Approval Authority Meeting
Thursday, August 14, 2014
10:00 a.m.

LOCATION
Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

AGENDA

1. **CALL TO ORDER**
    ROLL CALL

UASI Chair	Anne Kronenberg, City and County of San Francisco
UASI Vice-Chair	Rich Lucia, County of Alameda
Member	Raymond Guzman, City and County of San Francisco
Member	Renee Domingo, City of Oakland
Member	Colleen Mulholand, City of San Jose
Member	Ken Kehmna, County of Santa Clara
Member	Mike Casten, County of Contra Costa
Member	Bob Doyle, County of Marin
Member	Sherrie L. Collins, County of Monterey
Member	Carlos Bolanos, County of San Mateo
Member	Al Terrell, County of Sonoma
Member	Brendan Murphy, Cal OES
General Manager	Craig Dziedzic

2. **APPROVAL OF THE MINUTES** (Discussion, Possible Action)
    Discussion and possible action to approve the draft minutes from the June 12, 2014 regular meeting or take any other action related to the matter.
    (Document for this item includes draft minutes from June 12, 2014.) 5 mins

3. **GENERAL MANAGER'S REPORT** (Discussion, Possible Action)
    General Manager Craig Dziedzic will give an update regarding the following:

    a) FY 2014 Continuing Training Grants
    b) FEMA Regional Risk Management Workshop
    c) FEMA Technical Assistance: Threat and Hazard Identification and Risk Assessment (THIRA)
       (Document for this item is a report from Craig Dziedzic.) 5 mins

4. **FY11 AND FY12 UNSPENT FUNDS** (Discussion, Possible Action)
    Assistant General Manager Catherine Spaulding will present recommendations on how to allocate leftover FY11 and FY12 funds. Possible action to support any recommendation(s) or take any other action related to this matter. (*Document for this item is a report from Catherine Spaulding.*) 10 mins

5. **ASSET RISK UPDATE** (Discussion, Possible Action)
   Project Manager Dave Frazer will provide an update on Bay Area asset risk.
   (Document for this item is a report and an appendix from Dave Frazer.) 10 mins

6. **FY15 RISK AND GAP ANALYSIS** (Discussion, Possible Action)
   Assistant General Manager Catherine Spaulding will present the results of the regional risk and gap analysis. Possible action to support any recommendation(s) or take any other action related to this matter. (*Document for this item is a report from Catherine Spaulding.*) 10 mins

7. **URBAN SHIELD AND YELLOW COMMAND EXERCISE PLANNING UPDATE**
   (Discussion, Possible Action)
   Project Managers Commander Dennis Houghtelling and Corinne Bartshire and Urban Shield Lead Garrett Holmes will provide an update on planning efforts for Urban Shield 2014. Possible action to support any recommendation(s) or take any other action related to this matter. (*Documents for this item are a report, a PowerPoint, and a flyer from Dennis Houghtelling, Corinne Bartshire, and Garrett Holmes.*) 10 mins

8. **FY 11 RCPGP AND TRAVEL EXPENDITURES** (Discussion, Possible Action)
   Chief Financial Officer Tristan Levardo will provide an update on FY 11 RCPGP and Travel Expenditures for the 2nd quarter of 2014. Possible action to support any recommendation(s) or take any other action related to this matter. (*Document for this item is a report from Tristan Levardo.*) 5 mins

9. **BAYRICS JPA QUARTERLY REPORT** (Discussion, Possible Action)
   BayRICS General Manager Barry Fraser will provide a quarterly update on the status of the BayRICs project. Possible action to support any recommendation(s) or take any other action related to this matter. (*Document for this item is a report from Barry Fraser.*) 5 mins

10. **TRACKING TOOL** (Discussion, Possible Action)
    Review the tracking tool for accuracy and confirmation of deadlines. Possible action to add or clarify tasks for the Management Team or take other action related to the tracking tool. (*Document for this item is the UASI Approval Authority Tracking Tool.*) 5 mins

11. **ANNOUNCEMENTS-GOOD OF THE ORDER**

12. **FUTURE AGENDA ITEMS** (Discussion)
    The Approval Authority members will discuss agenda items for future meetings.

13. **GENERAL PUBLIC COMMENT**
    Members of the Public may address the Approval Authority for up to three minutes on items within the jurisdiction of the Bay Area UASI Approval Authority.

14. **ADJOURNMENT**

If any materials related to an item on this agenda have been distributed to the Approval Authority members after distribution of the agenda packet, those materials are available for public inspection at the Bay Area UASI Management Office located at 711 Van Ness Avenue, Suite 420, San Francisco, CA 94102 during normal office hours, 8:00 a.m.- 5:00 p.m.

Public Participation:

It is the policy of the Approval Authority to encourage and permit public participation and comment on matters within the Approval Authority's jurisdiction, as follows.

- *Public Comment on Agenda Items*. The Approval Authority will take public comment on each item on the agenda. The Approval Authority will take public comment on an action item before the Approval Authority takes action on that item. Persons addressing the Approval Authority on an agenda item shall confine their remarks to the particular agenda item. For each agenda item, each member of the public may address the Approval Authority once, for up to three minutes. The Chair may limit the public comment on an agenda item to less than three minutes per speaker, based on the nature of the agenda item, the number of anticipated speakers for that item, and the number and anticipated duration of other agenda items.

- *General Public Comment*. The Approval Authority shall include general public *comment* as an agenda item at each meeting of the Approval Authority. During general public comment, each member of the public may address the Approval Authority on matters within the Approval Authority's jurisdiction. Issues discussed during general public comment must not appear elsewhere on the agenda for that meeting. Each member of the public may address the Approval Authority once during general public comment, for up to three minutes. The Chair may limit the total general public comment to 30 minutes and may limit the time allocated to each speaker depending on the number of speakers during general public comment and the number and anticipated duration of agenda items.

- *Speaker Identification*. Individuals making public comment may be requested, but not required, to identify themselves and whom they represent.

- *Designated Public Comment Area*. Members of the public wishing to address the Approval Authority must speak from the public comment area.

- *Comment, Not Debate*. During public comment, speakers shall address their remarks to the Approval Authority as a whole and not to individual Approval Authority representatives, the General Manager or Management Team members, or the audience. Approval Authority Representatives and other persons are not required to respond to questions from a speaker. Approval Authority Representatives shall not enter into debate or discussion with speakers during public comment, although Approval Authority Representatives may question speakers to obtain clarification. Approval Authority Representatives may ask the General Manager to investigate an

issue raised during public comment and later report to the Approval Authority. The lack of a response by the Approval Authority to public comment does not necessarily constitute agreement with or support of comments made during public comment.

- *Speaker Conduct.* The Approval Authority will not tolerate disruptive conduct by individuals making public comment. Speakers who use profanity or engage in yelling, screaming, or other disruptive behavior will be directed to cease that conduct and may be asked to leave the meeting room.

Disability Access
The UASI Approval Authority will hold its meeting at the Alameda County Sheriff's Office OES located at 4985 Broder Blvd. in Dublin, CA 94568.

In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify Waimen Chee, at least 24 hours prior to the meeting at (415) 353-5223.

Bay Area UASI Program
Approval Authority Meeting
Thursday, June 12, 2014
10:00 AM

LOCATION
Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

REGULAR MEETING MINUTES
DRAFT

1.   **Roll Call**

UASI Chair Anne Kronenberg called the meeting to order at 10:00 AM. Subsequently, UASI General Manager, Craig Dziedzic took the roll. Vice-Chair Rich Lucia and Members Raymond Guzman, Colleen Mulholand, Mike Casten, Brendan Murphy, Sherrie Collins, and Al Terrell were present. Members Ken Kehmna, and Carlos Bolanos were absent but their alternates, respectively Dana Reed and Mark Wyss, were present. Neither Bob Doyle nor his alternate Dave Augustus was present but Rick Navarro was in attendance representing Marin County. Member Renee Domingo arrived at 10:14 AM.

