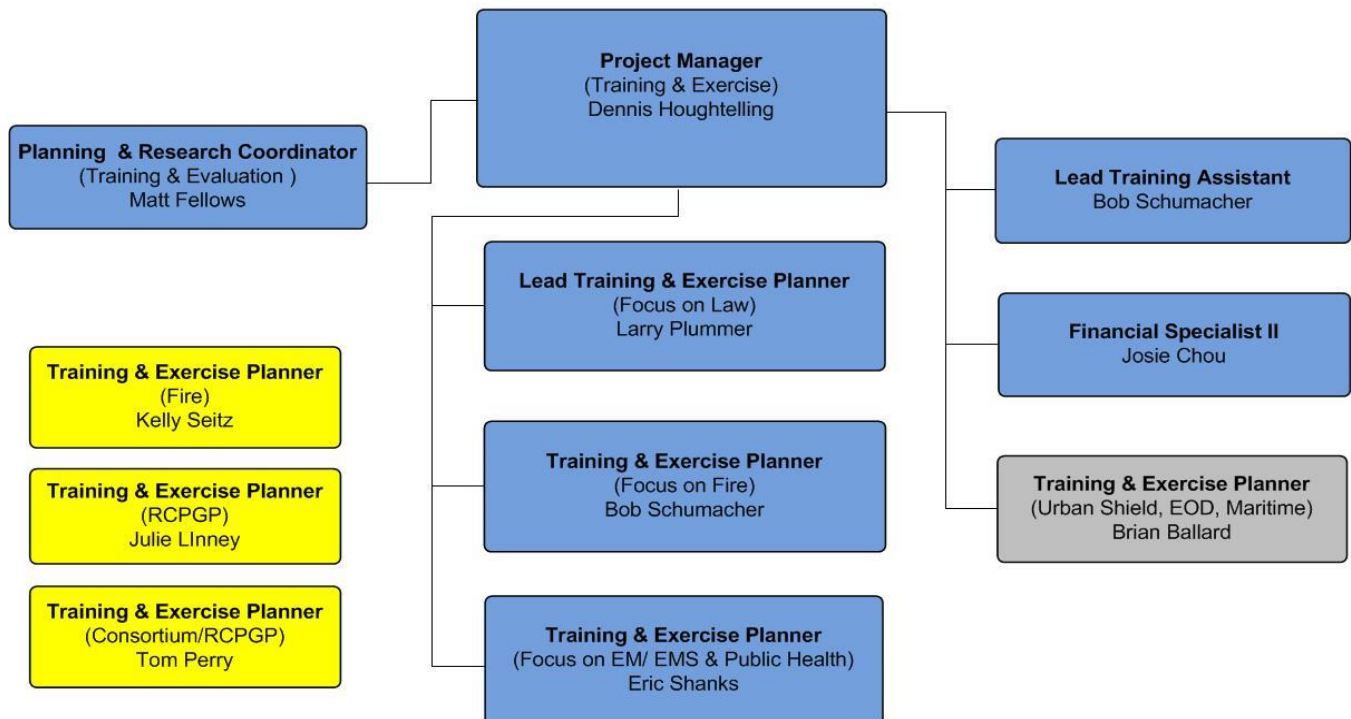
Key Achievements

Training & Exercise Staffing

The Regional Training & Exercise Program has maintained full staffing levels since January 2013. Prior to January 2013, one Training/Exercise Planner position was left vacant to allow Oakland to provide a staff member to fill the position. In September 2013, the vacant position was filled when the City of Oakland hired Eric Shanks to work with the Regional Training & Exercise Program. Kelly Seitz worked with the Regional Training & Exercise Program as a Training & Exercise Planner until his contract expired in late 2013. Brian Ballard was assigned to the Regional Training & Exercise Program as a Training & Exercise Planner to assist with Maritime and EOD courses and regional exercises. Julie Linney worked with the Regional Training and Exercise Program to assist with the Regional Catastrophic Preparedness Grant Program (RCPGP) training and exercises until the RCPGP grant funding was depleted in late 2013 and then she returned to her regular assignment at the Santa Clara County Fire Department.

The positions and personnel assigned to the Regional Training & Exercise Program are as follows:

“UASI Regional Training and Exercise Program Staff”



Office & Equipment

The Regional Training & Exercise Program is located at the Alameda County Sheriff's Office Regional Training Center, 6289 Madigan Road, Classroom G, Dublin, CA 94568.

Regional Training & Exercise Website (www.bauasitep.org)

In 2013, The Regional Training & Exercise Program Planning & Research Coordinator redesigned the websites for both desktop and mobile devices. The Regional Training & Exercise Program's websites allow regional stakeholders to create a user account, view and register for available courses, submit course proposals for the workgroup vetting process and receive emailed course announcements and reminders. The website has allowed users from all areas of the Bay Area UASI region to have an equal and fair opportunity to receive the training courses offered by the Regional Training & Exercise Program and has been extremely successful in distributing information regarding course availability. By December 2013, over 8,300 stakeholders from throughout the region have created user accounts and have access to training opportunities. The website also allows the Training & Exercise Program staff to access up to date statistics and monitor ongoing progress.

Training Providers

The Regional Training & Exercise Program currently has an "Indefinite Delivery/Indefinite Quantity" procurement process, which established a pre-approved training provider list to assist in with the process of acquiring and reimbursing training providers. The current process will expire at the end of December 2014. In preparation, the Regional Training & Exercise Program will initiate another RFP process, which will take approximately seven months to complete. The RFP process will be initiated in March 2014 with an estimated completion date of December 2014.

Training Activities

The Training & Exercise Planners continuously work with regional stakeholders to procure and calendar training courses throughout the Bay Area UASI region. The Training & Exercise Planners obtained feedback numbers, submitted all required EHP memorandums, ensured facilities and curriculum materials were available and required all pertinent documentation (sign-in sheets, agendas, course evaluations) to be returned to the Training & Exercise Program in accordance to audit requirements. Training & Exercise staff have also randomly audited and observed courses to ensure proper delivery and course subject matter was appropriate.

Consortium Training

In 2013, the Regional Training & Exercise Program provided numerous no-cost training courses through national consortium training providers to enhance training opportunities throughout the Bay Area UASI region. By utilizing these free training opportunities, the Regional Training & Exercise Program was able to hold an additional 16 courses with a total of 514 students trained.

Multi-Year Training & Exercise Plan Update

On August 31, 2012, the Regional Training & Exercise Program finalized a Multi-Year Training and Exercise Plan, encompassing a three-year period from January 2013 through December 2015.

On September 19, 2013, the Regional Training & Exercise Program held a mini-workshop to conduct an annual review of the Multi-Year Training and Exercise Plan, as part of the regularly scheduled Training & Exercise Workgroup meeting. The Training & Exercise Workgroup consisted of thirty members of various disciplines from throughout the Bay Area UASI region. Training & Exercise Workgroup members were provided a copy of the Multi-Year Training and Exercise Schedule and a copy of the 2012 Core Capability Assessment Findings from the 2012-2015 Bay Area Homeland Security Strategy. The workgroup was divided into specific discipline groups and facilitated a review of the current regional training priorities. The workgroup assisted in identifying the existing training needs which were still high priority, training needs that have been fulfilled and they also identified additional regional training needs to be added to the Multi-Year Training and Exercise Plan.

Regional Overhead Planning Team

During the initial planning stages for the 2013 Urban Shield full-scale exercises, a Regional Overhead Planning Team was established. The team was comprised of multi-discipline planners and administrators from throughout the Bay Area UASI region. The Regional Overhead Planning Team established exercise scenarios to address core competencies and test regional gaps.

Post Exercise Reporting

The Alameda County Sheriff's Office has designated key personnel to serve as Homeland Security Exercise Evaluation Program (HSEEP) staff during the 2013 Urban Shield exercises. The HSEEP staff ensured all relevant documentation was created to meet federal guidelines and produced After Action Reports (AARs) documenting regional strengths and areas for improvement in the Improvement Plan.

Periodic Reports

The Regional Training & Exercise Program produced monthly reports, as well as other reports or presentations, to the Bay Area UASI Approval Authority as requested, which contain pertinent information about the progress of the Regional Training & Exercise Program.

Training & Exercise Monthly Meetings

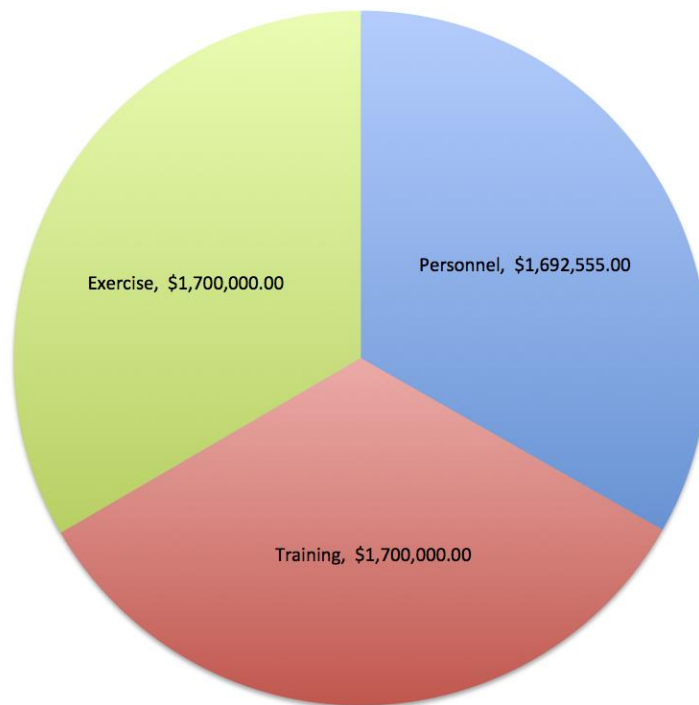
The Regional Training & Exercise Program has conducted monthly meetings with the Training & Exercise Working Group. Through increased representative outreach, the Training & Exercise Program has been able to increase multi-discipline attendance at these meetings.

Budget

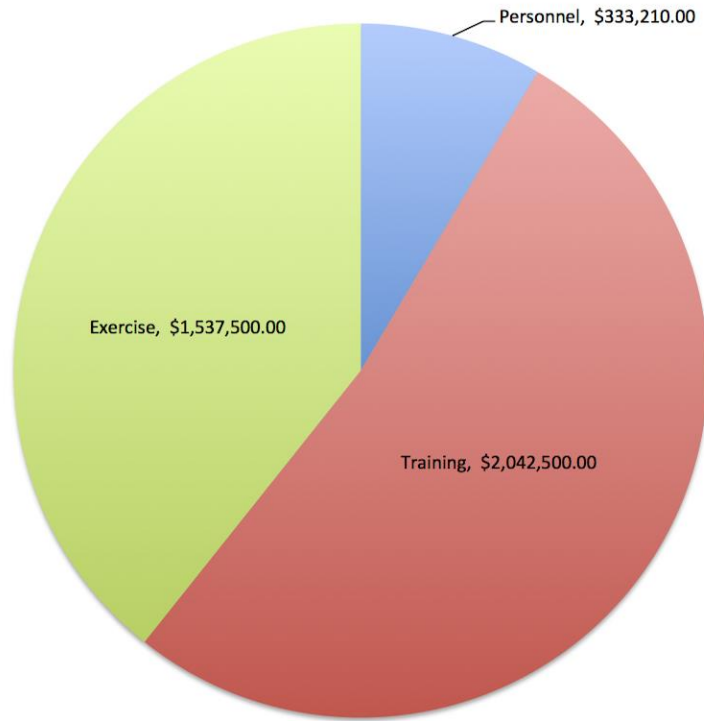
In early 2013, UASI Regional Training & Exercise Program was awarded FY12 UASI grant funding in the amount of \$5,092,555. Later in 2013, as a result of the FY11 and FY12 funding cycles overlapping and determining there was little chance for an extension, the Regional Training and Exercise Program returned \$1,179,345 to the UASI to fund other projects. This left the Training and Exercise with \$3,913,210 to sustain the program in 2013.

In 2013, the Bay Area UASI also allocated additional funding in the amount of \$484,000 to Alameda County Sheriff's Office to deliver regional catastrophic preparedness training, bringing the total awarded amount to \$1,170,286. As of December 31, 2013, \$1,163,483.25 has been spent and reimbursed.

FY 12 Budget (Original): \$5,092,555.00



FY 12 Budget (Adjusted): \$3,913,210.00





REGIONAL TRAINING & EXERCISE PROGRAM



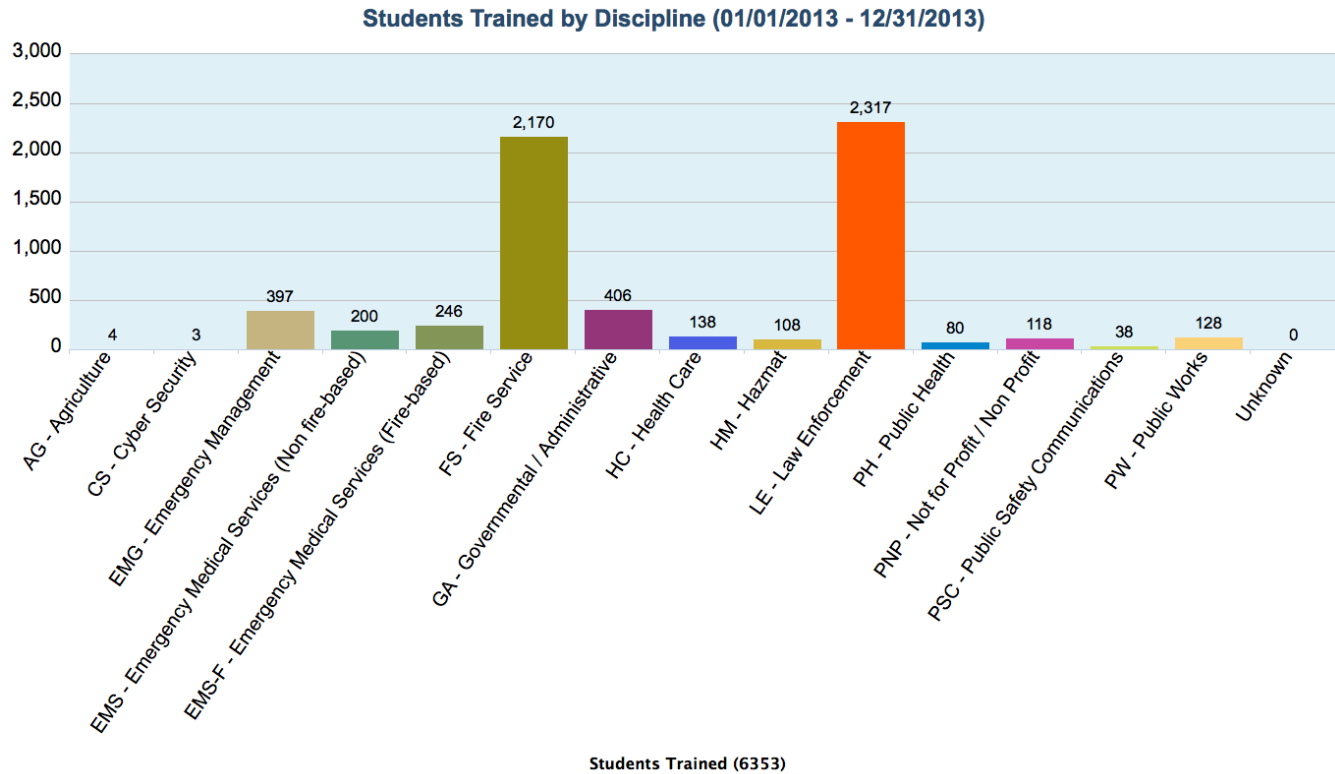
Training Summary



Summary of Students Trained:

