



Bay Area UASI Management Team Cyber Resilience Work Group 2022 Annual Plan

I. UASI Work Group Definition

Bay Area UASI Work Groups are created by, and report to, the UASI General Manager for the purpose of making comprehensive assessments and recommendations that address risk reduction and increase capabilities on a regional basis.

Members of work groups participate in regional collaboration opportunities as well as provide subject matter expertise, jurisdictional perspectives, and input on project deliverables. As needed, UASI Work Groups serve as a forum to discuss and successfully accomplish National Priority Area objectives. National Priority Areas are annually set by the federal Department of Homeland Security. The UASI is required to invest a specified minimum amount of the overall grant to each National Priority Area.

Subcommittees are established to ensure appropriate representatives are participating on behalf of the 14 UASI jurisdictions and their relevant partners. The subcommittee structure allows for focused communications, subject matter contributions, and regional collaboration specific to project objectives.

II. Cyber Resilience Work Group (CRWG) Purpose & Schedule

The Cyber Resilience Work Group (CRWG) is co-chaired by Mikyung Kim-Molina of the Bay Area UASI Management Team and Alison Yakabe of the Northern California Regional Intelligence Center (NCRIC). The CRWG supports the following Bay Area UASI Homeland Security Goal.

| Goal # | Supported Bay Area UASI Homeland Security Goals |
|--------|---|
| 3 | Cybersecurity |

The CRWG is scheduled to meet four times during 2022. Additional meetings may be scheduled as necessary. Each meeting will last no more than 2 hours. Between meetings, correspondence to work group members will be conducted via email from the Co-chairs.

III. 2022 Regional Activities

Through the CRWG and its active subcommittees, Bay Area jurisdictions and partners have the opportunity to participate in and benefit from UASI investments. The CRWG will support the implementation of the following projects:

- FY20 Cyber Navigator Project (National Priority Project)
- FY20 Regional VSOC Governance Project (San Mateo)
- FY21 Regional VSOC Strategy and Implementation (National Priority Project)
- FY22 Cybersecurity Training and Exercise Series (National Priority Project)
- THIRA/SPR Update – CRWG members will participate in work group discussions to provide input for the Bay Area Threat & Hazard Identification and Risk Assessment (THIRA) scenarios and Stakeholder Preparedness Review (SPR) capability assessment.
- Bay Area Training and Exercise (BATEP) – The CRWG and its subcommittees will promote and participate in training offerings by BATEP. Quarterly, or as requested, the BATEP staff will provide an update to the Work Group regarding the ongoing cyber training and exercise activities being coordinated for the Bay Area.

Through participation in these projects, Work Group members will ensure each UASI jurisdiction and their relevant partners receive the benefits of the UASI's project investments and regional collaboration. These regional projects are designed to build upon and sustain capabilities built in prior years.



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IV. Member Roles and Responsibilities

Work Group members are expected to attend scheduled work group meetings to:

- Provide subject matter expertise and jurisdictional perspectives
- Coordinate appropriate participation by staff within their jurisdiction for regional workshops, relevant trainings, and other events coordinated by this work group and its subcommittees
- Offer input to ensure relevant and quality outcomes of UASI investments
- Participate in the review of draft and final project deliverables
- Participate in regional collaboration opportunities (e.g., trainings, exercises, workshops, etc.) and report updates to their leadership

Subcommittee members are expected to:

- Attend scheduled subcommittee meetings and respond to subcommittee correspondence
- Advise on project goals and deliverables to ensure regional benefit
- Coordinate appropriate participation by their organization in facilitated conversations, regional workshops, and exercises to maximize regional collaboration

V. Work Group Focus Areas/Project Ideas

The following are proposed efforts and focus areas for the Cyber Resilience Work Group in 2022 and beyond:

- Implement regional governance structure and develop regional security operations center (SOC)
- Align local and regional cybersecurity efforts with the NIST Framework
- Identify regional equipment needs and regional procurement opportunities
- Create and develop regional cyber training and exercise program
- Develop information sharing forum for emerging threats (e.g., regular threat briefings)
- Plan and participate in a regional cybersecurity conference
- Explore cybersecurity needs on critical infrastructure and industrial control systems (e.g., operational technology)
- Cross collaboration with states and jurisdictions outside of the UASI footprint (e.g., Nevada, Los Angeles, San Diego, NY)
- Explore cybersecurity mentorship or apprenticeship programs to help leverage cybersecurity talent and resources for the region
- Continue to maintain and cultivate stakeholder partnerships at the local, regional, state and federal levels