2.   **Approval of the Minutes**

Chair Kronenberg asked if there were any comments or questions concerning the Minutes from the May 8, 2014 meeting. Seeing none, she asked for a motion to approve the minutes.

Motion: Approve the minutes from the May 8, 2014 Approval Authority Meeting.
Moved: Alternate Member Reed   **Seconded:**   Member Collins
Vote: The motion was passed unanimously.

Chair Kronenberg then moved on to Item 3.

3. **General Manager's Report**

(a) FY2013-14 Bay Area UASI Annual Report

UASI General Manager Craig Dziedzic provided the Annual Report for the 2013-14 fiscal year. He indicated that the report highlighted achievements and enhancements on a region-wide basis. He discussed some of the highlights for the year and indicated that the region has worked as a team to manage the grant and aligned our projects with our strategy and enhanced capabilities.

(b) Management Team Organization Chart and Work Plans

Mr. Dziedzic provided the annual organization chart and indicated that there were not many changes from the previous year. However, he stated that the Team continues to be fiscally prudent and that one position had been eliminated which represented a 2% decrease in the UASI Management Team budget. The budget is broken down by personnel and operating expenses and indicated that the budget is $72,000 less than last year. He also provided the work plans for all staff members.

Mr. Dziedzic requested approval of these three items by the Approval Authority. Chair Kronenberg complimented Mr. Dziedzic and staff on the quality of the Annual Report and asked for comments. Seeing none, she asked for a motion to approve these two components of the General Manager's Report.

Motion: Approve the FY 2013-14 Annual Report and the Management Team Organization Chart and Work Plans.

Moved: Vice-chair Lucia   **Seconded:** Member Casten

Vote: The motion was passed unanimously.

(c) Homeland Security Conference Update

Mr. Dziedzic stated that members of the California Coalition of UASIs (CCU) made a presentation on the California Common Operating Picture (CalCOP) at the Homeland Security Conference in Philadelphia. The in-house produced CalCOP video that was shown at the conference was played for the Approval Authority.

(d) Advisory Group Report

Mr. Dziedzic then provided the Advisory Group report. He reminded the Approval Authority that as per the recommendation of counsel, he would be giving the report on behalf of the Advisory Group. He stated that the Advisory Group held a meeting that was a continuation on the Automated License Plate Reader (ALPR) project. He stated that the group has been discussing the placement of the cameras, after a question was

raised on the previously approved project by the Approval Authority. He stated that in February the group discussed placing the readers at a "choke point" or area where traffic lanes are reduced. He stated that the meeting's discussion was about whether having cameras in Marin County would be advantageous. The group worked with the Central Marin Police Department and UASI project manager David Frazer on a pilot project tied to metrics and measurements. He stated they have worked with and received approval from the Central Marin City Council, adopted the NCRIC's personal privacy policy, and could execute the project during the small grant performance period.

Chair Kronenberg asked for questions.

Vice-Chair Rich Lucia asked several questions about the decision making process and the possible uses of the cameras. Craig Dziedzic called upon Dave Frazer, UASI Risk Management project manager, to provide additional information. Mr. Frazer explained the decision making process and indicated that the NCRIC would manage all the data. He further stated that the long-term goal was to have the data integrated into CalCOP so all agencies could use the information. He further stated that this project represented a beta site to ensure the strategic placement of cameras to create a network to track terrorists.

Dave Frazer also stated that the cameras could be used for other law enforcement activities and, that the system, if adopted, would be monitored by the NCRIC 24/7. If the information is properly uploaded and communicated to dispatchers, it would enable Law Enforcement to send assets towards suspects. The group is still discussing the criteria for the cameras (i.e. high-level felonies, terrorist alerts, amber alerts, etc.).

The cost for the first year of the pilot is $132,000 (including NCRIC monitoring and implementing the assets) and Mr. Frazer stated that he would provide an update at the end of that time period. He also stated that the group is developing a 5-7 year plan so that should the program be deemed successful, additional assets would be requested through the project proposal process.

Vice Chair Lucia asked about privacy issues and Mr. Frazer indicated that the ACLU had been invited to vet the NCRICs data sharing policy and provide perspective. Mike Sena, Director of the NCRIC, added that they provide the ACLU with a monthly report. He then indicated that the technology does not do constant surveillance on people, it simply captures moments when someone is at one location, and then captures moments at the next. He further stated that one of the keys to acceptance of the program includes showcasing its effectiveness in apprehending criminals.

Chair Kronenberg asked how success would be measured from this pilot program and Mr. Frazer stated the group would report back with the specific measures and metrics to better define the project.

Chair Kronenberg thanked Mr. Dziedzic for his report and moved to Item 4.

4. **NCRIC Annual Update**

Mike Sena, Director of the Northern California Regional Intelligence Center, presented the annual update of their activities. He stated that the cornerstone of what they do is train people in the operational area on who they are and what they do, including providing for the exchange of information to access data when they need it. He stated that over the past 12 months 10,261 Law enforcement partners, 1,266 public safety partners, and 670 private sector partners received information bulletins twice a week from the NCRIC. He stated that they train partners regionally in the TLO Terrorism Liaison Officer class with topics that include how to recognize terrorism while protecting civil liberties.

The NCRIC received 541 Suspicious Activity Reports (SARs) and 250 met the elevated criteria to be reported to the FBI for further investigation. He stated that the quality of the information being submitted to the FBI has improved and that improvement is based on higher training, and outreach to partners on what specifically should be reported.

Mike Sena reported that there has been progress within the cyber security team but that the main vulnerability continues to be employees who can become victims of phishing attacks by clicking on infected links. The NCRIC is working on an initiative to educate employees of partner agencies and has been collecting cyber-attack information for dissemination to the proper agencies. The cyber team has also been working on the CalCOP project to develop enhanced integration and effectiveness of the program throughout the state,

Mike Sena briefed about the Risk Management work of the NCRIC and that Jim Paterson is directing the program. He stated that 15,000 critical infrastructure assets from around the Bay Area have been input into the system, forming the basis of the CalCOP system.

The NCRIC was also involved in special event assessments (including the Santa Clara/San Francisco 49ers new stadium, and other stadiums); conducted private sector outreach to various groups (including the Asian Law Caucus, the ACLU, and the Communities for Islamic Relations); and developed a website, available for public safety agencies, to upload information.

Mike Sena stated that they have 19 personal assigned to the High Intensity Drug Trafficking Area (HIDTA) and that in the last year they have seized 620 million pounds of narcotics including 19 million in cash. He stated that HIDTA analysts having proper clearance could assist the Homeland Security side in the event of need.

Chair Kronenberg asked for questions or public comment, hearing none she invited Mike Sena to attend the Big City Emergency Managers Meeting, and then moved to Item 5.

5. **Residential Care Facility Evacuation Training Video Project**

Janell Myhre introduced Deborah Vanek, San Ramon Valley Fire Inspector, to present the Residential Care Facility Evacuation training video. Ms. Myhre stated that this project

was approved in March 2013 with FY11-12 Salary Savings and the cost was $55k. Deborah Vanek briefly explained the gap that this video serves and the intended target audience. She also briefly explained the functionality of the DVD, and then presented the video. A copy of the video is available at http://www.firedepartment.org/community_outreach/senior_safety.asp.

Deborah Vanek also thanked the UASI for providing the funding to translate the video into Spanish, and Tagalog. She said the video has been well received and presented at County OES and public health events. She also stated the materials in their entirety are available on the San Ramon Fire Departments website. Lastly, through the RCPT, every operational area has 6 hard copies available. The producer Leonard Nelson was also introduced for questions.