6353 Students Trained

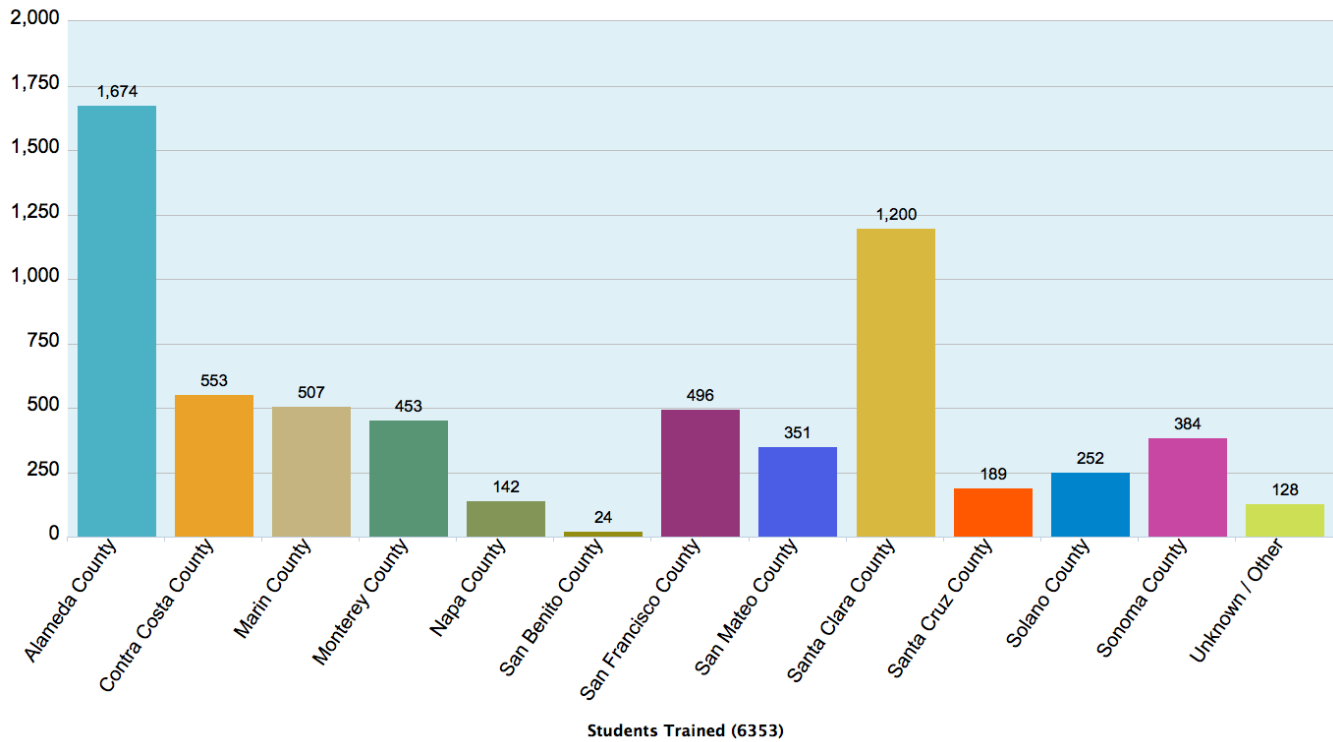
Students by Discipline



Discipline	Students Trained (6353)
AG - Agriculture	4
CS - Cyber Security	3
EMG - Emergency Management	397
EMS - Emergency Medical Services (Non fire-based)	200
EMS-F - Emergency Medical Services (Fire-based)	246
FS - Fire Service	2170
GA - Governmental / Administrative	406
HC - Health Care	138
HM - Hazmat	108
LE - Law Enforcement	2317
PH - Public Health	80
PNP - Not for Profit / Non Profit	118
PSC - Public Safety Communications	38
PW - Public Works	128
Unknown	0

Students by County

Students Trained by County (01/01/2013 - 12/31/2013)

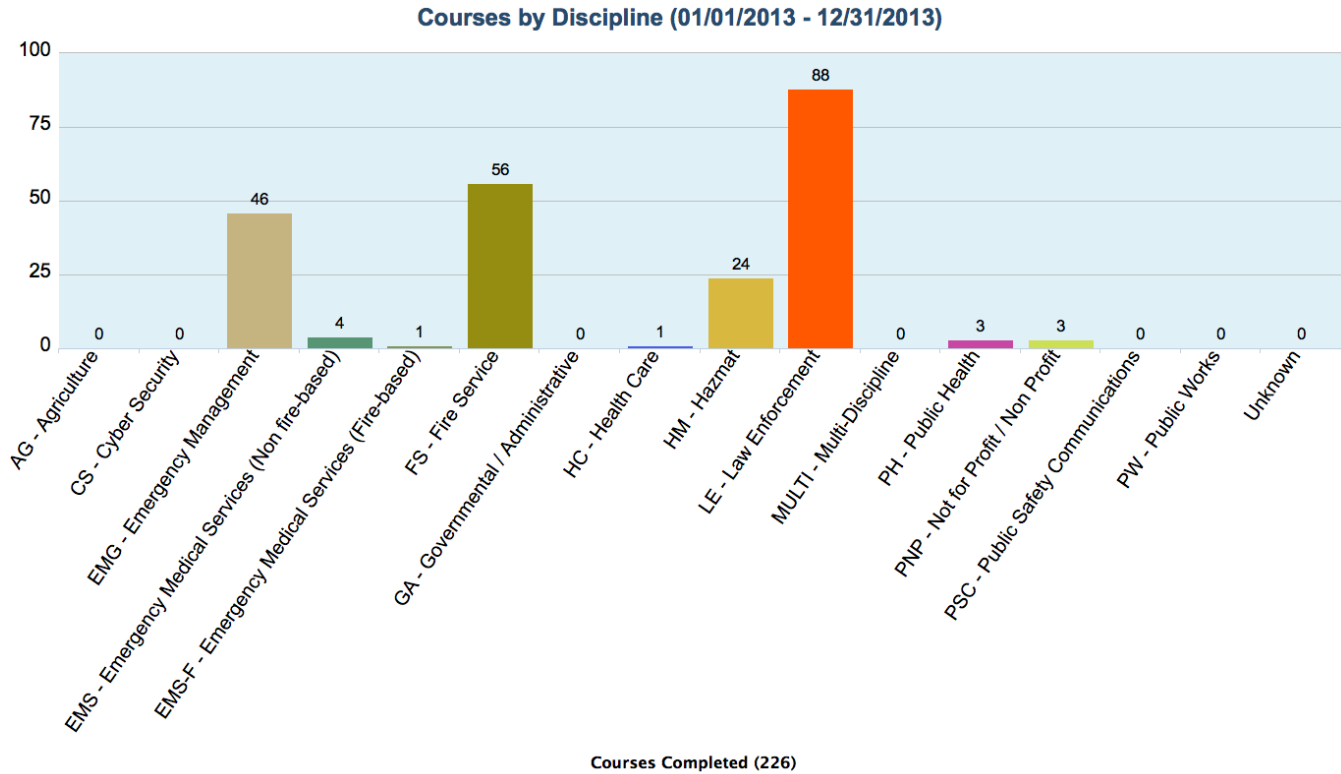


County	Students Trained (6353)
Alameda County	1674
Contra Costa County	553
Marin County	507
Monterey County	453
Napa County	142
San Benito County	24
San Francisco County	496
San Mateo County	351
Santa Clara County	1200
Santa Cruz County	189
Solano County	252
Sonoma County	384
Unknown / Other	128

Summary of Courses:

226 Courses Completed

Courses by Discipline



County	Completed (226)
Alameda County	72
Contra Costa County	30
Marin County	14
Monterey County	15
Napa County	3
San Benito County	0
San Francisco County	6
San Mateo County	12
Santa Clara County	49
Santa Cruz County	3
Solano County	10
Sonoma County	12
Unknown	0



REGIONAL TRAINING & EXERCISE PROGRAM



Exercise Summary

During the period from January 2013 through December 2013, the Bay Area UASI Regional Training & Exercise Program supported two full-scale exercises, Urban Shield 2013, and Golden Guardian 2013.

Urban Shield 2013

Urban Shield 2013 was a 48-hour continuous exercise, in which first responders were mobilized and deployed to 60 different exercise scenarios, which were located throughout the Bay Area UASI Region in Alameda, Contra Costa, Santa Clara, San Francisco, and San Mateo Counties. These scenarios addressed the core competencies and response capabilities of law enforcement tactical teams, Emergency Medical Services (EMS) providers, Hazardous Materials (HazMat)/Urban Search and Rescue (USAR) teams, Explosive Ordnance Disposal (EOD) teams, as well as addressing critical infrastructure concerns.



To accomplish this goal, the Exercise Planning Team developed three explosive ordnance disposal scenarios, twelve HazMat/USAR scenarios, four medical checkpoint scenarios, twenty-eight law enforcement tactical scenarios and a coroner/emergency management mass fatality scenario. Many of the scenario locations were specifically identified and chosen to address critical infrastructure protection concerns including, privately owned infrastructure, the transportation sector, iconic structures, water treatment facilities, and the justice sector. Various regional systems and programs were evaluated during the exercise including the Northern California Regional Intelligence Center (NCRIC) and the East Bay Regional Communications System (EBRCS), among others.

As a result of this exercise, over 5,000 persons received crucial training and experience. In addition to the regional entities, a number of state and federal agencies, including, but not limited to, personnel from CalOES, F.E.M.A., California National Guard, F.B.I., U.S. Marshals, and the Lawrence Berkeley National Laboratory actively participated. International involvement included the Country of Brazil, among others.

The exercise began on Saturday, October 27, 2013, at 0500 hours, and ran continuously for approximately 48-hours. During this time, local, state, federal and international agencies trained together to ensure that we are well prepared to respond to a mutual aid crisis involving virtually any threat or hazard.



Urban Shield 2013 operated under the principles of the National Incident Management System (NIMS), Standardized Emergency Management System (SEMS) and the Incident Command System (ICS) structure. Regional emergency management personnel controlled the exercise utilizing the emergency operation centers as area commands in San Francisco, San Mateo, and Alameda Counties as well as Lawrence Berkeley National Laboratory. The Alameda County Office of Homeland Security and Emergency Services (OHSES) served as the Department Operations Center (DOC).

EMS providers tested their ability to respond to an active shooter incident in a potentially hostile environment. The scenarios required tactical teams to eliminate an active shooter threat and secure the scene. Once the threat was eliminated, the tactical teams were tasked with escorting EMS personnel into the scene from the staging area, providing close quarter force protection, while the EMS teams also provided initial triage and emergency medical treatment as warranted. The law enforcement tactical teams provided cover and protection while safely escorting the EMS personnel and the victims out to safety.



Fire Department HazMat teams participated in six scenarios. USAR and water rescue teams participated in four scenarios each. The scenarios were designed to challenge their response capabilities by testing their decision-making skills, core competencies, equipment and cooperation between first responders typically present at the scene of an emergency.



The five HazMat scenarios required teams to respond to a variety of situations. These ranged from responding to an Improvised Explosive Device (IED) involving radioactive materials to a rail tank car leaking toxic gas as a result of it being sabotaged by terrorists. HazMat teams were tested on their response capabilities by evaluating their decision-making skills, core competencies and cooperation between first responders typically present at the scene of a hazardous materials emergency. Some of the core competencies evaluated included chemical identification and hazard assessment, use of survey equipment, controlling the release of hazardous materials, mitigation of hazardous materials release, plume modeling and decontamination of personnel, equipment and facilities.

USAR teams participated in four scenarios. These ranged from responding to report of high-angle rescue on the San Francisco Bay Bridge to rescuing a hostage from the engine room of a ship. USAR teams were tested on their response capabilities by evaluating their decision-making skills, core competencies and cooperation between first responders typically present at the scene of a technical rescue emergency. Some of the core competencies evaluated included rope rescue, use of air monitoring equipment, shoring, provision of medical care, patient packaging and appropriate use and care of their equipment.

Water rescue teams also participated in four scenarios. These ranged from responding to report of a sinking vessel with victims in the water to placing an oil boom around a boat leaking hazardous chemicals into the San Francisco Bay. Water rescue teams were tested on their response capabilities by evaluating their decision-making skills, core competencies and cooperation between first responders typically present at the scene of a maritime emergency. Some of the core competencies evaluated included navigation, boat handling, provision of medical care, patient packaging and appropriate use and care of their life saving equipment.



Law enforcement tactical teams participated in thirty-two scenarios, testing their core competencies in the areas of domestic and international terrorist incidents, active shooters, hostage situations, dignitary protection, multi-hazard environments, mass transportation incidents, breaching, linear assaults, Weapons of Mass Destruction (WMD) response, maritime interdiction, intelligence gathering, and planning, amongst others.

Emergency managers and coroners across the region were able to test their communications, coordination and mutual aid skills surrounding a mass fatality incident involving an Amtrak train.

Explosive Ordnance Response teams tested their core competencies and ability to render devices safe in hazardous environments.

The Urban Shield exercise began on Friday, October 26, 2013, at the Oakland Marriot Hotel. Participating teams were checked-in and completed required documentation, underwent a thorough equipment evaluation and received a complete exercise and safety briefing. In addition, participants received a thorough briefing of all new technology utilized in the exercise, completed a weapons familiarization and qualification as well as a pre-exercise medical assessment. The exercise began on Saturday, October 27, 2013, at 0500 hours, and ran continuously for approximately 48-hours. During this time, local, state, federal and international agencies trained together to ensure that we are well prepared to respond to a mutual aid crisis involving virtually any threat or hazard.

Golden Guardian 2013

The Regional Training & Exercise Program provided some financial and personnel support for Golden Guardian 2013 (GG13). Golden Guardian 2013 was designed to establish a learning environment for players to exercise emergency response plans, policies, and procedures as they pertain to a catastrophic earthquake in the San Francisco Bay Area. GG13 consisted of a series of exercises, tabletops, workshops, and a functional exercise.



REGIONAL TRAINING & EXERCISE PROGRAM



Completed Training (January 2013 – December 2013)

The following course list includes all courses run through the Regional Training & Exercise Program in 2013. The course list is organized by discipline.