Questions: None

Member Collins thanked Deborah for her help and stated how important these videos are. She cited an incident from Monterey County where 6 disabled Veterans were killed in a house fire as an example.

There were no additional comments and no public comments so Chair Kronenberg moved to Item 6.

6. **Medical- Public Health Regional Exercise Project Update**

Interim UASI Project Manager Eric Shanks introduced Carl Hess, the Public Health Emergency Preparedness Manager of San Mateo County. Mr. Hess reviewed the timeline of the Medical Public Health Regional Exercise Project: the Kickoff meeting on January 30th: Initial Planning Meeting (IPM) on March 11th; the Mid Planning Meeting (MPM) on June 11th; the Synch Matrix on July 24th; a Public Information Officer (PIO) workshop on August 14th; a Master Scenario Events List (MSEL) meeting on August 19th; and a Final Planning Meeting (FPM) on October 1st. He also announced that the Multi Agency Coordination (MAC-G) workshop will be held on October 9th, with the full-scale exercise occurring from November 17th through the 20th. He stated that event includes Bio-watch, warehousing, points of distribution testing, EOC activation, and command and control response. He announced that the After Action Conference (AAC) is scheduled for January 14th. He stated that the Synch Matrix was added to the series to put the State and Locals in the same room to create a more accurate MSEL for the region wide bioterrorism event; the PIO workshop is designed to get all county public health PIOs together to create common public messaging, and strategies to avoid conflicting and inconsistent messages; and the MAC-G workshop was designed to coordinate scarce resource distribution across the region. He updated the group on Bio-watch and stated that the CDC would provide fake product to be physically moved and tracked to test the system. Some of the counties will be opening EOCs and the REOC will open to support the events.

Janell Myhre reminded the Approval Authority that this is the one regional project that the Advisory group recommended funding for $100,000 in FY13.

A member of the public added that Points of Distribution will be tested for vaccine distribution.

Anne Kronenberg asked who was participating in the events. Mr. Hess answered that Alameda County, Berkeley, San Francisco, San Mateo County, Contra Costa County, Marin County, Santa Clara, CALOES, CDPH, CDC, DHS, Office of Health Affairs, EPA, and the FBI would be participating in the event.

Seeing no additional questions or public comment, Chair Kronenberg moved to Item 7.

7.   **FY 11 UASI Spending Update**

Chief Financial Officer Tristan Levardo indicated that the FY11 grant was expiring at the end of July, and they are in the final stages of closing out the grant and the final report to CALOES would be submitted by the middle of August. He stated that total unspent funds were 1.3 million and they would be placed into the regional procurement initiative. He stated that UASI management team would be working more diligently with local jurisdictions to make sure FY13 funds are spent on time. He updated the Approval Authority on an FY 12 extension request. Currently, that request has been denied but is being appealed. He stated that FY14 Project Managers are working with project leads to spec out details of projects. Those details are due at the end of June and draft MOUS will be available in late August and fully signed MOUs by early November. He advised the Approval Authority that if MOUs could be scheduled in advance to be heard by City/County councils that the Management Team can send preliminary award letters to assist. Letters concerning fiscal monitoring will be sent out this month.

Vice Chair Lucia inquired about what happens to any unspent money.

Mr. Levardo explained the unspent money was placed into the regional procurement fund for the purchase of mobile radios, storage racks, and personal protective equipment. He stated that the items have all been delivered and invoices paid. Therefore, all funds will be spent by the end of the grant.

Member Wyss asked about the status of expanding the Regional Procurement list.

Janell Myhre stated they are working on this and have received information from the RCPT and an expanded list is expected by the end of July.

Chair Kronenberg asked if there were any questions or public comment. Seeing none, she moved on to Item 8.

8.   <u>**UASI Approval Authority Tracking Tool**</u>

Chair Kronenberg asked if there were any questions or public comment. Seeing none, she moved to Item 9.

9.   <u>**Announcements - Good of the Order**</u>

Chair Kronenberg asked the Board for any Announcements. Cal OES Representative Brendan Murphy announced he will no longer be working with Cal OES and thanked the group. Chair Kronenberg asked if a replacement had been named. Mr. Murphy stated that no replacement had been named at this time and Nancy Ward would be the primary contact. Chair Kronenberg thanked him for his time.

Craig Dziedzic reminded the group that no meeting would be held in July and the next meeting would be in August.

Chair Kronenberg moved to Item 11.

10.   <u>**Future Agenda Items**</u>

Chair Kronenberg asked the Board for questions or comments. There were no questions or comments.

11.   <u>**General Public Comment**</u>

Chair Kronenberg asked the public for any comments. There were no comments.

12.   <u>**Adjournment**</u>

The meeting adjourned at 11:29 AM.

To: Bay Area UASI Approval Authority

From: Craig Dziedzic, General Manager

Date: August 14, 2014

Re: Item #3: General Manager's Report

Staff Recommendation: Discussion only.

Action and/or Discussion Items: Discussion Only
(a) FY 2014 Continuing Training Grants
(b) FEMA Regional Risk Management Workshop
(c) FEMA Technical Assistance: Threat and Hazard Identification and Risk Assessment (THIRA)

Discussion/Description:
(a) FY 2014 Continuing Training Grants

Similar to last year, we submitted two grant applications in two different focus areas for the FY 2014 Continuing Training Grants (CTG) program. The first application seeks to develop a national WMD/HazMat class - Countering Transportation Terrorism: Protecting America's Supply Chains (CTT) as a collaborative approach to improve a multi-jurisdictional response to transportation security risks.

The other grant application seeks to develop a national Cyber Security class – Cyber Disruption & Intelligence Analysis Course (CD-IAC), which is an advanced performance level class designed to assist state, local, tribal, and territorial law enforcement agencies to respond to cyber incidents and prevent future cyber-attacks.

Both applications are for approximately $1 million and have a three year performance period. We should receive notification within the next few weeks.

(b) FEMA Regional Risk Management Workshop
On June 17 and 18, members of the BAUASI Management Team participated in FEMA's Regional Risk Management Workshop, which provided a forum to discuss risk management across FEMA Region IX's Area of Responsibility (AOR), including common and unique concerns, potential impacts from likely events, and methods of managing risks. The workshop

provided attendees with a common understanding of the threats and hazards facing the FEMA Region IX AOR.

Restoring critical lifelines and re-establishing life safety supply chains was identified as a top priority by all FEMA Region IX stakeholders. Subsequent to the workshop, the attendees agreed to form a cross-jurisdictional, multi-agency workgroup to focus on interdependencies and the restoration of critical lifelines.

(c) FEMA Technical Assistance: Threat and Hazard Identification and Risk Assessment (THIRA)

On August 19 and 20, FEMA Region IX will conduct a two day technical assistance workshop regarding the Threat and Hazard Identification and Risk Assessment (THIRA), a common risk assessment and capability estimation process that helps jurisdictions understand likely risks and the core capabilities needed to address them. The development and submission of a THIRA is a requirement to receive 2014 UASI grant funding.

In 2012 and 2013, as part of the CA Statewide Risk Management program, Haystax (formerly Digital Sandbox) updated the THIRA for all the CA UASIs that received grant funds. We will again be working with Haystax to update our previous THIRA which is due by the end of December 2014. The Management Team intends to host a meeting to obtain input from regional subject matter experts and will update the Approval Authority in November with any revisions to the THIRA.

To: **Bay Area UASI Approval Authority**

From: **Catherine Spaulding, Assistant General Manager**

Date: **August 14, 2014**

Re: **Item #4: FY11 and FY12 Unspent Funds**

Staff Recommendations:

1. Approve reallocation of $1.2 million to FY14 hub-selected projects that can be completed by the end of calendar year 2014

2. Approve reallocation of $400,000 to address high risk and gap areas

Action or Discussion Items:

Action

Discussion:

The Management Team seeks policy direction from the Approval Authority concerning how to reallocate $1.6 million from FY11 and FY12 UASI. The Management Team presents two recommendations in this regard: to approve reallocation of funds to FY14 hub-selected projects and to use a small portion to address priority regional gaps. These recommendations are consistent with our past practices of reallocation when substantial savings have been identified.