EMG - Emergency Management

1. (01/29/2013-01/31/2013) Mitigation for Emergency Managers

Training Level: Awareness / Students: 29 / Course Hours: 20 / Location: Marin County

2. (02/12/2013-02/13/2013) PIO Training Course

Training Level: Awareness / Students: 41 / Course Hours: 16 / Location: Monterey County

3. (02/14/2013-02/14/2013) Safety Assessment Program - Evaluator/Coordinator Training

Training Level: Awareness / Students: 42 / Course Hours: 8 / Location: Monterey County

4. (02/18/2013-02/20/2013) ICS 300

Training Level: Awareness / Students: 35 / Course Hours: 20 / Location: Contra Costa County

5. (02/20/2013-02/21/2013) PIO Training Course

Training Level: Awareness / Students: 41 / Course Hours: 16 / Location: Sonoma County

6. (02/21/2013-02/22/2013) ICS 400

Training Level: Awareness / Students: 33 / Course Hours: 20 / Location: Contra Costa County

7. (02/25/2013-03/01/2013) Incident Management Team - All Hazards (O-305)

Training Level: Planning (OSHA Incident Command) / Students: 26 / Course Hours: 40 / Location: Alameda County

8. (02/26/2013-02/27/2013) PIO Training Course

Training Level: Awareness / Students: 36 / Course Hours: 16 / Location: Santa Clara County

9. (03/04/2013-03/08/2013) Situation Unit Leader L-964

Training Level: Planning (OSHA Incident Command) / Students: 18 / Course Hours: 40 / Location: Marin County

10. (03/05/2013-03/07/2013) ICS 300 Course (Transit)

Training Level: Awareness / Students: 23 / Course Hours: 20 / Location: Alameda County

11. (03/11/2013-03/15/2013) S-420 Command and General Staff

Training Level: Performance - Defensive (OSHA - Operations) / Students: 33 / Course Hours: 36 / Location: Alameda County

12. (03/19/2013-03/20/2013) ICS 400 Course (Transit)

Training Level: Awareness / Students: 19 / Course Hours: 16 / Location: Alameda County

13. (03/25/2013-03/28/2013) Resource Unit Leader L-965

Training Level: Planning (OSHA Incident Command) / Students: 22 / Course Hours: 32 / Location: Marin County

- 14. (03/26/2013-03/27/2013) PIO Training Course**
Training Level: Awareness / Students: 35 / Course Hours: 16 / Location: Solano County
- 15. (04/01/2013-04/05/2013) ICS 300/400**
Training Level: Awareness / Students: 31 / Course Hours: 40 / Location: Contra Costa County
- 16. (04/03/2013-04/05/2013) Jurisdiction/Section - Specific Emergency Operations Center Training Course**
Training Level: Awareness / Students: 35 / Course Hours: 20 / Location: Alameda County
- 17. (04/05/2013-04/05/2013) EOC Logistics Section Training**
Training Level: Awareness / Students: 34 / Course Hours: 8 / Location: Contra Costa County
- 18. (04/08/2013-04/10/2013) ICS 300 Course (Transit)**
Training Level: Awareness / Students: 15 / Course Hours: 20 / Location: Santa Clara County
- 19. (04/08/2013-04/08/2013) EOC Planning Section Training**
Training Level: Awareness / Students: 31 / Course Hours: 8 / Location: Contra Costa County
- 20. (04/09/2013-04/11/2013) EOC Action Planning**
Training Level: Awareness / Students: 16 / Course Hours: 24 / Location: Contra Costa County
- 21. (04/09/2013-04/09/2013) EOC Finance Section Training**
Training Level: Awareness / Students: 32 / Course Hours: 8 / Location: Marin County
- 22. (04/09/2013-04/09/2013) EOC Logistics Section Training**
Training Level: Awareness / Students: 34 / Course Hours: 8 / Location: Sonoma County
- 23. (04/22/2013-04/25/2013) L-962 Planning Section Chief**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 27 / Course Hours: 32 / Location: Marin County
- 24. (04/22/2013-04/23/2013) ICS 400 Course (Transit)**
Training Level: Awareness / Students: 20 / Course Hours: 16 / Location: Santa Clara County
- 25. (04/22/2013-04/24/2013) EOC Management & Operations/SEMS EOC Interface Workshop**
Training Level: Awareness / Students: 24 / Course Hours: 24 / Location: Sonoma County
- 26. (04/25/2013-04/26/2013) PIO Training Course**
Training Level: Awareness / Students: 30 / Course Hours: 16 / Location: Contra Costa County
- 27. (04/29/2013-05/01/2013) Incident Command System 300: Intermediate ICS**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 40 / Course Hours: 18 / Location: Napa County
- 28. (04/29/2013-05/01/2013) EOC Management & Operations/SEMS EOC Interface Workshop**
Training Level: Awareness / Students: 41 / Course Hours: 24 / Location: Santa Clara County
- 29. (06/03/2013-06/05/2013) ICS 300**
Training Level: Awareness / Students: 38 / Course Hours: 24 / Location: Alameda County
- 30. (06/06/2013-06/07/2013) ICS 400**
Training Level: Awareness / Students: 34 / Course Hours: 16 / Location: Alameda County
- 31. (06/24/2013-06/27/2013) Earthquake Course**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 44 / Course Hours: 34 / Location: Alameda County

- 32. (06/24/2013-06/27/2013) Mastering Command - Calm the Chaos**
Training Level: Awareness / Students: 45 / Course Hours: 32 / Location: Monterey County
- 33. (07/25/2013-07/26/2013) Crisis Communications Training Seminar**
Training Level: Awareness / Students: 47 / Course Hours: 16 / Location: Alameda County
- 34. (08/05/2013-08/08/2013) Managing Sustained Operations**
Training Level: Awareness / Students: 28 / Course Hours: 32 / Location: Alameda County
- 35. (08/12/2013-08/14/2013) EOC Management & Operations/SEMS EOC Interface Workshop**
Training Level: Awareness / Students: 35 / Course Hours: 24 / Location: Contra Costa County
- 36. (08/19/2013-08/22/2013) Earthquake Course**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 55 / Course Hours: 34 / Location: Contra Costa County
- 37. (08/26/2013-08/27/2013) EOC Situational Awareness and Common Operational Picture Course**
Training Level: Awareness / Students: 36 / Course Hours: 16 / Location: Alameda County
- 38. (08/29/2013-08/30/2013) EOC Situational Awareness and Common Operational Picture Course**
Training Level: Awareness / Students: 28 / Course Hours: 16 / Location: Marin County
- 39. (09/09/2013-09/09/2013) Jurisdiction/Section-Specific EOC Training Course - Operations and Planning Sections**
Training Level: Awareness / Students: 45 / Course Hours: 20 / Location: Sonoma County
- 40. (09/10/2013-09/10/2013) Jurisdiction/Section-Specific EOC Training Course - Logistics and Finance Section**
Training Level: Awareness / Students: 33 / Course Hours: 20 / Location: Sonoma County
- 41. (09/24/2013-09/25/2013) Crisis Decision-Making: Thinking Your Way to Success in an Emergency**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 23 / Course Hours: 16 / Location: Alameda County
- 42. (09/27/2013-09/27/2013) Jurisdiction/Section-Specific EOC Training Course - Management/Executive Staff**
Training Level: Awareness / Students: 49 / Course Hours: 20 / Location: Sonoma County
- 43. (10/14/2013-10/16/2013) ICS 300**
Training Level: Awareness / Students: 30 / Course Hours: 24 / Location: Santa Clara County
- 44. (10/17/2013-10/18/2013) ICS 400**
Training Level: Awareness / Students: 24 / Course Hours: 16 / Location: Santa Clara County
- 45. (11/04/2013-11/08/2013) L-967 All Hazards Logistics Section Chief**
Training Level: Planning (OSHA Incident Command) / Students: 30 / Course Hours: 40 / Location: Napa County
- 46. (11/05/2013-11/06/2013) EOC Situational Awareness and Common Operational Picture Course**
Training Level: Awareness / Students: 33 / Course Hours: 16 / Location: Monterey County

EMS - Emergency Medical Services (Non fire-based)

47. (03/25/2013-04/05/2013) International School of Tactical Medicine (Tactical Emergency Medicine A&B)

Training Level: Performance - Offensive (OSHA - Technician) / Students: 37 / Course Hours: 80 / Location: Alameda County

48. (06/10/2013-06/21/2013) International School of Tactical Medicine (Tactical Emergency Medicine A&B)

Training Level: Performance - Offensive (OSHA - Technician) / Students: 36 / Course Hours: 80 / Location: Monterey County

49. (08/26/2013-08/30/2013) (International School of Tactical Medicine) Tactical Medicine Module C

Training Level: Performance - Offensive (OSHA - Technician) / Students: 36 / Course Hours: 40 / Location: Alameda County

50. (09/30/2013-10/11/2013) International School of Tactical Medicine (Tactical Emergency Medicine A&B)

Training Level: Performance - Offensive (OSHA - Technician) / Students: 36 / Course Hours: 80 / Location: Alameda County

EMS-F - Emergency Medical Services (Fire-based)

51. (06/03/2013-06/04/2013) Medical Management of CBRNE Events - PER 211

Training Level: Performance - Offensive (OSHA - Technician) / Students: 32 / Course Hours: 16 / Location: Alameda County

FS - Fire Service

52. (01/07/2013-01/10/2013) Mastering Command - Calm the Chaos - An All Risk/All Type Approach

Training Level: Planning (OSHA Incident Command) / Students: 40 / Course Hours: 32 / Location: Santa Clara County

53. (03/18/2013-03/20/2013) Low Angle Rope Rescue Operations

Training Level: Performance - Defensive (OSHA - Operations) / Students: 36 / Course Hours: 24 / Location: Alameda County

54. (03/22/2013-03/29/2013) HAZMAT Incident Commander, B-Shift

Training Level: Planning (OSHA Incident Command) / Students: 16 / Course Hours: 16 / Location: Santa Clara County

55. (04/01/2013-04/05/2013) HAZMAT Incident Commander, C-Shift

Training Level: Planning (OSHA Incident Command) / Students: 26 / Course Hours: 16 / Location: Santa Clara County

56. (04/08/2013-04/12/2013) Rescue Systems 1

Training Level: Performance - Defensive (OSHA - Operations) / Students: 46 / Course Hours: 40 / Location: Alameda County

57. (04/09/2013-04/11/2013) Low Angle Rope Rescue

Training Level: Performance - Offensive (OSHA - Technician) / Students: 20 / Course Hours: 24 / Location: Santa Clara County

58. (04/22/2013-04/26/2013) HAZMAT Incident Commander, A-Shift

Training Level: Planning (OSHA Incident Command) / Students: 34 / Course Hours: 16 / Location: Santa Clara County

59. (05/02/2013-05/03/2013) Incident Command System 400: Advanced ICS

Training Level: Performance - Defensive (OSHA - Operations) / Students: 40 / Course Hours: 14 / Location: Napa County

60. (05/15/2013-05/17/2013) Low Angle Rope Rescue

Training Level: Performance - Offensive (OSHA - Technician) / Students: 19 / Course Hours: 24 / Location: Santa Clara County

61. (05/20/2013-05/24/2013) SFT Confined Space Rescue Technician - Sonoma Co FD

Training Level: Performance - Offensive (OSHA - Technician) / Students: 29 / Course Hours: 40 / Location: Sonoma County

62. (05/20/2013-05/24/2013) Rescue Systems 2

Training Level: Performance - Offensive (OSHA - Technician) / Students: 35 / Course Hours: 40 / Location: San Francisco County

63. (05/20/2013-05/21/2013) Tower Rescue Operations Training

Training Level: Performance - Offensive (OSHA - Technician) / Students: 20 / Course Hours: 16 / Location: Monterey County

64. (05/20/2013-05/24/2013) Safety Officer-All Hazards E-954

Training Level: Performance - Defensive (OSHA - Operations) / Students: 23 / Course Hours: 40 / Location: Alameda County

65. (05/22/2013-05/23/2013) Tower Rescue Operations Training

Training Level: Performance - Offensive (OSHA - Technician) / Students: 20 / Course Hours: 16 / Location: Monterey County

66. (06/24/2013-06/28/2013) Command 2C - High Rise

Training Level: Performance - Offensive (OSHA - Technician) / Students: 25 / Course Hours: 40 / Location: Alameda County

67. (06/24/2013-06/28/2013) Confined Space Rescue Technician

Training Level: Performance - Defensive (OSHA - Operations) / Students: 31 / Course Hours: 40 / Location: Alameda County

68. (06/24/2013-06/26/2013) Trench Rescue

Training Level: Performance - Offensive (OSHA - Technician) / Students: 32 / Course Hours: 24 / Location: Sonoma County

69. (06/26/2013-06/28/2013) S-404 Safety Officer All Risk

Training Level: Performance - Defensive (OSHA - Operations) / Students: 39 / Course Hours: 24 / Location: Santa Cruz County

70. (07/09/2013-07/22/2013) Rescue Systems II

Training Level: Performance - Defensive (OSHA - Operations) / Students: 32 / Course Hours: 40 / Location: San Francisco County

71. (07/29/2013-08/02/2013) Rescue Systems 1, #1

Training Level: Performance - Offensive (OSHA - Technician) / Students: 24 / Course Hours: 40 / Location: Santa Clara County

72. (07/29/2013-07/29/2013) WMD Radiological / Nuclear Awareness Course - AWR 140

Training Level: Awareness / Students: 33 / Course Hours: 6 / Location: Alameda County

- 73. (07/29/2013-07/29/2013) WMD Radiological / Nuclear Awareness Course (Train the Trainer) AWR-140-1**
Training Level: Awareness / Students: 30 / Course Hours: 3 / Location: Alameda County
- 74. (07/30/2013-08/01/2013) WMD Radiological / Nuclear Responder Operations - PER 240**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 26 / Course Hours: 24 / Location: Alameda County
- 75. (08/12/2013-08/21/2013) State Fire Training-Trench Rescue, A-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 24 / Location: Santa Clara County
- 76. (08/13/2013-08/22/2013) State Fire Training-Trench Rescue, B-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 19 / Course Hours: 24 / Location: Santa Clara County
- 77. (08/14/2013-08/23/2013) State Fire Training-Trench Rescue, C-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 24 / Course Hours: 24 / Location: Santa Clara County
- 78. (08/19/2013-08/26/2013) Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "C" SHIFT**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 20 / Course Hours: 24 / Location: Santa Clara County
- 79. (08/20/2013-08/24/2013) Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "A" SHIFT**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 15 / Course Hours: 24 / Location: Santa Clara County
- 80. (08/23/2013-08/27/2013) Public Safety WMD Response - Sampling Techniques and Guidelines PER-222, "B" SHIFT**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 18 / Course Hours: 24 / Location: Santa Clara County
- 81. (08/26/2013-08/30/2013) Rescue Systems 1, #2**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 26 / Course Hours: 40 / Location: Santa Clara County
- 82. (09/03/2013-09/16/2013) Rescue Systems II**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 31 / Course Hours: 40 / Location: San Francisco County
- 83. (09/16/2013-09/16/2013) Standardized Awareness Training (SAT) WMD/CBRNE - AWR-160**
Training Level: Awareness / Students: 44 / Course Hours: 8 / Location: Alameda County
- 84. (09/17/2013-09/19/2013) Operational Level Response to HazMat/WMD Incidents - PER 212**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 31 / Course Hours: 24 / Location: Alameda County
- 85. (09/18/2013-09/20/2013) State Fire Training-Trench Rescue**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 42 / Course Hours: 24 / Location: Alameda County
- 86. (10/07/2013-10/10/2013) S-330 Task Force/Strike Team Leader All Risk**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 3 / Course Hours: 28 / Location: Sonoma County

- 87. (10/07/2013-10/18/2013) First Responder Operational Maritime Safety & Security Course (FROMS-S)**
Training Level: Awareness / Students: 9 / Course Hours: 16 / Location: Contra Costa County
- 88. (10/08/2013-10/09/2013) First Responder Operational Maritime Safety & Security Course (FROMS-S)**
Training Level: Awareness / Students: 9 / Course Hours: 16 / Location: Contra Costa County
- 89. (10/09/2013-10/11/2013) S-404 Safety Officer All Risk**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 27 / Course Hours: 24 / Location: Santa Clara County
- 90. (10/10/2013-10/11/2013) First Responder Operational Maritime Safety & Security Course (FROMS-S)**
Training Level: Awareness / Students: 9 / Course Hours: 16 / Location: Contra Costa County
- 91. (10/15/2013-10/21/2013) ICS-219/300 Maritime Operations Workshop**
Training Level: Awareness / Students: 10 / Course Hours: 16 / Location: Contra Costa County
- 92. (10/16/2013-10/18/2013) S-339 Division/Group Supervisor All Risk**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 9 / Course Hours: 24 / Location: Sonoma County
- 93. (10/16/2013-10/22/2013) ICS-219/300 Maritime Operations Workshop**
Training Level: Awareness / Students: 8 / Course Hours: 16 / Location: Contra Costa County
- 94. (10/24/2013-10/25/2013) ICS-219/300 Maritime Operations Workshop**
Training Level: Awareness / Students: 10 / Course Hours: 16 / Location: Contra Costa County
- 95. (10/28/2013-11/26/2013) Confined Space Rescue Technician- A-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 40 / Location: Santa Clara County
- 96. (10/29/2013-11/25/2013) Confined Space Rescue Technician, C-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 21 / Course Hours: 40 / Location: Santa Clara County
- 97. (10/31/2013-11/22/2013) Confined Space Rescue Technician B-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 24 / Course Hours: 40 / Location: Santa Clara County
- 98. (11/04/2013-11/06/2013) Low Angle Rope Rescue**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 24 / Location: Marin County
- 99. (11/04/2013-11/22/2013) Marine Response Boat Operator**
Training Level: Awareness / Students: 12 / Course Hours: 40 / Location: Contra Costa County
- 100. (11/05/2013-11/23/2013) Marine Response Boat Operator**
Training Level: Awareness / Students: 10 / Course Hours: 40 / Location: Contra Costa County
- 101. (11/07/2013-11/19/2013) Marine Response Boat Operator**
Training Level: Awareness / Students: 11 / Course Hours: 40 / Location: Contra Costa County
- 102. (11/19/2013-11/21/2013) Low Angle Rope Rescue Operations**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 41 / Course Hours: 24 / Location: Contra Costa County

103. (12/02/2013-12/02/2013) HazMatIQ First Responder Offensive Training Workshop

Training Level: Performance - Defensive (OSHA - Operations) / Students: 29 / Course Hours: 8 / Location: San Mateo County

104. (12/03/2013-12/03/2013) HazMatIQ Above the Line/Below the Line Training Workshop

Training Level: Awareness / Students: 30 / Course Hours: 8 / Location: San Mateo County

105. (12/04/2013-12/04/2013) HazMatIQ First Responder Offensive Training Workshop

Training Level: Performance - Defensive (OSHA - Operations) / Students: 30 / Course Hours: 8 / Location: San Mateo County

106. (12/05/2013-12/05/2013) HazMatIQ Above the Line/Below the Line Training Workshop

Training Level: Awareness / Students: 30 / Course Hours: 8 / Location: San Mateo County

107. (12/16/2013-12/20/2013) Confined Space Rescue Technician

Training Level: Performance - Defensive (OSHA - Operations) / Students: 33 / Course Hours: 40 / Location: Contra Costa County

HC - Health Care

108. (07/22/2013-07/23/2013) Community Healthcare Planning & Response to Disasters - MGT 409

Training Level: Awareness / Students: 36 / Course Hours: 16 / Location: Alameda County

HM - Hazmat

109. (01/09/2013-01/29/2013) HazMat Technician "A-Week" "B-Shift"

Training Level: Performance - Offensive (OSHA - Technician) / Students: 34 / Course Hours: 40 / Location: Santa Clara County

110. (01/10/2013-01/11/2013) HazMat/WMD Terrorism for the Technician/Specialist

Training Level: Performance - Offensive (OSHA - Technician) / Students: 42 / Course Hours: 16 / Location: Alameda County

111. (01/10/2013-01/30/2013) HazMat Technician "A-Week" "C-Shift"

Training Level: Performance - Offensive (OSHA - Technician) / Students: 27 / Course Hours: 40 / Location: Santa Clara County

112. (01/31/2013-02/20/2013) HazMat Technician A Week, A-Shift

Training Level: Performance - Offensive (OSHA - Technician) / Students: 38 / Course Hours: 40 / Location: Santa Clara County

113. (02/05/2013-02/21/2013) HazMat Technician B Week, B-Shift

Training Level: Performance - Offensive (OSHA - Technician) / Students: 35 / Course Hours: 40 / Location: Santa Clara County

114. (02/06/2013-02/26/2013) HazMat Technician B Week, C-Shift

Training Level: Performance - Offensive (OSHA - Technician) / Students: 26 / Course Hours: 40 / Location: Santa Clara County

115. (02/22/2013-03/12/2013) HazMat Technician B Week, A Shift

Training Level: Performance - Offensive (OSHA - Technician) / Students: 39 / Course Hours: 40 / Location: Santa Clara County

- 116. (03/04/2013-03/15/2013) HazMat Technician C Week, B-Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 40 / Course Hours: 40 / Location: Santa Clara County
- 117. (03/07/2013-03/27/2013) HazMat Technician C Week, "C-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 32 / Course Hours: 40 / Location: Santa Clara County
- 118. (03/07/2013-03/08/2013) HazMat/WMD Terrorism for the Technician/Specialist**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 27 / Course Hours: 16 / Location: Alameda County
- 119. (03/19/2013-04/04/2013) HazMat Technician C Week, "A-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 44 / Course Hours: 40 / Location: Santa Clara County
- 120. (04/15/2013-04/26/2013) HazMat Technician D Week, "A-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 35 / Course Hours: 40 / Location: Santa Clara County
- 121. (04/16/2013-05/06/2013) HazMat Technician D Week, "B-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 37 / Course Hours: 40 / Location: Santa Clara County
- 122. (04/19/2013-05/07/2013) HazMat Technician D Week, "C-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 40 / Location: Santa Clara County
- 123. (06/10/2013-06/26/2013) HazMat Specialist F Week, "A" Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 30 / Course Hours: 40 / Location: Santa Clara County
- 124. (06/11/2013-06/27/2013) HazMat Specialist F Week, "B" Shift**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 40 / Location: Santa Clara County
- 125. (06/28/2013-07/25/2013) HazMat Specialist G, "A-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 27 / Course Hours: 40 / Location: Santa Clara County
- 126. (07/08/2013-07/19/2013) HazMat Specialist G, "B-Shift"**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 36 / Course Hours: 40 / Location: Santa Clara County
- 127. (09/03/2013-09/04/2013) Hazardous Materials - Assistant Safety Officer**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 10 / Course Hours: 16 / Location: Santa Clara County
- 128. (10/21/2013-10/22/2013) HazMat/WMD Terrorism for the Technician/Specialist**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 28 / Course Hours: 16 / Location: Santa Clara County
- 129. (11/06/2013-11/07/2013) Hazardous Materials - Assistant Safety Officer**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 17 / Course Hours: 16 / Location: Sonoma County

130. (12/02/2013-12/02/2013) Biological Incidents Awareness - AWR 118

Training Level: Awareness / Students: 60 / Course Hours: 8 / Location: Alameda County

131. (12/03/2013-12/04/2013) Emergency Response to Domestic Biological Incidents - PER 220

Training Level: Performance - Offensive (OSHA - Technician) / Students: 31 / Course Hours: 16 / Location: Alameda County

132. (12/30/2013-12/31/2013) Hazardous Materials First Responder Operations

Training Level: Performance - Defensive (OSHA - Operations) / Students: 20 / Course Hours: 16 / Location: Santa Clara County

LE - Law Enforcement

133. (01/09/2013-01/11/2013) Critical Incident Response for Supervisors and Managers

Training Level: Awareness / Students: 29 / Course Hours: 24 / Location: Contra Costa County

134. (01/22/2013-01/23/2013) Talon Robot Advanced Tactical (Operations) Maintenance Course

Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: San Mateo County

135. (01/23/2013-01/24/2013) Tactical Response to School/Community Violence

Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Alameda County

136. (02/05/2013-02/05/2013) Incident Command System (ICS) Application Drill (Drill) (For Sworn Personnel)

Training Level: / Students: 27 / Course Hours: 8 / Location: Alameda County

137. (02/06/2013-02/07/2013) Tactical Response to School/Community Violence

Training Level: Awareness / Students: 15 / Course Hours: 16 / Location: Alameda County

138. (02/11/2013-02/13/2013) Critical Incident Response for Supervisors and Managers

Training Level: Awareness / Students: 27 / Course Hours: 24 / Location: Alameda County

139. (02/16/2013-02/17/2013) Tactical Response to School/Community Violence

Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Solano County

140. (02/27/2013-02/28/2013) Mitigation of Explosives Training

Training Level: Awareness / Students: 56 / Course Hours: 16 / Location: San Francisco County

141. (03/06/2013-03/07/2013) Tactical Response to School/Community Violence

Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Alameda County

142. (03/11/2013-03/15/2013) Maritime Interdiction

Training Level: Performance - Defensive (OSHA - Operations) / Students: 16 / Course Hours: 40 / Location: San Francisco County

143. (03/16/2013-03/17/2013) Tactical Response to School/Community Violence

Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Solano County

144. (03/18/2013-03/19/2013) MACTAC, Basic

Training Level: Awareness / Students: 25 / Course Hours: 16 / Location: Alameda County

145. (03/20/2013-03/22/2013) Critical Incident Response for Supervisors and Managers

Training Level: Awareness / Students: 30 / Course Hours: 24 / Location: Alameda County

- 146. (03/20/2013-03/21/2013) MACTAC, Basic**
Training Level: Awareness / Students: 27 / Course Hours: 16 / Location: Alameda County
- 147. (03/22/2013-03/23/2013) MACTAC, Basic**
Training Level: Awareness / Students: 25 / Course Hours: 16 / Location: Alameda County
- 148. (03/25/2013-03/29/2013) Special Weapons and Tactics, Advanced - Monterey County Sheriff's Office**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 26 / Course Hours: 40 / Location: Monterey County
- 149. (03/29/2013-03/30/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Contra Costa County
- 150. (04/03/2013-04/04/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Alameda County
- 151. (04/08/2013-04/09/2013) MACTAC, Basic**
Training Level: Awareness / Students: 23 / Course Hours: 16 / Location: Alameda County
- 152. (04/10/2013-04/11/2013) MACTAC, Basic**
Training Level: Awareness / Students: 24 / Course Hours: 16 / Location: Alameda County
- 153. (04/12/2013-04/13/2013) MACTAC, Basic**
Training Level: Awareness / Students: 21 / Course Hours: 16 / Location: Alameda County
- 154. (04/15/2013-04/19/2013) Maritime Interdiction**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 16 / Course Hours: 40 / Location: San Francisco County
- 155. (04/16/2013-04/18/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 31 / Course Hours: 24 / Location: Marin County
- 156. (04/23/2013-04/25/2013) Remotec Robots Tactical Maintenance & Advanced Operations Course**
Training Level: Performance - Offensive (OSHA - Technician) / Students: 16 / Course Hours: 24 / Location: San Mateo County
- 157. (04/23/2013-04/25/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 29 / Course Hours: 24 / Location: Santa Clara County
- 158. (04/27/2013-04/28/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Marin County
- 159. (05/01/2013-05/03/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 26 / Course Hours: 24 / Location: Alameda County
- 160. (05/01/2013-05/02/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 12 / Course Hours: 16 / Location: Monterey County
- 161. (05/03/2013-05/04/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 6 / Course Hours: 16 / Location: Monterey County
- 162. (05/14/2013-05/16/2013) Precision Aim and Simultaneous Precision Disruption Course**
Training Level: Awareness / Students: 22 / Course Hours: 24 / Location: Santa Clara County
- 163. (05/15/2013-05/16/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Alameda County

- 164. (05/29/2013-05/30/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Solano County
- 165. (06/03/2013-06/05/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 24 / Course Hours: 24 / Location: Santa Clara County
- 166. (06/08/2013-06/09/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Marin County
- 167. (06/12/2013-06/13/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 15 / Course Hours: 16 / Location: Alameda County
- 168. (06/17/2013-06/18/2013) MACTAC, Basic**
Training Level: Awareness / Students: 22 / Course Hours: 16 / Location: Alameda County
- 169. (06/18/2013-06/18/2013) HazMatIQ Air Monitoring Training**
Training Level: Awareness / Students: 17 / Course Hours: 0 / Location: San Mateo County
- 170. (06/19/2013-06/20/2013) MACTAC, Basic**
Training Level: Awareness / Students: 27 / Course Hours: 16 / Location: Alameda County
- 171. (06/19/2013-06/19/2013) HazMatIQ Air Monitoring Training**
Training Level: Awareness / Students: 8 / Course Hours: 8 / Location: San Mateo County
- 172. (06/20/2013-06/21/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 13 / Course Hours: 16 / Location: Santa Cruz County
- 173. (06/21/2013-06/22/2013) MACTAC, Basic**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Alameda County
- 174. (06/22/2013-06/23/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 7 / Course Hours: 16 / Location: Santa Cruz County
- 175. (07/08/2013-07/09/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Solano County
- 176. (07/08/2013-07/08/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 23 / Course Hours: 8 / Location: Alameda County
- 177. (07/09/2013-07/09/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 21 / Course Hours: 8 / Location: Alameda County
- 178. (07/10/2013-07/10/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 30 / Course Hours: 8 / Location: Alameda County
- 179. (07/11/2013-07/11/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 33 / Course Hours: 8 / Location: Alameda County
- 180. (07/12/2013-07/13/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 16 / Course Hours: 16 / Location: Solano County
- 181. (07/12/2013-07/12/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 32 / Course Hours: 8 / Location: Alameda County
- 182. (07/15/2013-07/15/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 32 / Course Hours: 8 / Location: Alameda County