I.   Background:

There is currently a $1.6 million unspent balance in UASI FY11 and FY12 grant funds resulting from a return of allocations after January 2014 when the regional procurement was triggered to redistribute funding to the region. Returned allocations are also available from the Management Team due to savings on salaries and rental costs. These funds must be spent by December 31st, 2014.

II.   Recommendation #1 – Reallocate $1.2 million to FY14 hub-selected projects

The Management Team recommends that $1.2 million of the $1.6 million be distributed to the hubs based on the 2013 risk allocation formula to support projects identified by the hubs as part of the FY14 cycle. Projects would be funded in order of priority (as identified by the hubs) provided that the projects can be successfully completed by December 31, 2014 and do not include positions. A $1.2 million allocation to the hubs would break out as follows:

Hub	Risk Allocation (2013)	Amount
North	7.5%	$ 90,000
South	25.8%	$ 309,240
East	25.3%	$ 303,240
West	41.5%	$ 497,520
TOTAL	**100%**	**$1,200,000**

The Management Team recommends a reallocation of $1.2 million to the hubs because this is 75% of the total amount, the same percentage used in March 2013 when the region reallocated salary savings from FY11 and FY12 from the NCRIC and Training and Exercise Program.

With Approval Authority approval of the reallocation of the FY11 and FY12 unspent funds to the FY14 hub-selected projects, the Management Team will confirm actual project selections with project leads and hub members for each hub. Given the tight timeframe, the Management Team would commence this work immediately and would seek confirmation of projects from stakeholders and hub representatives within one week.

III.   Recommendation #2 – Reallocate $400,000 to address priority capability gaps

The Management Team recommends that the remaining $400,000 of the FY11 and FY12 unspent funds be used to address core capabilities that rank highest in our risk and gap analysis. This is consistent with how the Bay Area UASI has reallocated funds in the past when substantial savings have been identified.

The public information and warning core capability is currently the fourth highest ranked in terms of risk and gap for the Bay Area region. Consultation with stakeholders suggested that there was considerable need and interest to improve capability in the public warning area. The Management Team recommends funding in the following areas:

- First-time purchase of notification software
- Notification software upgrades to improve functionality and/or to gain Common Alerting Protocol (CAP) or Integrated Public Alert and Warning System (IPAWS) compliance

- Training, outreach, and exercise on notification and messaging
- "JIC (Joint Information Center) in the box" equipment for EOCs/DOCs

The $400,000 would be allocated as follows, consistent with representation on the Approval Authority:

Operational Area(s)	$
Alameda	$ 50,000
Contra Costa	$ 50,000
Marin	$ 50,000
Monterey-Santa Cruz-San Benito	$ 50,000
San Francisco	$ 50,000
San Mateo	$ 50,000
Santa Clara	$ 50,000
Sonoma-Napa-Solano	$ 50,000
TOTAL	**$400,000**

With Approval Authority approval, the Management Team will conduct in-depth stakeholder needs analysis, consultation, and information dissemination to verify operational need and interest and determine the specifics of spending. Counties must specify how they intend to use the investment by October 15, 2014. The Management Team will report back to the Approval Authority in November 2014 on progress and next steps.

To: Bay Area UASI Approval Authority

From: David Frazer, UASI Risk & Information Sharing Project Manager

Date: August 14, 2014

Re: Item #5, Asset Risk Update

Staff Recommendation:

None.

Action or Discussion Items:

Discussion only.

Discussion:

The asset risk update component of annual Risk Management Program is complete. The information has been entered into the Risk Assessment Center and the results regarding the asset risk portion at county and hub level will be presented and compared to last year's results.

See Appendix A

Background

- DHS and UASI Approval Authority Bylaws require a risk and capability-based methodology to apply for and allocate grant funds

- Since July 2009 the Bay Area UASI has conducted a cross-jurisdictional, cross-functional risk management program to:

  – Set priorities

  – Develop/compare courses of action

  – Inform decision-making

- An on-going effort with continuous data input, validation, regularly scheduled assessments, and annual reporting

Digital Sandbox 7 (DS7)- Risk Analysis Center

- Used by all eight California UASIs

- Supports a State/local approach to risk management

- Assists state and local risk management communities:

  ➢ understand and identify risk
  ➢ based on threats, vulnerabilities and consequences
  ➢ risk prioritization methodology to align resources to needs

- Supports a common view of risk
  ➢ Complies with national guidelines, agency standards and regulations

FY 2015 Bay Area Risk Management Timeline

Tasks	2014									
	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
Kickoff	◆									
Training		◆								
Risk Validation & Data Mgt.		▬▬▬▬▬▬▬▬			◆					
Capabilities Assessment & Gap Analysis			▬▬▬▬▬▬		◆					
THIRA						▬▬▬▬▬▬▬▬▬▬▬				◆
Grant Planning Process*							▬▬▬▬▬▬▬▬▬▬			

Asset Risk is One Component of the Allocation Formula

- As adopted by the Bay Area UASI Approval Authority

- Percentage distribution may change depending upon DHS guidance

- The Risk Formula will be presented for Approval Authority review on an annual basis pending release of DHS guidance

Population Risk — 49%
Asset Risk — 29%
Economic Risk — 22%
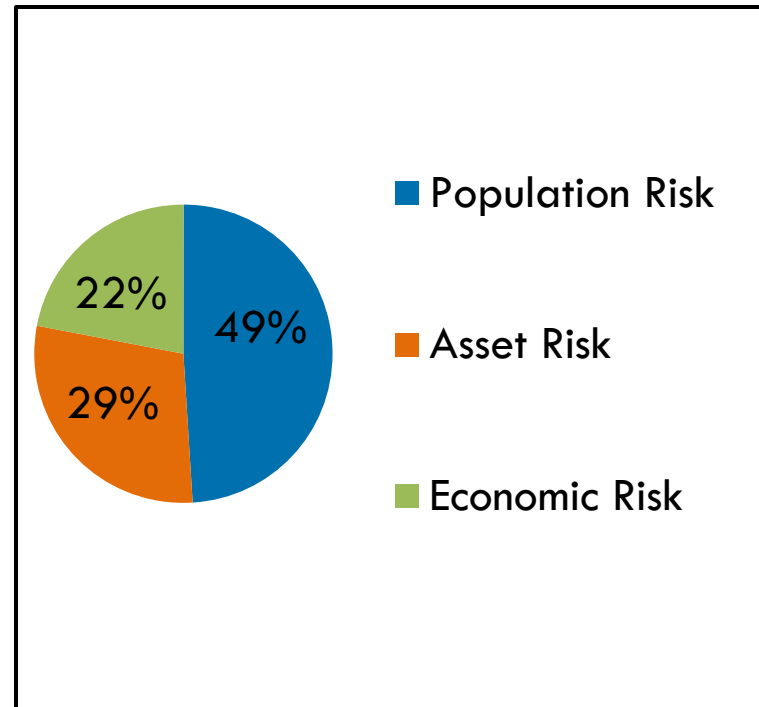
Risk Validation/Data Management

- To manage asset data, users created, updated, and validated data in the Risk Assessment Center (March– June)
  - This phase included adding/updating asset details, priority levels, vulnerability and consequence scores (VHEMP), and field assessments (where appropriate) in the RAC
    - Identified new users
      - Protected Critical Infrastructure Information (PCII)
    - Asset Catalog Development Criteria
    - Priority Assessments

- The NCRIC conducted a review of the updated asset information and validated data items that effect risk (July)

The NCRIC submits the updated asset information to the DHS PCII office for certification.