- 183. (07/16/2013-07/17/2013) Advanced Armored Vehicle Workshop: Issues, Models and Operations**
Training Level: Awareness / Students: 33 / Course Hours: 16 / Location: Alameda County
- 184. (07/18/2013-07/18/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 26 / Course Hours: 8 / Location: Monterey County
- 185. (07/19/2013-07/19/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 29 / Course Hours: 8 / Location: Monterey County
- 186. (08/08/2013-08/09/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Solano County
- 187. (08/13/2013-08/15/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 27 / Course Hours: 24 / Location: Alameda County
- 188. (08/16/2013-08/17/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: Solano County
- 189. (08/19/2013-08/23/2013) Tactical Intelligence Analysis for Law Enforcement**
Training Level: Not Applicable / Students: 19 / Course Hours: 40 / Location: Alameda County
- 190. (08/23/2013-08/23/2013) Active Shooter Response**
Training Level: Awareness / Students: 10 / Course Hours: 8 / Location: Contra Costa County
- 191. (08/24/2013-08/24/2013) Active Shooter Response**
Training Level: Awareness / Students: 10 / Course Hours: 8 / Location: Contra Costa County
- 192. (08/25/2013-08/25/2013) Active Shooter Response**
Training Level: Awareness / Students: 7 / Course Hours: 8 / Location: Contra Costa County
- 193. (08/26/2013-08/26/2013) Active Shooter Response**
Training Level: Awareness / Students: 10 / Course Hours: 8 / Location: Contra Costa County
- 194. (08/27/2013-08/27/2013) Active Shooter Response**
Training Level: Awareness / Students: 9 / Course Hours: 8 / Location: Contra Costa County
- 195. (08/28/2013-08/28/2013) Active Shooter Response**
Training Level: Awareness / Students: 8 / Course Hours: 8 / Location: Contra Costa County
- 196. (09/11/2013-09/12/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 15 / Course Hours: 16 / Location: Solano County
- 197. (09/16/2013-09/17/2013) MACTAC, Basic**
Training Level: Awareness / Students: 20 / Course Hours: 16 / Location: Alameda County
- 198. (09/18/2013-09/19/2013) MACTAC, Basic**
Training Level: Awareness / Students: 23 / Course Hours: 16 / Location: Alameda County
- 199. (09/20/2013-09/21/2013) MACTAC, Basic**
Training Level: Awareness / Students: 22 / Course Hours: 16 / Location: Alameda County
- 200. (09/25/2013-09/27/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 26 / Course Hours: 24 / Location: Santa Clara County
- 201. (09/27/2013-09/28/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 18 / Course Hours: 16 / Location: San Mateo County

- 202. (10/04/2013-10/05/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: San Mateo County
- 203. (10/14/2013-10/18/2013) Tactical Intelligence Analysis for Law Enforcement**
Training Level: Not Applicable / Students: 16 / Course Hours: 40 / Location: Alameda County
- 204. (10/16/2013-10/18/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 29 / Course Hours: 24 / Location: Alameda County
- 205. (10/25/2013-10/26/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 14 / Course Hours: 16 / Location: Sonoma County
- 206. (11/01/2013-11/02/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 17 / Course Hours: 16 / Location: San Mateo County
- 207. (11/04/2013-11/05/2013) MACTAC, Basic**
Training Level: Awareness / Students: 22 / Course Hours: 16 / Location: Monterey County
- 208. (11/04/2013-11/15/2013) Bomb Squad / SWAT Interoperability Course**
Training Level: Awareness / Students: 9 / Course Hours: 80 / Location: Alameda County
- 209. (11/06/2013-11/07/2013) MACTAC, Basic**
Training Level: Awareness / Students: 19 / Course Hours: 16 / Location: Monterey County
- 210. (11/12/2013-11/13/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 12 / Course Hours: 16 / Location: Contra Costa County
- 211. (11/13/2013-11/13/2013) Large Vehicle Borne Countermeasures**
Training Level: Performance - Defensive (OSHA - Operations) / Students: 20 / Course Hours: 8 / Location: Santa Clara County
- 212. (11/13/2013-11/14/2013) Advanced Armored Vehicle Workshop: Issues, Models and Operations**
Training Level: Awareness / Students: 31 / Course Hours: 16 / Location: Marin County
- 213. (11/15/2013-11/16/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 18 / Course Hours: 16 / Location: San Mateo County
- 214. (11/18/2013-11/21/2013) Tactical/Incident Commander's Course**
Training Level: Awareness / Students: 18 / Course Hours: 32 / Location: Monterey County
- 215. (11/18/2013-11/22/2013) Advanced Threat Assessment Course**
Training Level: Awareness / Students: 17 / Course Hours: 40 / Location: Alameda County
- 216. (11/20/2013-11/22/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 17 / Course Hours: 24 / Location: Solano County
- 217. (11/22/2013-11/23/2013) Tactical Response to School/Community Violence**
Training Level: Awareness / Students: 12 / Course Hours: 16 / Location: Alameda County
- 218. (12/11/2013-12/13/2013) Critical Incident Response for Supervisors and Managers**
Training Level: Awareness / Students: 22 / Course Hours: 24 / Location: Alameda County
- 219. (12/18/2013-12/18/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 29 / Course Hours: 8 / Location: Alameda County
- 220. (12/19/2013-12/19/2013) Law Enforcement Tactical Lifesaver Course**
Training Level: Awareness / Students: 30 / Course Hours: 8 / Location: Alameda County

PH - Public Health

221. (02/25/2013-02/26/2013) Operational Response to Mass Casualty Incidents (ORMAC)

Training Level: Awareness / Students: 102 / Course Hours: 16 / Location: Contra Costa County

222. (09/23/2013-09/24/2013) Operational Response to Mass Casualty Incidents (ORMAC)

Training Level: Awareness / Students: 75 / Course Hours: 16 / Location: Marin County

223. (12/04/2013-12/05/2013) Operational Response to Mass Casualty Incidents (ORMAC)

Training Level: Awareness / Students: 47 / Course Hours: 16 / Location: Santa Clara County

PNP - Not for Profit / Non Profit

224. (12/03/2013-12/03/2013) School Violence & The Active Shooter

Training Level: Awareness / Students: 59 / Course Hours: 4 / Location: Marin County

225. (12/03/2013-12/03/2013) School Violence & The Active Shooter

Training Level: Awareness / Students: 35 / Course Hours: 4 / Location: Marin County

226. (12/06/2013-12/06/2013) School Violence & The Active Shooter

Training Level: Awareness / Students: 60 / Course Hours: 4 / Location: Alameda County



REGIONAL TRAINING & EXERCISE PROGRAM



Guidance Manual

February 2014





REGIONAL TRAINING & EXERCISE PROGRAM



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REGIONAL TRAINING & EXERCISE PROGRAM



Program Overview

On July 15, 2011, the 2010 MOU between the Alameda County Sheriff's Office (ACSO) and the San Francisco Bay Area UASI (UASI) was finalized, officially establishing the commencement of the Bay Area UASI Regional Training & Exercise Program managed by the Alameda County Sheriff's Office.

The Alameda County Sheriff's Office provides and manages a sustainable regional Training & Exercise Program for the Bay Area UASI program, serving multi-disciplines including; Law Enforcement, Fire, EMS, Public Health and Emergency Management.

Published reports and guidelines such as those prepared by State and Federal Agencies, as well as the Multi-Year Training and Exercise Plan, the Risk Assessment Capability (RAC) Report, and other documents specifically prepared for the Approval Authority, were utilized in the development of the Regional Training & Exercise Program. All plans, guidance documents and training shall conform with, and are consistent with, the California Incident Command System (ICS), Standardized Emergency Management System (SEMS), National Incident Management System (NIMS), the National Infrastructure Protection Plan (NIPP), and the National Response Framework (NRF).

Goals: The Training and Exercise Planning Workgroup Members engage in a fair, open, and transparent process throughout the planning, vetting and implementation phases. The Workgroup makes certain that products and services rendered are: equitably and geographically distributed; are at reasonable cost(s) (including Instructor Rates); meet the regional training needs and gaps; while ensuring fair market competition for its vendors.

Vision: To promote, encourage and provide training and exercise opportunities for our emergency response workforce, ensuring our workforce is maintained in a state of readiness and competency for all communities within the 12 County Bay Area UASI Region.

Mission: Utilizing the Regional Training & Exercise Program's Multi-Year Training and Exercise Plan, the Alameda County Sheriff's Office, on behalf of the Bay Area UASI Program, will promote equitable and geographical distribution of Training and Exercise Funds amongst various agencies and disciplines within the 12 County UASI Region.



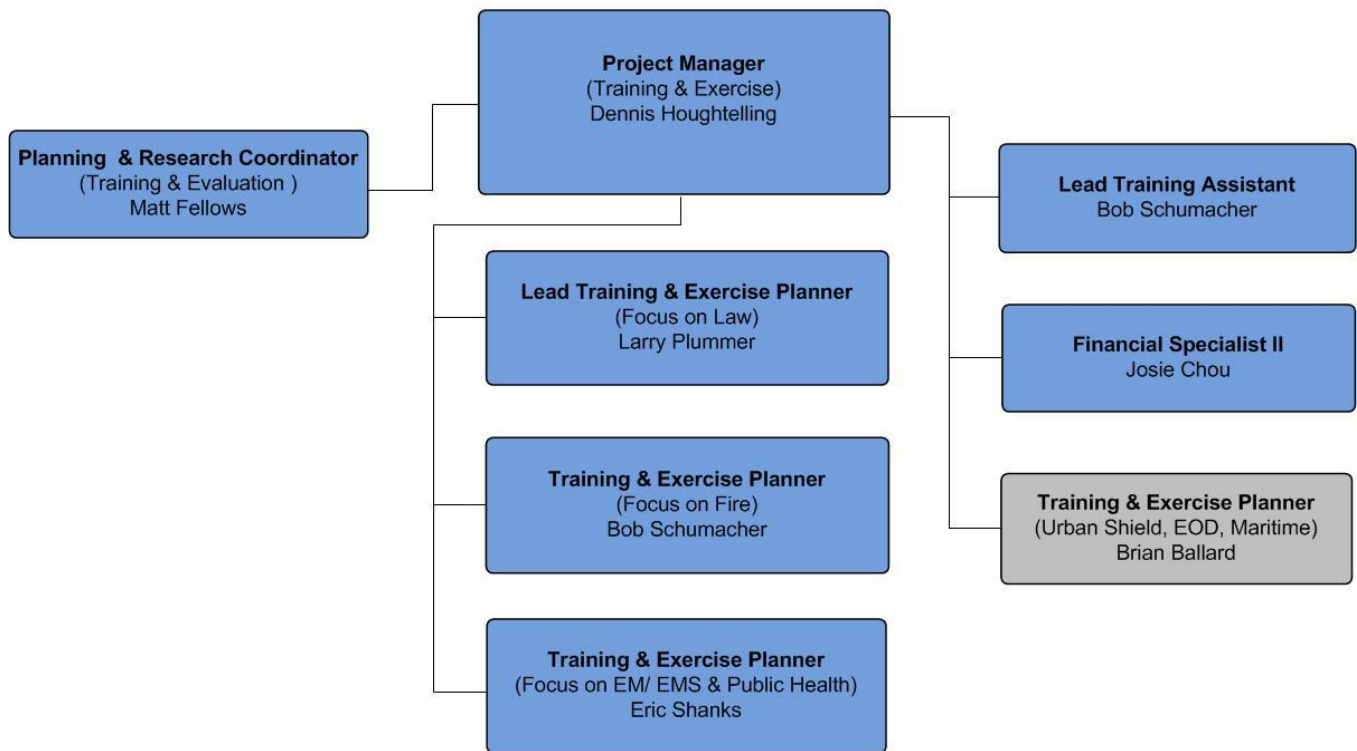
REGIONAL TRAINING & EXERCISE PROGRAM



Regional Training & Exercise Program Staff

Organizational Chart

“UASI Regional Training and Exercise Program Staff”



Contact Information

Bay Area UASI Regional Training & Exercise Program

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REGIONAL TRAINING & EXERCISE PROGRAM



Information for Users

Who is Eligible

In order to attend the free courses offered by the Regional Training & Exercise Program, certain criteria must be met, which includes:

- You must be affiliated with a public service agency or a non-governmental/private sector organization.
- You must be employed within the twelve county Bay Area UASI Region which includes the counties of: Alameda, Contra Costa, Marin, Monterey, Napa, San Benito, San Francisco, San Mateo, Santa Clara, Santa Cruz, Solano and Sonoma.

Note: *Non-governmental or private sector organizations may be precluded from training as determined by the Regional Training & Exercise staff.*

Cost

Courses provided by the Regional Training & Exercise Program are provided to students at no cost. The Regional Training & Exercise Program will not reimburse for backfill and overtime costs.

Creating a Website User Account

In order to register for courses through the Regional Training & Exercise Program, you must create a user account on the Regional Training & Exercise Program's website located at <https://www.bauasitep.org>.

Note: *Please create only one user account.*

On the website, click the "Create Account" button and complete the form using your employment information as is pertains to your agency/government/organization/business affiliation.

When you reach the field for the registration code, enter the following: **#4teprestration**

It is recommended that users check the box to receive course notifications if you wish to attend training courses. In some cases, due to the popular demand of some courses, the registration reaches capacity within a matter of minutes of the course announcement being emailed to users.

If you forgot your password, go to the website login page and click the “Forgot Password?” button. Then enter your email address associated with your user account and your password will be mailed to you.

Website Email Notifications

The Regional Training & Exercise Program sends email notifications to users about new courses available for registration, registration confirmations / registration status changes, course reminders for registered students, among others. If at any time you wish to stop receiving course notification emails from the Regional Training & Exercise Program, you may log into your account and select “My Account” and uncheck the box to receive the notifications.

***Note:** The automated emails users receive are sent by the website server with the sole purpose of delivering bulk email notifications. The email address, info@bauasitep.org, used to send these emails is not monitored by the Regional Training & Exercise Program staff and should not be used to communicate with the Regional Training & Exercise Program. If you need to contact the Regional Training & Exercise Program staff or notify the Regional Training & Exercise Program staff about your inability to attend a course, please refer to the staff contact information listed above.*

***Note:** The automated email system used for the Regional Training & Exercise Program’s website is sometimes blocked by the user’s email provider. This is due to some email providers viewing our emails as bulk or spam email. If you are having trouble receiving our emails, please contact your information technology department or check your email settings to allow info@bauasitep.org as an approved sender.*

Registering for Courses

To register for courses, login to the Regional Training & Exercise Program’s website and select the “Courses” tab. In the “Courses” tab there are two options:

- **Available Courses:** Provides a list of all upcoming courses, including courses the user is registered for.
- **My Courses:** Provides a list of upcoming and previous courses the user has registered for.

There are four status indicators for classes:

- **Available (green):** The course has available seats.
- **Standby (orange):** The course no longer has available seats, but users can register on the standby/waiting list.
- **Closed (red):** The course is not accepting registrations of any kind.

- **Registered (blue):** You are registered for the course. If you are registered to attend the course, the status will indicate “Registered”. If you are registered as a standby, the status will indicate “Registered (Standby)”.

To register for an available course, click on the course and click the “Register” button.

To register for a course on the standby/waiting list, click on the course and click the “Register as Standby” button.

Unregistering from Courses

To unregister for a course, click on the course and select the “Unregister” button.

Students may unregister from the course on the website until one day prior to the course’s starting date. If students wish to unregister from a course the day prior to the course’s start date, they must contact the Regional Training & Exercise Program staff via phone or email. Failing to contact the Regional Training & Exercise Program staff prior to the courses start date will constitute a non-attendance of the course.

***Note:** Please be courteous to other students by unregistering from a course you know you will be unable to attend as soon as possible. This allows other students waiting on the standby list to be registered for the course and have adequate time and notice to attend. Most courses have students on the standby list and our vendors have out of pocket or up-front costs. These upfront costs may not be reimbursable if the seat is left empty.*

***Note:** Notifying the course presenter/vendor of your inability to attend a course does not constitute notifying the Regional Training & Exercise Program staff and may result in a non-attendance. Please contact the Regional Training & Exercise Program staff of your inability to attend a course.*

Non-Attendance of Courses

If a student fails to attend a course, the student will be marked as a non-attendance and will be blocked from registering for courses for a minimum of six months and may be removed from any upcoming courses the student is registered for. If you believe your non-attendance is incorrect, please contact the Regional Training & Exercise Program staff.

Student Conduct

Students attending UASI Regional Training & Exercise Program sponsored training or exercises shall adhere to the policies and procedures of their own Agency/Department, whether they are attending training in an on-duty or off-duty capacity.

The following rules of conduct are mandated by the Regional Training & Exercise Program:

- Students attending the Regional Training & Exercise Program’s trainings and events shall conduct themselves ethically, professionally, and responsibly, and not in a manner that reflects poorly on their Agency/Department or the Regional Training & Exercise Program.
- Consumption of alcoholic beverages or controlled substances, or being present where alcoholic beverages or controlled substances are being used, or knowingly becoming intoxicated through the use of prescribed drugs while participating in Regional Training & Exercise Program sponsored training and exercises, or while on any Regional Training & Exercise Program training site/facility is strictly prohibited.

Violations of student conduct shall be reported to the Safety Officer and/or Lead Instructor immediately. The Lead Instructor shall also ensure that all conduct violations are reported verbally and in writing to the UASI Training & Exercise Program Manager as soon as possible.

Students deemed to be in violation of their own Agency’s Policies and Procedures or any of the Regional Training & Exercise Program’s rules of conduct while participating in any Regional Training & Exercise Program sponsored training and exercise events will be prohibited from attending any future Regional Training & Exercise Program sponsored training and exercise events.

Submitting a Course Proposal

The Regional Training & Exercise Program accepts new course proposals on an ongoing basis. Several times a year, the Bay Area UASI Regional Training & Exercise Program’s Program Manager will announce dates when course proposals will be vetted.

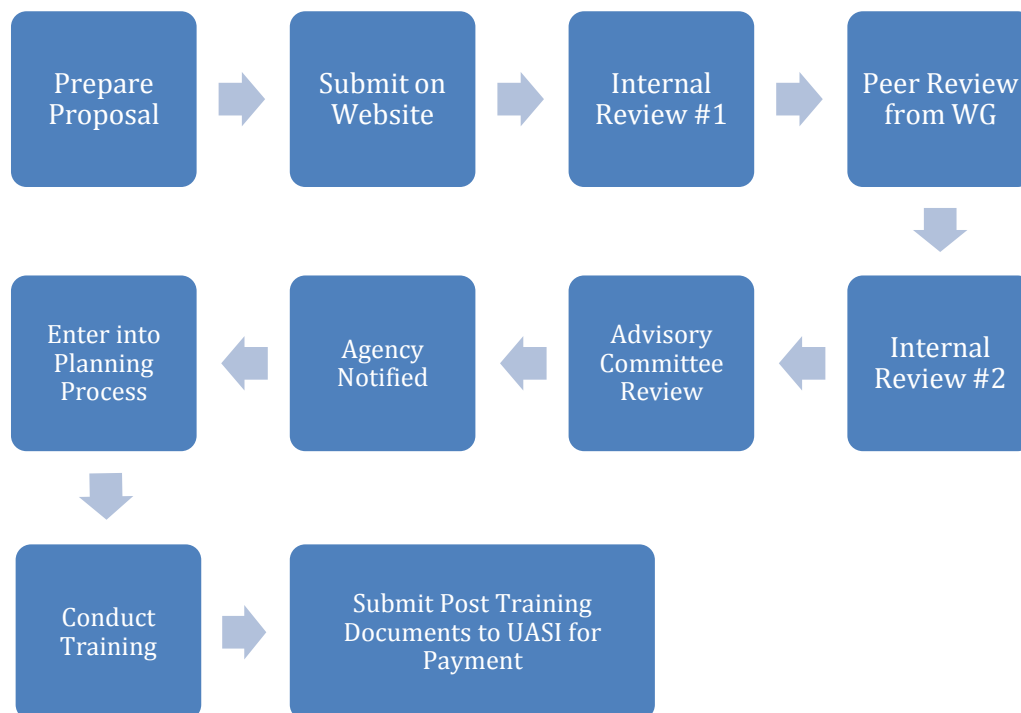
To submit a training and exercise proposal:

Go to the Regional Training & Exercise Program’s website: <https://www.bauasitep.org>.

If you have not already created a user account, please refer to the “Information for Users” section above.

1. Log onto the website using your existing account
2. Click on the “Proposals” tab
3. Click on the “Create New Proposal” button
4. When submitting a proposal, the following information with an asterisk must be included in the proposal:
 - Training Nexus – Choose either *Terrorism Nexus* or *Catastrophic Disaster Nexus*
 - Course Name – Enter the course name
 - Course Description – Enter the course description
 - Course Pre-requisites – Enter the course pre-requisites, or type “None” if not applicable
 - Special Equipment/Other Needs (optional) – Enter any special equipment or other needs

- Course Start/End Dates (optional) – Enter the proposed start and end dates for the course
 - Total Course Hours – Enter the total course hours
 - Course Dates/Hours Description (optional) – Enter the description of course schedule if known
 - Course Location (optional) – Enter the name of the location the course is held at
 - Course Address (optional) – Enter the address where the course will be held
 - Select County – Choose the county the course will be held in
 - Training Activity – Choose the appropriate training activity for the course
 - Class size – Enter the total number of students
 - Approved Course Catalog – Choose the appropriate course catalog, or if the course is not in a course catalog, select “Not in Course Catalog”
 - Course Number (optional) – If the course is listed in a course catalog, enter the corresponding course number from the course catalog. Links are provided to the above course catalogs.
 - Course Justification– Describe the justification for the course i.e. After Action Report, Training Gap, Identified need, etc.
 - Reference Material: [2013 Bay Area Homeland Security Strategy](#)
 - Target Discipline – Choose the most appropriate discipline for the course
 - Training Level – Choose the appropriate training level
 - Course Cost – Enter the estimated cost for the course
 - Suggested Training Provider – Please include one to three vendors from the Approved Vendor List
 - If the vendor is not on the Approved Vendor List, the proposer must use their own procurement process
5. If you wish to save your proposal and edit it a later time, click the “Save Changes” button.
6. If you want to submit your proposal to the Training & Exercise Program, please click the “Submit Proposal” button.



Course Proposal Vetting Process

Once a course proposal has been submitted, an internal staff review is conducted to determine if the proposal is complete and meets the grant funding requirements. The proposal is then reviewed by the Regional Training & Exercise Workgroup and prioritized utilizing a scoring tool. On average, course proposals will be reviewed two to four times annually.

Note: *If you submit a course proposal for vetting, it is important that you attend the vetting session, which will be held during a scheduled monthly Training & Exercise Program Workgroup Meeting. For more information on when the next vetting session for your course proposal will be scheduled, contact the Regional Training & Exercise Program staff.*

At the discretion of the Regional Training & Exercise Program, an *Emergency Vetting Process* can occur. Determination of emergency vetting will be based on the following criteria:

- A newly identified gap, need, or threat/risk
- An emerging response requirement
- A change in standards of training or standards of operations

Upon completion of the Workgroup review, the Regional Training & Exercise staff conducts an additional review ensuring:

- No duplication of efforts
- Proposed budget is reasonable
- Class is regional
- Training gaps are addressed
- Equity in geographical distribution, and
- Consistency with the UASI Multi-Year Training and Exercise Plan

Once the course proposals have been vetted and reviewed, course proposal will move to the Advisory Group for final approval. Once approved, the Regional Training & Exercise Program staff will assign a planner to assist with planning the course.

Note: *Course proposals that are vetted and approved to move forward in the planning process are not guaranteed to be funded or executed unless authorized by the Regional Training & Exercise Program. Any vendor or hosting agency conducting planning efforts or completing training without the prior, timely approval or knowledge of the Regional Training & Exercise Program staff, may not be reimbursed nor the vendor compensated.*

Approved Vendor List

The following table lists the approved vendors. Contracts with these vendors will expire on or before December 31st, 2014. At the discretion of the Alameda County Sheriff's Office and the Bay Area Regional Training & Exercise Program, the approved vendor could be closed or re-opened at any time, based on need, gap and/or priority.

Note: *The Regional Training & Exercise Program staff has sole discretion to pre-select approved qualified and/or sole source vendors, to provide training services, using a lowest bid or other criteria identified during implementation or program planning. Designation of approved vendor does not guarantee an award for contract to conduct trainings.*

Citygate Associates, LLC	2250 East Bidwell Street, Ste. 100 Folsom, CA 95630 O: 916.458.5100 ext. 101	David DeRoos dderoos@citygateassociates.com www.citygateassociates.com
RW Jones & Associates	P.O. Box 0362 Riverbank, CA 95367 O: 209.406.2447	Randall Jones rwjones@ertnow.com www.ertnow.com
Fulcrum Concepts, LLC	103 Arrow Court Yorktown, Virginia 23693 O: 757.337.4627	Thomas Di Tomasso 910.691.2847 ditto@fulcrumconceptsllc.com
Willdan Homeland Solutions	2401 E. Katella Ave., Ste. 220 Anaheim, CA 92806 O: 925.556.2600 ext. 1389	James Bailey jbailey@willdan.com www.willdan.com
Science Applications International Corp (SAIC)	1000 Broadway, Suite 675 Oakland, CA 94607 O: 510.465.5209	Eddie Hulsey C: 706.627.0790 Eddie.b.hulsey@saic.com
Tetra Tech EM, Inc.	1999 Harrison Street, Suite 500 Oakland, CA 94612 www.tetrattech.com	Ed Sussenguth O: 510.302.6300 Ed.sussenguth@tetrattech.com
Security Solutions, International (SSI)	13155 SW 134 th St., Suite 204 Miami, Florida 33186 O: 786.573.3999	Henry Morgenstern C: 305.401.6906 bradman@homelandsecurityssi.com
Northern California Rescue Training, NCRT	P.O. Box 411314 San Francisco, CA 94141 O: 415.944.8080	Tony Smerdel frank@norcalrescuetraining.com http://www.norcalrescuetraining.com
Incident Management Training Consortium, LLC (IMTC)	40282 Highway 41, Suite #7 Oakhurst, CA 93644 O: 559.683.7800	Geoff Wilford C: 661.619.8600 Geoff.wilford@imtcllc.com
Sabre Group, LLC	473 Paseo Companeros St. Chico, CA 95928 O: 530.725.8433	Frank Bowman C: 530.321.1221 fbowman@sabregroupllc.com

RDX, Inc	3033 Andretti Lane Henderson, NV 89052 F: 702.263.1924	Ernest Lorelli O: 702.296.0951 ernest@rdxinc.com
Alpha Trac, Inc	10385 Westmoor Dr., Suite 300 Westminster, CO 80021 O: 720.263.4402	Reed Hodgkin rhodgin@alphatrac.com www.alphatrac.com
Cytel Group, LLC	17200 Foothill Blvd., Castro Valley, CA 94546 F: 925.392.8803	James L. Baker O: 925.354.6893 jim@cytelgroup.com
Public Safety Training Institute	P.O. Box 6134 Auburn, CA 95603 F: 510.357.5066	Mike Elerick O: 530.906.5412 mike@PSTI-Site.org
Plan A Solutions	410 Fritch Creek Road Ben Lomond, CA 95005	Vol Ranger O: 831.336.2247
Urban Environmental Research, LLC	1120 N. Town Center Dr., #100 Las Vegas, NV 89144 O: 702-254-0306	Sheila Conway sconway@uerlv.com www.uerlv.com
WMD Tech	5465 E. Terra Linda Way Nampa, ID 83687 O: 866.963.8324	Christopher Brown C: 830.237.6907 cbrown@wmdtech.com



REGIONAL TRAINING & EXERCISE PROGRAM



Information for Vendors

Vendor Responsibilities

The vendor will be responsible for training their instructors on an ongoing basis and will orient each instructor prior to the delivery of any training for the first time. The orientation will cover an overview of the UASI Training & Exercise Program, its policies, safety and emergency procedures while in class, ergonomics, pre-requisites, student conduct, sign-in sheets, evaluations and certificates.

The Vendor is to provide ongoing coordination with hosting agency and Regional Training & Exercise Program staff:

- Vendor is responsible for the training site, student rosters, instructor resumes and qualifying credentials, logistics and all site costs if not coordinated with a host agency.
- Vendor must maintain all training records until three years after the Department of Homeland Security officially closes the grant by formal letter. This could typically be up to ten years or more before the grant is officially closed (i.e. there are still some 2004 DHS grants that have not officially closed).
- The vendor is responsible for providing high quality, certified instructors on a consistent basis to deliver customized training as needed by UASI.
 - All instructors will use the methods suggested by the training protocols established such as maintaining and updating each training syllabus, introducing and following terminal learning objectives for each class, completing training as described, and utilizing training aids where applicable.
- Pilot classes must be coordinated with UASI staff and the CalOES State Training Officer for technical assistance and guidance.
- UASI staff will conduct curriculum review on pilot classes. Vendor must submit curriculums in DHS format. Vendor, at no cost to the UASI program, will update curriculum based on feedback from subject matter expert review.
- Develop flyer in MS Word in a timely manner.
- Provide T&E staff with student size and instructor ratios.
- Provide all training materials to include student evaluations including instructor evaluation, post test (final exam) measuring skills (DHS Requirement).

- Provide Certificates (State certificates if applicable).
- Provide quote based on full class roster. Provide in the following format:
 - Training Consultant(s)/Instructor (based on hourly rate for each level of instructors)
 - Design/Develop/Conduct/Evaluate
 - Travel
 - Supplies/Materials
 - Training Equipment (Ask T &E Planner for clarification on eligibility)
- The vendor will offer course content that satisfies the UASI T&E preparedness training objectives.
- Sign in sheets, Instructor Bios, Instructor Certificates, agendas, evaluations and course completion (grading sheets if applicable) .
- Pre and post evaluations measuring student learning if applicable or requested, class evaluation, and/or post evaluation including instructor evaluation. This should include a written exam, which is a DHS requirement.