Risk Validation/Data Management

- NCRIC conducted a gap analysis of current CIKR assets in DS7 to assist Operational Area personnel focus their attention this year when updating and adding assets to DS7. This list is tailored to address the gaps in Operational Area.

| County	Focus Sectors	
Alameda	Banking and Finance	Chemical And Hazardous Materials
Contra Costa	Banking and Finance	Chemical And Hazardous Materials
Marin	Banking and Finance	Agriculture and Food
Monterey	Agriculture and Food	
Napa	Agriculture and Food	
Oakland	Manufacturing	Banking and Finance
San Benito	Government Facilities	Agriculture
San Francisco	Banking and Finance	Manufacturing
San Jose	Defense Industrial Base	Banking and Finance
San Mateo	Manufacturing	Banking and Finance
Santa Clara	Defense Industrial Base	Agriculture and Food
Santa Cruz	Commercial	Agriculture and Food
Solano	Commercial	Agriculture and Food
Sonoma	Agriculture and Food	

2014 Updates Impacting Asset Risk

- The San Francisco Bay Asset catalog increased by 31% from 12,253 to 16,017
    - All jurisdictions, except Santa Cruz County
    - Sectors: Ag, Banking, Chemical, DIB, Energy, Emergency, Communications, Healthcare, Transportation, Water, Commercial, Government, Dams, and Manufacturing
- 276 Asset Priority Assessments
- 39 VHEMP Assessments completed
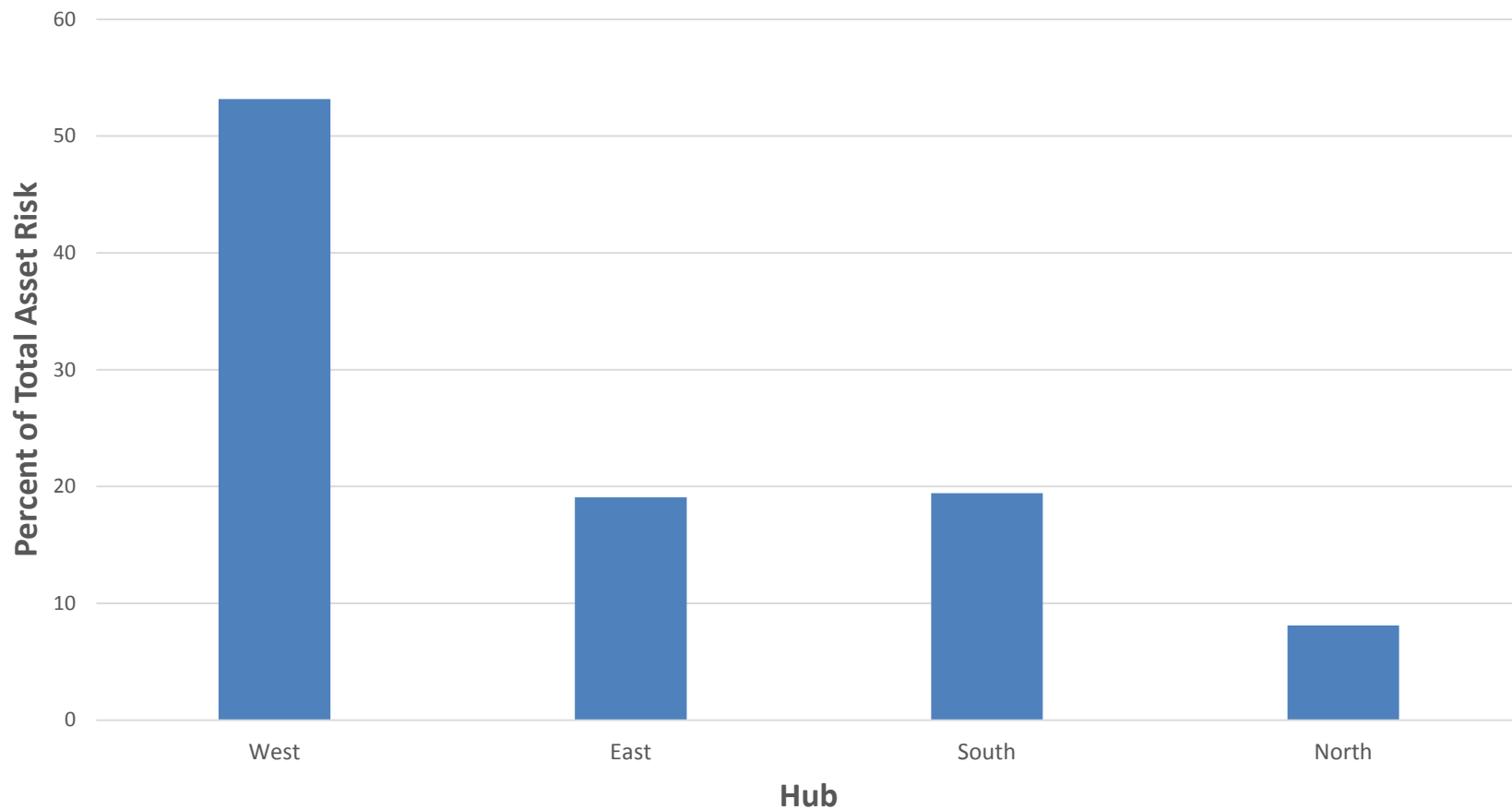- All adjoining counties credited for bridge risk