Note: *Instructors will provide the training for the entire time allotted for each class. Any deviation in class hours needs to be authorized in advance by the Regional Training & Exercise Program staff and the vendor will amend the invoice appropriately to reflect the actual class hours taught.*

Allowable Costs

The following are allowable costs for the training courses:

- Training Consultant(s)/Instructor(s)
- Design/Develop/Conduct/Evaluate
- Travel and per diem
- Supplies/Materials
- Training Equipment: Ask T &E Planner for clarification on eligibility
- Facility rentals
- Equipment rentals

Note: *The vendor must invoice for reimbursement of “actual costs” (actual student enrollment), not invoice for projected student enrollment.*

Non-Allowable Costs

The following is a list of items that are generally non-allowable:

- Curriculum development for pilot, customized or new classes
- Food for participants
- Non-consumables
- Ammunition
- Excessive Instructor rates (compensation services is to be reasonable and consistent with that paid for similar services in the marketplace)
- Overtime and backfill
- Additional instructors above Student/Instructor ratios (per state requirements)
- Student manuals and other student costs above actual enrollment

Reimbursements and other Finance Issues

The vendor is responsible for submitting an invoice to UASI based on ACTUAL costs and ACTUAL student enrollment. The vendor will be paid for time, materials and for services rendered. Training days are generally eight (8) hours long, e.g. 0830 to 1630 hours, including a one (1) hour lunch and two fifteen (15) minute breaks for a total of eight (8) hours of curriculum.

To submit for reimbursement and/or for vendor payment, the following needs to be provided:

- Copies of class rosters and sign in sheets
- Copies of student certificates
- All receipts for travel and per diem
- Copies of student evaluations
- Copies of agendas and course outline
- Copies of any invoices or receipts for allowable items
- Copies of city or county procurement policies and/or RFP process (if UASI is reimbursing local agency and not the vendor)
- Copies of Instructor Resume(s) and Credentials or Instructor Certificates
- If UASI is reimbursing an agency for payment in arrears, proof of payment to vendor must also be received.

Note: *The vendor must submit an original hard copy (required) and one (1) photocopy (preferred) of all above named documents to the Regional Training & Exercise Program staff for before reimbursement can occur. The vendor will not be reimbursed until all documentation is received and approved by the Regional Training & Exercise Program staff.*



REGIONAL TRAINING & EXERCISE PROGRAM



Regional Training & Exercise Program Responsibilities

The Regional Training & Exercise Program Staff will be responsible for providing ongoing coordination with the hosting agency and the vendor/instructor to include:

- Submit the EHP to Bay Area UASI for approval
- Submit class information to CalOES for approval and tracking number
- Create vendor Purchase orders upon receipt of quote(s)
- Complete entry into the website for proposal and class information
- Pre-populate system with pre-registrants from hosting agency
- Publish the class on the UASI registration site
- Provide technical assistance to UASI membership pool
- Upload the class flyer, medical release forms or any other required information
- Coordinate with vendor for class description, pre-requisites and any other special requirements (such as PPE)
- Reconcile class sign in rosters with website registration lists
- Change class rosters to reflect class completion
- Coordinate with vendor staff regarding required documentation for reimbursements
- Process vendor reimbursement and track expenditures
- Track the progress of proposals and the completion of classes
- Prepare department reports (monthly, quarterly, annual)
- Conduct strategic planning and/or develop training plans
- Website hosting and maintenance
- Curriculum review and approval of pilot classes
- Site visits, audit classes, instructors and/or training
- Coordinate with POST and other approval agencies
- Manually reconcile class rosters on registration website
- Send reminder emails to registrants
- Attend various UASI meetings (HUB, Advisory, Workgroup, etc.)
- Develop policies and procedures for the program
- Develop strategies around membership pool, equitable and geographic distribution of funds, training gaps, needs and priorities
- Assist with other Bay Area UASI programs for grant development and reports
- Process sole source agreement(s) for special circumstance training

- Coordinate with city and/or agency fiscal staff with processing reimbursement claims
- Review other city or agency procurement policies to assess no conflict with grant funding processes
- Vendor must maintain all training records until three years after the Department of Homeland Security officially closes the grant by formal letter.

Note: *At the discretion of the Bay Area UASI T&E Program, a class (or series of classes) may be canceled at any time. The Sheriff's Office reserves the right to cancel the training class within fourteen (14 days) notice, and not be charged for the class or training manuals by the vendor.*



To: Bay Area UASI Approval Authority
From: Catherine Spaulding, Assistant General Manager
Date: March 13, 2014
Re: Item 10: Equipment Performance Review

Staff Recommendation:

Approve the proposed equipment performance review

Action or Discussion Item:

Action

Discussion:

The federal homeland security grant program remains under scrutiny at the federal level and grant funds are declining. It is important that the Bay Area continue to demonstrate that we are making optimal usage of investments and are meeting FEMA and OMB standards for effectiveness. In recent meetings, both FEMA Region IX as well as Cal OES leadership stressed the importance of robust evaluation of grant spending at the local level. Regular review of operations is a best practice within government and the private sector, and is a standard to which the Bay Area UASI should continue to hold itself.

At the direction of the Approval Authority, the Bay Area UASI Management Team has regularly examined grant investments to evaluate efficiency and effectiveness. A comprehensive Effectiveness Report was issued in both 2010 and 2012. For future efforts, the Management Team recommends taking a more focused look at particular investments along the POETE continuum (planning, organization, equipment, training, and exercises).

The Management Team proposes to undertake an equipment performance review given that most grant money is spent in this area. (The region spent \$19 million on equipment from the UASI FY11 grant year and \$13 million from UASI FY12). The purpose of the review will be to evaluate the region as a whole (not specific jurisdictions or agencies) and to develop policy-level recommendations for the region to consider so that we may improve the effectiveness of our grant spending in the future.

Key Questions

The equipment performance review will address the following questions:

- **Need:** Is there a clear need for grant-funded equipment purchases that are not otherwise met? How are purchases identified as the most critical?
- **Utilization:** How frequently are equipment purchases actually used and for what?
- **Nexus to Terrorism:** To what extent are purchases building a terrorism preparedness/response capability?
- **Maintenance:** Have grant-funded equipment purchases been properly maintained? Are adequate and realistic plans for maintenance documented and followed?
- **Training:** Are there adequate training/training plans for maintaining and utilizing equipment?
- **Mutual Aid:** Has equipment been requested for mutual aid? How and when?
- **Types:** How do the above questions vary across equipment types?
- **Opportunity Costs:** What is the opportunity cost for spending funds on equipment purchases? What other capabilities could we/should we be building? Or, are we not spending enough on equipment?
- **Best Practices:** What do other comparable UASI regions do to ensure effectiveness in equipment investments and can best practices be applied to the Bay Area?
- **Recommendations:** What steps should the Bay Area UASI Management Team, Bay Area UASI Approval Authority, and/or participating Bay Area UASI jurisdictions take to ensure more effective equipment purchases? In particular: 1) what changes should be made to the Bay Area UASI's strategic planning and grant allocation processes; 2) what effort (if any) should the region make to maintain a centralized, online inventory of equipment for planning and mutual aid purposes?

Next Steps

The Advisory Group approved the performance review concept paper (Appendix A) on February 20th. Pending Approval Authority approval, the Management Team will approach Core City auditor groups (or other Bay Area UASI jurisdictions interested to assist) to seek outside evaluator expertise to implement the review. An evaluation plan will be presented to the Advisory Group in July 2014 to demonstrate that there will not be an undue administrative burden placed on jurisdictions in data gathering for the review. We will utilize the expertise and feedback of both the Advisory Group and the CBRNE Working Group during implementation of the review, and we will seek their feedback on preliminary recommendations and drafts of the final report. The performance review will be completed by the end of the calendar year.

Please see Appendix A for a detailed concept paper on the proposed equipment performance review. The paper lays out in detail key questions, an articulation of risk, issues to consider in scoping, and proposed next steps.



Concept Paper - Performance Review of UASI Equipment Expenditures

I. Introduction

FEMA's Homeland Security Program Funding Opportunity Announcement requires UASI grant allocations be made based on anticipated effectiveness. In addition, OMB Circular A-87 requires government units to assure proper and efficient administration of Federal awards and to consistently apply sound management practices. At the direction of the Approval Authority, the Bay Area UASI Management Team has regularly examined Bay Area UASI grant investments to evaluate efficiency and effectiveness. A comprehensive Effectiveness Report was issued in both 2010 and 2012.

In order to better meet FEMA and OMB requirements, the Management Team recommends taking a more focused look at particular investments along the POETE continuum (planning, organization, equipment, training, and exercises). The intended audience of such evaluations will be internal and the goal will be to improve the way we do business going forward. Regular review of operations and resource allocation is a best practice within government and private sector operations and is a standard to which the Bay Area UASI should continue to hold itself. In a recent meeting with the Bay Area UASI Management Team, Cal OES leadership stressed the importance of robust evaluation and performance measurement of grant spending at the local level.

UASI equipment and planning purchases stand out as particularly needed for performance review. Nearly three quarters of UASI funds are spent in these two areas, with equipment typically totaling half of all expenditures per grant year. The region spent \$19 million on equipment from the UASI FY11 grant year and \$13 million from UASI FY12. Investments in organization, training, and exercise only constitute about one quarter of total UASI investments. In addition, other efforts are in place to help enhance effectiveness in these areas. For example, organization investments are covered through regular NCRIC evaluations and HSEEP requirements supply a robust review of training and exercise investments.

II. Proposed Performance Review

The Management Team proposes to undertake an equipment performance review given that most grant money is spent in this area. We propose that this review be completed by the end of calendar year 2014. The Management Team will subsequently undergo an examination of planning dollars in 2015. The purpose of these reviews will be to evaluate the region as a whole (not specific jurisdictions or agencies) and to develop recommendations for the region to consider so that we may improve the effectiveness of our grant spending in the future.

This concept paper lays out key questions for a performance review of UASI grant-funded equipment purchases, an articulation of risk, issues to consider in scoping, and proposed next steps. A concept paper for a review of planning dollars will be completed in 2015 and will incorporate lessons learned from the equipment review.

III. Key Questions

The performance review will seek to address as many as the following key questions as possible within the time provided to complete the analysis:

- **Need:** Is there a clear need for the equipment that is not otherwise met by other local or regional resources? How do jurisdictions identify what grant-funded equipment purchases are the most critical?
- **Utilization:** How frequently are equipment purchases actually used? For what purposes?
- **Nexus to Terrorism:** To what extent are purchases building a terrorism preparedness/response capability? How does actual usage compare to stated usage in the grant/project proposal application in terms of a nexus to terrorism?
- **Maintenance:** Has equipment been properly maintained? Are adequate and realistic plans for maintenance documented and followed?
- **Training:** Is there adequate training for maintaining and utilizing equipment? Are there adequate and documented long-term plans in this regard?
- **Mutual Aid:** Has equipment been requested for mutual aid? How and when?
- **Types:** How do the above questions (need, utilization, nexus to terrorism, etc.) vary across equipment types (e.g., radios, robots, boats, USAR rigs, bearcats, etc.)
- **Opportunity Costs:** What is the opportunity cost for spending funds on equipment purchases? What other capabilities could we/should we be building? Or, are we not spending enough on equipment? Planned expenditures for FY13 suggest that significantly less money will be spent on equipment in favor of planning.
- **Best Practices:** What do other comparable UASI regions do to ensure effectiveness in equipment investments and can best practices be applied to the Bay Area?
- **Recommendations:** What steps should the Bay Area UASI Management Team, Bay Area UASI Approval Authority, and/or participating Bay Area UASI jurisdictions take to ensure more effective equipment purchases? In particular: 1) what changes should be made to the Bay Area UASI's strategic planning and grant allocation process; 2) what effort (if any) should the region make to maintain a centralized, online inventory of equipment for planning and mutual aid purposes?

IV. Risk

- **Statement of Risk/ Why is this Review Important?** Grant funds are increasingly declining and the federal homeland security grant program is under scrutiny at the federal level. It is important that the Bay Area make risk-based decisions on equipment purchases and make optimal usage of the equipment once purchased.
- **Financial Risk:** There appears to be little financial risk to the City and County of San Francisco as the fiscal agent for the Bay Area UASI grant in terms of non-compliance. The Bay Area UASI Management Team focuses on detecting and preventing federal and state non-compliance audit findings in its monitoring program. There have not been any recent audit findings of consequence nor have there been any financial penalties. The proposed equipment performance review focuses on effectiveness and not on compliance.

V. Scoping Questions and Concerns

- **Level of Effort:** It is critical that the equipment performance review be designed in such a way that there is not an undue burden on jurisdictions to produce data and information. Whenever possible the performance review should be designed to utilize easily accessible information, such as via Digital Sandbox, Cal OES financial management workbooks, and the City and County of San Francisco financial management system (FAMIS).
- **Range of Funding Sources:** Equipment is frequently purchased using other grants streams such as SHSGP and general funds. The region would gain a better view of capabilities and processes if equipment from multiple funding sources was included in the analysis. However, it may be necessary to singularly focus on UASI-funded purchases in order to reduce the burden of data collection on jurisdictions as well as complete the review in a timely manner.
- **Timeframe:** The Management Team recommends reviewing equipment purchased with closed grant programs within the last five years (FY08, 09, 10, 11, and 12). While older purchases would provide a longer time frame with which to understand usage, more recent purchases will still yield important data, and it would be more relevant to focus on more recent equipment purchases under the purview of current policy-makers and the UASI Management Team.
- **Type:** Should the review focus on a certain types of equipment purchases? Are there particular types of equipment that are more at risk for being “non-optimal” than others? Why? Should we only focus on equipment purchases above a certain dollar threshold in order to focus more on the highest risk, if so, what should that threshold be?
- **Sampling:** Can data be sampled to ensure a risk-based and objective approach that is reasonably applicable to the entire population of equipment purchases? If possible and appropriate, a random sampling methodology using statistically significant quantities should be used. Audit/evaluation subject matter expertise will be required to develop a strong data sampling approach. It is important that the methodological soundness of the sampling be well explained to avoid particular jurisdictions/agencies from perceiving bias. The final report will focus on findings and recommendations for the region as a whole and will not feature any results from particular jurisdictions.
- **Other Auditing Programs:** Existing auditing and monitoring is limited to compliance and does not address the key questions on effectiveness listed above. The annual federal Single Audit checks equipment purchases against the federal authorized equipment list and FEMA and Cal-OES review payment documentation and processes. The UASI Management Team provides annual program and fiscal monitoring of all expenditures but this has a similar focus as the federal and state audit program. The proposed review will seek to build upon any information that may be available from jurisdictions concerning effectiveness of grant-funded equipment purchases, but this is anticipated to be limited or non-existent.