2014 County Asset Risk
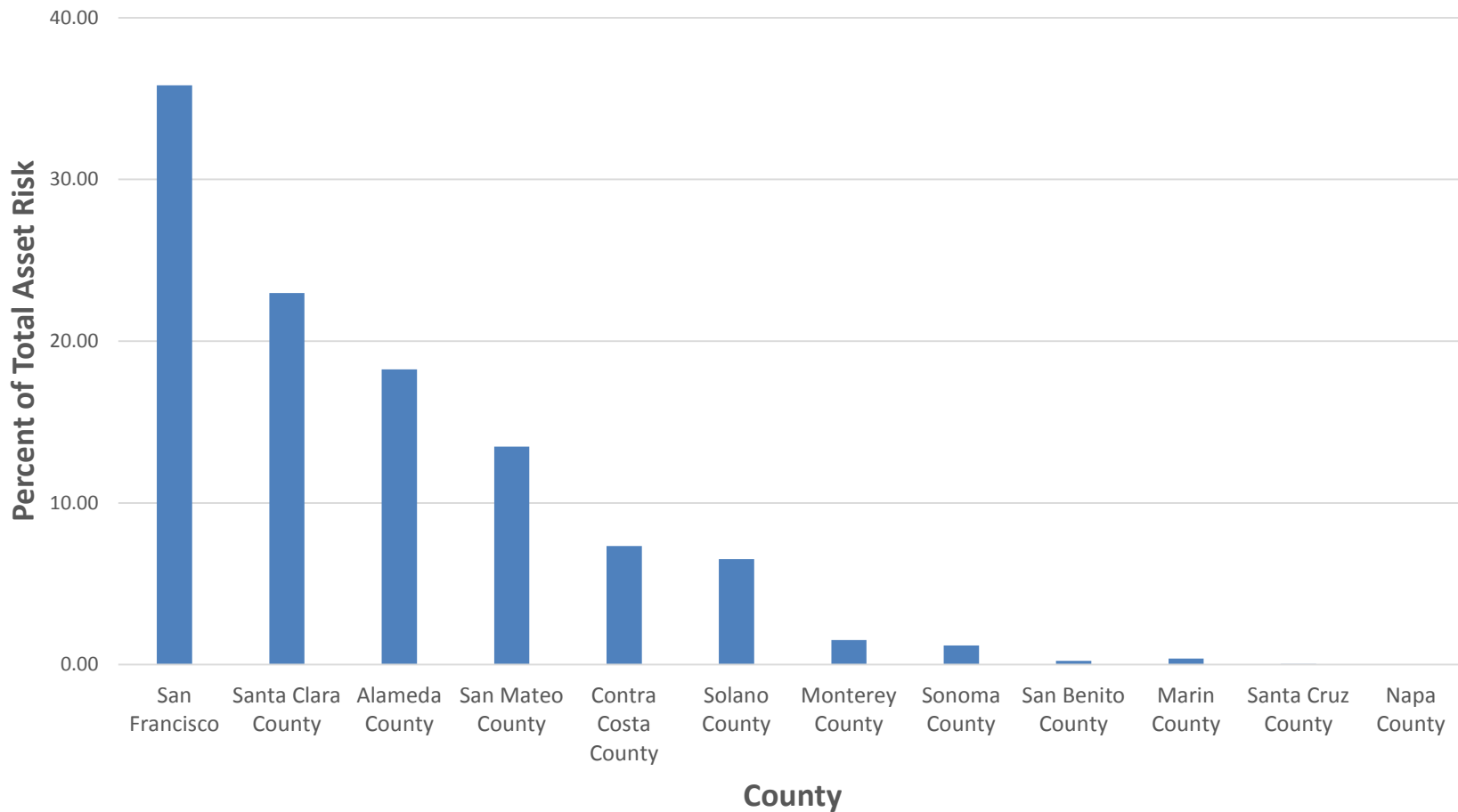
2014 Hub Asset Risk

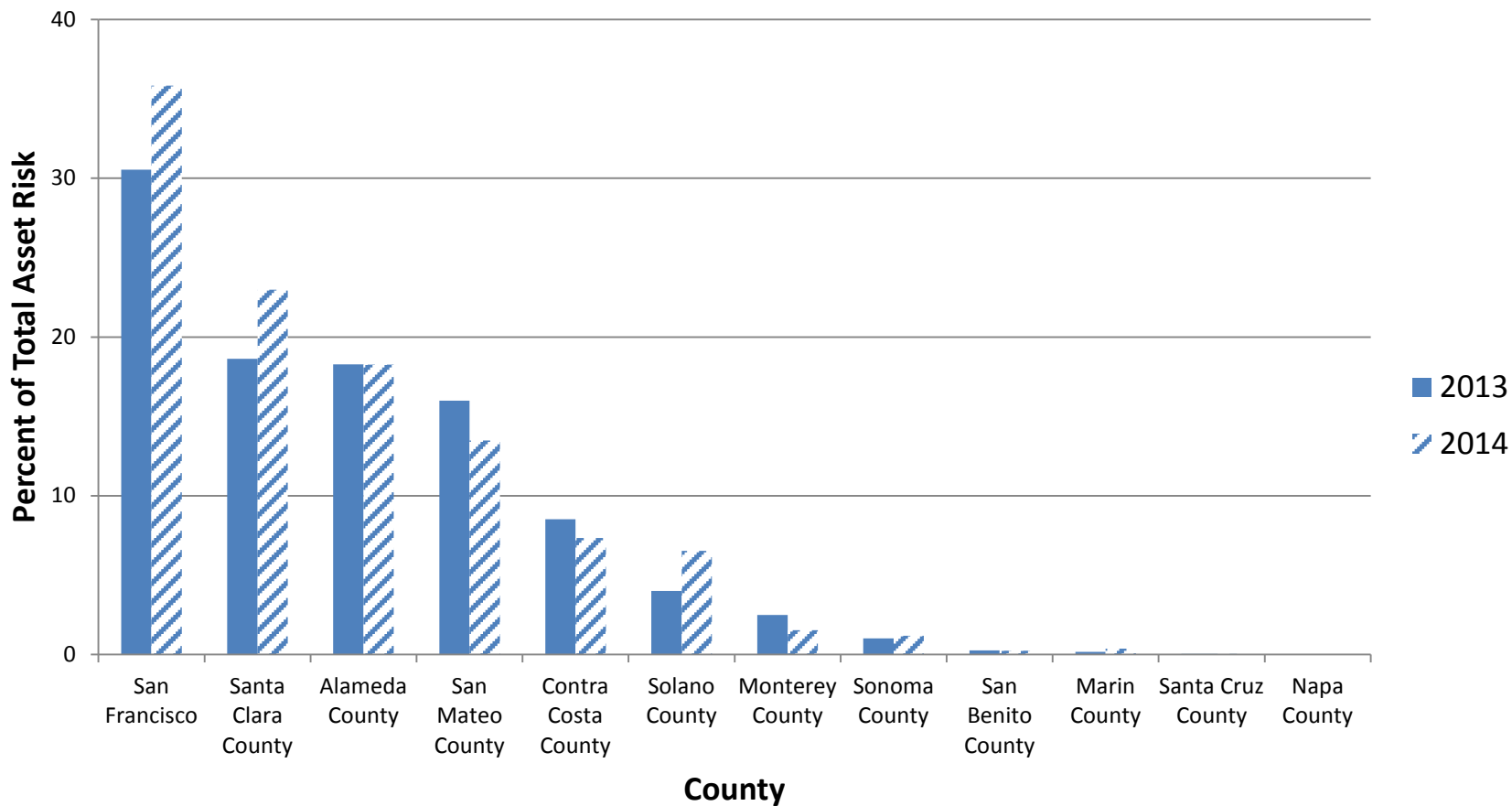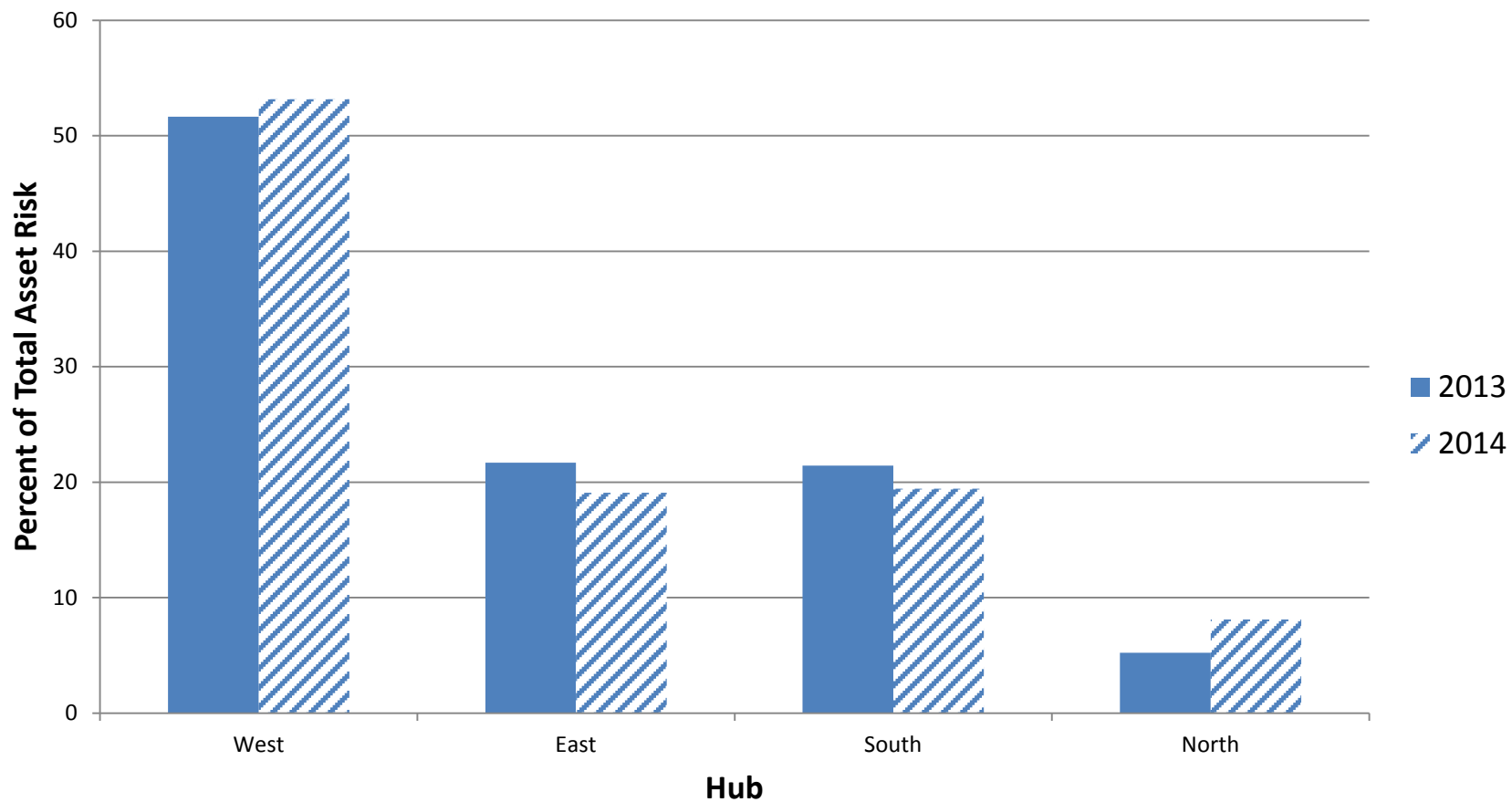**Hub Asset Risk**