VI. Next Steps

The Advisory Group approved this concept paper on February 20th, although noted a concern that the evaluation not place undue administrative burden on jurisdictions to produce data and information. Next steps for the Management Team are as follows:

- Seek approval of the concept at the March Approval Authority meeting
- Approach Core City auditor groups (or other Bay Area UASI jurisdictions interested to assist) to seek outside auditor/evaluator expertise to implement and/or refine the review. The Management Team will also consider contracting out the evaluation, but it is hoped that the work can be completed by a Core City auditing group in order to conserve resources and implement the review in a timely way.
- Develop an evaluation plan by July 2014
- Present the evaluation plan to the Advisory Group in July 2014 and demonstrate that there will not be an undue administrative burden placed on jurisdictions

VII. Implementation

Significant Management Team staff time may be required in facilitating the review, providing and analyzing data, and in writing up/editing results. In particular, the subject matter expertise of the Chief Financial Officer, the CBRNE Project Manager, the Grants Compliance Manager, and the Grants Management Unit will be needed. The Assistant General Manager will be responsible for directing the work and will serve as the single point of contact.

We will utilize the expertise and feedback of both the Advisory Group and the CBRNE Working Group during implementation of the review, and we will seek their feedback on preliminary recommendations and drafts of the final report.

The equipment performance review will be completed by the end of the calendar year. If possible, we will incorporate preliminary recommendations from the review into planning the FY15 UASI grant in the fall of 2014.



To: Bay Area UASI Approval Authority
From: Christopher Godley, Former Bay Area UASI Approval Authority Member
Date: February 13, 2014
Re: Item #11: Report on Activities in Other UASI Jurisdictions

Recommendations:

Information only

Action or Discussion Items:

Discussion only

Discussion/Description:

In October 2013, Chris Godley left the City of San Jose and his Bay Area UASI Approval Authority seat to take a position with a private sector firm providing emergency management consulting services to jurisdictions across the country - including several UASIs. During his initial site visits and work with his staff, Chris has been able to develop a good understanding of how these UASIs and other jurisdictions are addressing many of the challenges and opportunities that the Bay Area UASI is dealing with.

Subject areas in which the Bay Area UASI could benefit from work in other jurisdictions:

1. Capabilities Sustainment
 - a. Multi-year exercise and evaluation program (Atlanta)
 - b. Funding prioritization (Kansas City)
2. Regional coordination and integration
 - a. EMAC Public Health Mission Packaging (NEMA)
3. Evolving threats/hazards
 - a. Cyber Consequence management (Los Angeles Port)
 - b. Climate Change Hazard Mitigation Planning (New York/New Jersey)
4. Procurement processes
 - a. RFQ – Task Orders Series (Metro Washington)
 - b. Cooperative Purchasing Programs – HGAC (San Diego County)
5. Noteworthy UASI-funded projects and capabilities
 - a. Site Deconfliction (San Diego)
 - b. COOP process graphics (San Diego Port)

These examples highlight the continued value of having the Management Team remain engaged with other UASI programs to share best practices and evaluate potential cost-saving efforts.

Activities in Other UASI Jurisdictions

-Tales from a Working Tourist

San Francisco Bay Area UASI
Approval Authority

March 13, 2014





Travel = Exposure

1. Capabilities Sustainment
2. Regional Integration
3. Evolving Threats
4. Procurement
5. Noteworthy Capabilities



Metro Atlanta UASI







1. The first step in the process is to identify the areas at risk of storm surge. This is done by analyzing the location of the coastline and the depth of the water. Areas that are low-lying and close to the water are at the highest risk.

2. The next step is to determine the potential surge height. This is done by using historical data on storm surges and the predicted path of the storm. The surge height is then used to determine the areas that will be inundated.

3. The final step is to calculate the potential damage. This is done by using the surge height and the value of the property. The potential damage is then used to determine the areas that are most at risk.

4. The areas that are most at risk are then identified and labeled. This is done by using a color scale where red indicates the highest risk and blue indicates the lowest risk.

5. The final step is to create a map of the areas at risk. This is done by using the information from the previous steps to create a map that shows the areas at risk of storm surge.



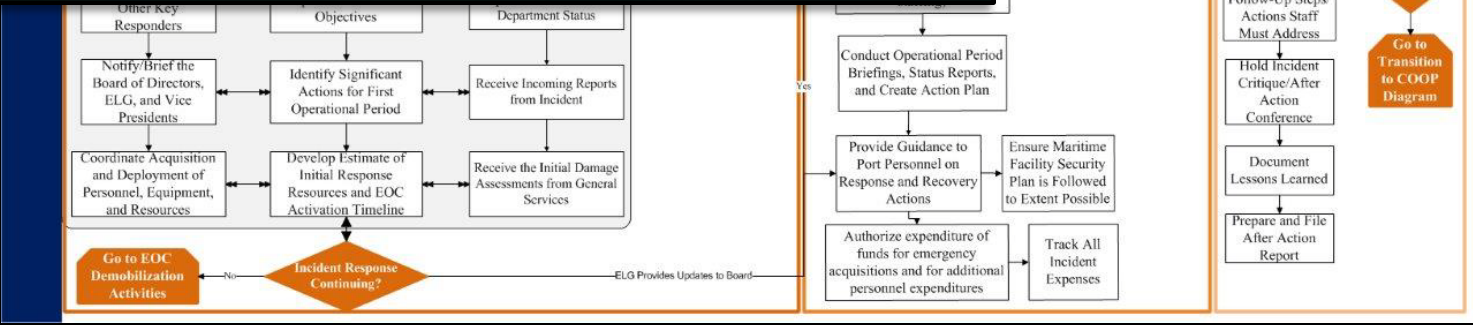


PROCUREMENT



METROPOLITAN WASHINGTON
Council of Governments

HGACBuy





Christopher Godley, CEM
Director of Emergency Management
858-775-6132
christopher.a.godley@leidos.com



To: Bay Area UASI Approval Authority
From: Tristan Levarado, CFO
Date: March 13, 2014
Re: Item 12: FY2012 UASI Spending Update

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

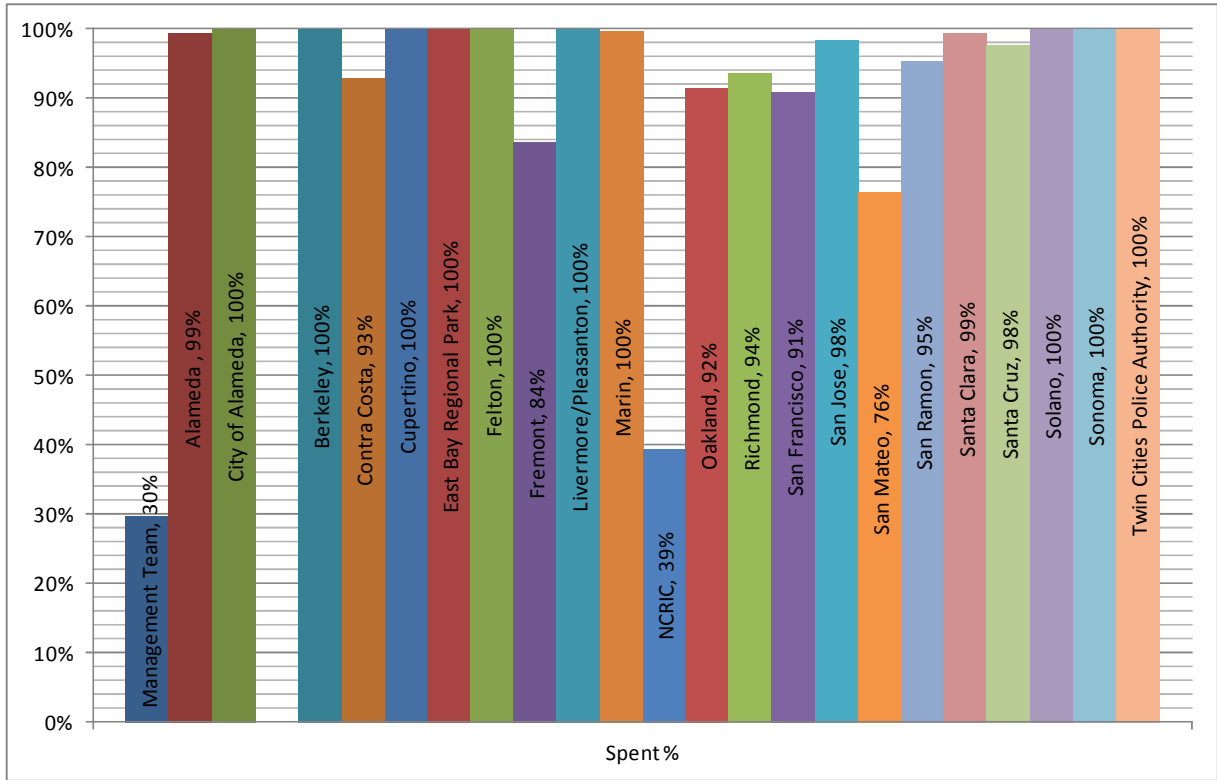
The Bay Area UASI received an extension of the performance period up to July 31, 2014 for the FY12 UASI grant to accomplish the regional procurement and complete the closeout of the projects.

With claims pending from NCRIC and San Mateo, overall spending has now reached 82% of the budget. Unspent funds of \$562,506 shown below will be used for the aforementioned regional purchases.

Financial Information:

Jurisdiction	Budget	Spent	Spent %	Obligated	Unspent Funds
Management Team	2,034,427	602,590	30%	1,431,837	
Alameda	4,549,332	4,523,518	99%		25,814
City of Alameda	79,290	79,290	100%		
BART	19,170				19,170
Berkeley	327,226	327,226	100%		
Contra Costa	508,700	473,037	93%		35,663

Cupertino	100,000	100,000	100%		
East Bay Regional Park	88,180	88,180	100%		
Felton	175,000	175,000	100%		
Fremont	50,000	41,794	84%		8,206
Livermore/Pleasanton	65,000	65,000	100%		
Marin	477,235	475,271	99%		1,964
NCRIC	2,293,158	903,646	39%	1,389,512	
Oakland	1,091,000	998,628	92%		92,372
Richmond	32,300	30,259	94%		2,041
San Francisco	3,431,273	3,122,903	91%		308,370
San Jose	1,000,000	983,311	98%		16,689
San Mateo	2,164,623	1,652,415	76%	490,785	21,423
San Ramon	55,000	52,468	95%		2,532
Santa Clara	2,806,629	2,788,452	99%		18,177
Santa Cruz	432,000	421,915	98%		10,085
Solano	50,500	50,500	100%		
Sonoma	48,409	48,409	100%		
Twin Cities Police Authority	52,860	52,860	100%		
Total	21,931,312	18,056,672	82%	3,312,134	562,506





To: Bay Area UASI Approval Authority
From: Tristan Levarado, CFO
Date: March 13, 2014
Re: Item 13: UASI Travel Expenditures

Staff Recommendation:

Information only

Action or Discussion Item:

The travel expenses by the Bay Area UASI for the period of October 1 to December 31, 2013 are summarized below.

Employee, Jurisdiction	Destination	Travel Dates	Total Charges	Funding Source	Purpose
Dave Frazer, Sonoma	Los Angeles, CA	6/3/13-6/6/13	1,827.00	FY11 UASI	Annual Homeland Security Conference
Renee Domingo, Sonoma	Los Angeles, CA	6/3/13-6/6/13	1,318.00	FY11 UASI	Annual Homeland Security Conference
Craig Dziedzic, Management	Sacramento, CA	10/31/13-11/1/13	437.90	FY11 UASI	California Coalition of UASIs
Craig Dziedzic, Management	Alexandria, VA	11/5/13-11/7/13	1,620.94	FY11 UASI	National Fusion Center Association Conference
Mary Landers, Management	Lisle, Illinois	11/19/13-11/22/13	818.46	FY11 RCPG	Whole Community Conference
Janell Myhre, Management	Lisle, Illinois	11/19/13-11/22/13	889.81	FY11 RCPG	Whole Community Conference

Catherine Spaulding, Management	Cambridge, MA	12/1/13-12/6/13	716.75	FY11 UASI	National Preparedness Leadership Initiative
TOTAL			7,628.86		

UASI Approval Authority and Management Team Tracking Tool

March 13, 2014 Approval Authority Meeting

Special Request Items/Assignments						
#	Name	Deliverable	Who	Date Assigned	Due Date	Status / Comments
1	FY14 Regional Funding Allocations	Presentation	Catherine Spaulding	2/6/14	4/10/14	
2	NCRIC Funding Allocation Carryovers	Presentation	Catherine Spaulding and Mike Sena	8/22/14	4/10/14	
3	Public/Private Partnership and Logistic Project Completion	Presentation	Caroline Thomas-Jacobs	8/22/13	4/10/14	
4	RCPGP Tabletop After Action Report completion and Federal/State CONPLAN integration update	Presentation	Janell Myhre	10/15/13	4/10/14	
5	RCPGP Sustainment Plan project completion	Presentation	Mary Landers	1/28/14	4/10/14	
6	Rad/Nuc Regional Project	Presentation	Bruce Martin	2/4/14	4/10/14	
7	Brown Act Refresher Training	Presentation	Robin Donoghue	2/16/14	4/10/14	
8	Update on regional public safety information sharing systems	Presentation	Mike Sena/Dave Frazer	11/19/13	5/8/14	
9	Update on Cyber, Recovery, and Citizen Preparedness Regional Projects (FY11 and FY12 Regional Salary Savings Projects)	Presentation	Catherine Spaulding, Janell Myhre, Mike Sena, Rob Dudgeon	1/28/14	5/8/14	
10	Bay Area UASI Social Media Strategy	Presentation	Ethan Baker	1/21/14	5/8/14	
11	Resource Inventory Application project update	Presentation	To Be Determined	6/15/13	5/8/14	
12	Lessons Learned from FY14 Proposal Cycle and Recommendations for FY15	Presentation	Catherine Spaulding	1/21/14	6/12/14	
13	Bay Area UASI Management Team Annual Budget and Annual Report	Presentation	Craig Dziedzic	1/21/14	6/12/14	
14	NCRIC Annual Update	Presentation	Dan Mahoney	1/21/14	6/12/14	
15	Update on Cyber Focus Group	Presentation	Dave Frazer	1/28/14	6/12/14	
16	Urban Shield and Yellow Command Exercise planning update	Presentation	Dennis Houghtelling/Janell Myhre	1/28/14	6/12/14	
17	Asset Risk Update	Presentation	Dave Frazer	2/14/14	8/14/14	
18	Medical-Public Health Regional Exercise project update	Presentation	Eric Shanks	1/28/14	8/14/14	
19	Regional Resident Care Evacuation video project completion	Presentation	Ray Riordan	1/28/14	8/14/14	

UASI Approval Authority and Management Team Tracking Tool

March 13, 2014 Approval Authority Meeting

20	RCPGP catastrophic plan Just-In-Time training project completion	Presentation	Janell Myhre/Ethan Baker	3/6/13	9/11/14	
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Regular Items/Assignments						
#	Name	Deliverable	Who	Date Assigned	Due Date	Status / Comments
A	UASI Quarterly Reports	Report	Tristan Levarado			FY13 UASI Spending and Reallocation of Grant Funds 4/10/14
B	BayRICS JPA Quarterly Report	Report	Barry Fraser			BayRICS JPA Report: 4/10/14; 10/9/14; 1/8/15; 4/9/15
C	Election of UASI Officers	Discussion & Action Item	Chair		12/11/14 (Annually)	