Historical County Asset Risk Comparison

County Asset Risk

Historical Hub Asset Risk Comparison

Thank you.

BAY AREA UASI

To: Bay Area UASI Approval Authority

From: Catherine Spaulding, Assistant General Manager

Date: August 14, 2014

Re: Item #6: FY15 Risk and Gap Analysis

Staff Recommendations:

None

Action or Discussion Items:

Discussion

Discussion:

The Management Team is pleased to present the updated FY15 Risk and Gap Analysis. This document shows us where gaps are greatest and risk level the highest by core capability in the Bay Area region.

The Management Team produces the Risk and Gap Analysis on an annual basis. Approval Authority Bylaws specify that the Approval Authority must use a risk and capability-based methodology to apply for and allocate grant funds. This is consistent with guidance from DHS that states that all levels of government must establish a foundation to justify and guide preparedness activities and investments.

The full Risk and Gap Analysis can be found on page three. On the next page you will find a table with our top five highest risk and gap areas and what the Management Team is planning to discuss with regional subject matter experts in order to better address them. We look forward to these further discussions and reporting back to the Approval Authority.

FY 15 Top Five Core Capabilities in Terms of Risk and Gap for the Bay Area Region

Risk and Gap	Core Capability	FEMA Core Capability Description	Bay Area Regional Responses
1	Infrastructure Systems	Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community. **Mission Area: Response, Recovery**	• Identify MOUs that multiple agencies and the State have with the same suppliers/vendors to restore critical lifelines • Incident access control and credentialing
2	Long Term Vulnerability Reduction	Build and sustain resilient systems, communities, and critical infrastructure and key resources lifelines so as to reduce their vulnerability to natural, technological, and human-caused incidents by lessening the likelihood, severity, and duration of the adverse consequences related to these incidents. **Mission area: Mitigation**	• NCRIC offering monitoring capability to regional agencies in order to detect and deter cyber attacks • NCRIC offering network vulnerability assessments to regional agencies
3	Physical Protective Measures	Reduce or mitigate risks, including actions targeted at threats, vulnerabilities, and/or consequences, by controlling movement and protecting borders, critical infrastructure, and the homeland. **Mission area: Protection**	• NCRIC disseminating findings from STAS (State Threat Assessment System) Infrastructure Protection Working Group in California, with support from the UASI Management Team
4	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available. **Mission areas: Protection, Prevention, Mitigation, Response, Recovery**	• See Approval Authority Item #4 • Missing persons information system • Urban Shield Yellow Command JIC-JIS exercise follow up
5	Operational Communications	Ensure capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces. **Mission area: Response**	• Estimate when the region's P25 build out will be complete (with BayRICS)

FY15 Risk and Gap Analysis

Risk and Gap	Core Capability	Risk Relevance	Level of Ability	Gap Analysis
1	Infrastructure Systems	3	25%	Needs Extra Attention
2	Long Term Vulnerability Reduction	6	31%	Needs Attention
3	Physical Protective Measures	7	39%	Needs Attention
4	Public Information and Warning	9	26%	Needs Attention
5	Operational Communications	16	34%	Needs Attention
6	Community Resilience	1	69%	Needs Attention
7	Intelligence and Information Sharing	4	55%	Needs Attention
8	Planning	8	58%	Needs Attention
9	Situational Assessment	12	57%	Needs Attention
10	Screening, Search and Detection	14	68%	Needs Attention
11	Forensics and Attribution	2	79%	Sustain
12	Interdiction and Disruption	5	70%	Sustain
13	Risk and Disaster Resilience Assessment	10	90%	Sustain
14	Risk Management for Protection Programs	11	82%	Sustain
15	Threats and Hazard Identification	13	84%	Sustain
16	Operational Coordination	15	80%	Sustain
17	Access Control and Identity Verification	18	34%	Needs Attention
18	Critical Transportation	21	27%	Needs Attention
19	Cyber Security	20	33%	Needs Attention
20	Natural and Cultural Resources	28	30%	Sustain
21	Public Health and Medical	19	67%	Sustain
22	Fatality Management	21	61%	Sustain
23	Mass Search and Rescue	23	69%	Sustain
24	On-Scene Security and Protection	18	85%	Sustain
25	Supply Chain Integrity	26	25%	Sustain
26	Health and Social Services	25	34%	Needs Attention
27	Mass Care	29	42%	Sustain
28	Housing	31	38%	Sustain
29	Environmental Response/Health and Safety	24	82%	Sustain
30	Economic Recovery	27	38%	Sustain
31	Public and Private Services and Resources	30	49%	Sustain

Methodology:

The Risk and Gap Analysis is created by analyzing asset risk, the threats we face in the Bay Area, and our level of ability to address these threats. The Digital Sandbox software determines a "risk relevance" ranking for each core capability based on asset and threat information within the system. The risk relevance ranking information is then combined with the Bay Area's own, self-assessed level of ability gathered in regional workshops of subject matter experts on a biennial basis. While the risk assessment is driven by terrorism risk, most, if not all of the capabilities involved in the assessment can be used to address natural hazards as well. This "dual use" concept is one the Bay Area has used for years and will continue to use to help drive investments and strategic planning across the region.

Specific data from the Bay Area Compendium of Core Capabilities and the Threat and Hazard Identification and Risk Assessment (THIRA) as well as outreach to subject matter experts helped the Management Team to determine the "Bay Area Regional Responses" column in the table on page 2.

To: **Bay Area UASI Approval Authority**

From: **Dennis Houghtelling, Commander**
Bay Area UASI Regional Training & Exercise Project Manager

Date: **August 14, 2014**

RE: **Item #7: 2014 Urban Shield and Yellow Command Exercise Planning Update**

_____

Staff Recommendations:

None.

Action or Discussion Items:

Discussion

Discussion:

2014 URBAN SHIELD-STATUS REPORT:

This presentation is being provided as an update for the UASI Approval Authority regarding the status of the 2014 Urban Shield full scale exercise. The report highlights the background and history of Urban Shield, the overarching goals for 2014, a brief overview of the multi-disciplinary scenarios being provided this year, and an examination of the regional partners involved in the development of the exercise. The report will also include a brief explanation of the Yellow Command mass casualty component.

The presentation will be provided by this year's Urban Shield Incident Commander, Captain Garrett Holmes and Urban Shield Yellow Command Exercise Director Corinne Bartshire.

24/7 365

CRITICAL TRAINING 4 CRITICAL TIMES

2001

2014

URBAN SHIELD

ALAMEDA COUNTY SHERIFF'S OFFICE

URBAN SHIELD

- Urban Shield is a continuous, 48-hour Full Scale Multi-Disciplinary Homeland Security/Disaster Preparedness Exercise hosted by the Alameda County Sheriff's Office, with the support of the Bay Area Urban Area Security Initiative (UASI), and more than 200 local, state, federal, international and private sector partners.

- First responders are presented with exercise scenarios that incorporate key elements of real-world emergencies and major critical incidents at various scenario sites in Alameda, Contra Costa, San Francisco, San Mateo and Santa Clara counties.

- An Incident Command System (ICS) structure—with nine area Commands, Medical Checkpoints, and a Department Operations Center (DOC)—will be implemented to manage the multi-location and multi-discipline full-scale exercise for Urban Shield 2014.

SWAT

FIRE

EMS

URBAN SHIELD

- The overarching goals of Urban Shield are to provide a multi-layered training exercise to enhance the skills and abilities of regional first responders, as well as those responsible for coordinating and managing large scale events. This exercise is designed to identify and stretch regional resources to their limits, test core capabilities, while expanding regional collaboration and building positive relationships. In addition, this exercise provides increased local business and critical infrastructure collaboration.

- Urban Shield 2014 will operate under the principals of the National Incident Management System (NIMS), Standardized Emergency Management System (SEMS) and the Incident Command System (ICS) structure. Regional emergency management personnel will control the exercise utilizing the Emergency Operation Centers and mobile command posts throughout the region. Alameda County OHSES will serve as the Department Operations Center (DOC).
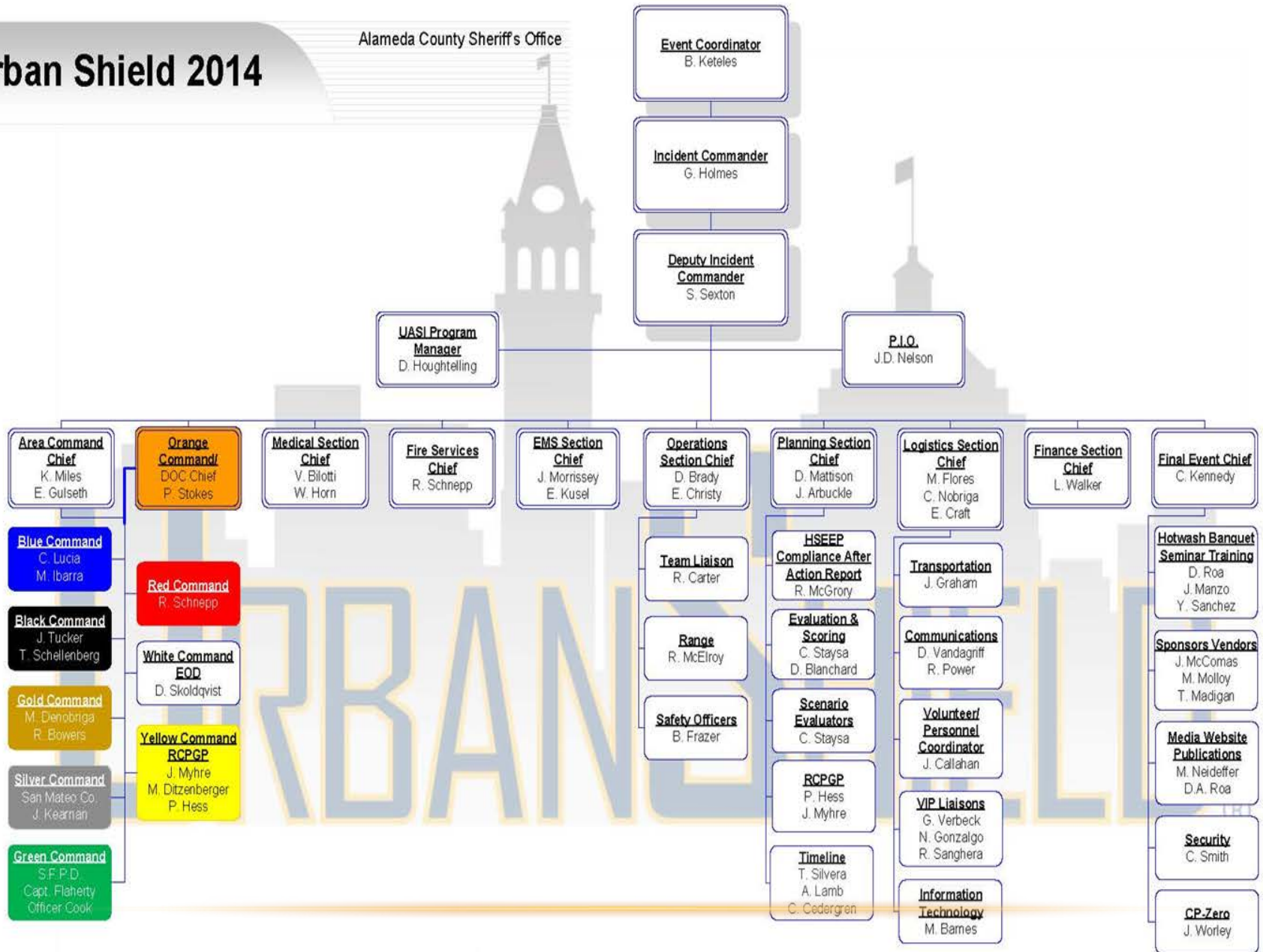
RISK OVERVIEW ASSESSMENT

- Law enforcement, fire, Emergency Operations Center (EOC) and EMS personnel, representing agencies throughout the Bay Area UASI Region, will participate in some, or all, of the realistic scenarios. Their capabilities and equipment will be evaluated by related experts, in order to provide an accurate regional assessment that result in a meaningful Gap Analysis, After Action Report (AAR) and Improvement Plan.

- Urban Shield follows the Homeland Security Exercise and Evaluation Program (HSEEP) methodology.

- Urban Shield is used as a mechanism to develop and maintain the tracking of regional assets so that we verify their location, level of readiness and capability to improve regional preparedness.

Urban Shield 2014

Alameda County Sheriff's Office

Event Coordinator
B. Keteles

Incident Commander
G. Holmes

Deputy Incident Commander
S. Sexton

UASI Program Manager
D. Houghtelling

P.I.O.
J.D. Nelson

Area Command Chief
K. Miles
E. Gulseth

Blue Command
C. Lucia
M. Ibarra

Black Command
J. Tucker
T. Schellenberg

Gold Command
M. Denobriga
R. Bowers

Silver Command
San Mateo Co.
J. Kearnan

Green Command
S.F.P.D.
Capt. Flaherty
Officer Cook

Orange Command/
DOC Chief
P. Stokes

Red Command
R. Schnepp

White Command EOD
D. Skoldqvist

Yellow Command RCPGP
J. Myhre
M. Ditzenberger
P. Hess

Medical Section Chief
V. Bilotti
W. Horn

Fire Services Chief
R. Schnepp

EMS Section Chief
J. Morrissey
E. Kusel

Operations Section Chief
D. Brady
E. Christy

Team Liaison
R. Carter

Range
R. McElroy

Safety Officers
B. Frazer

Planning Section Chief
D. Mattison
J. Arbuckle

HSEEP Compliance After Action Report
R. McGrory

Evaluation & Scoring
C. Staysa
D. Blanchard

Scenario Evaluators
C. Staysa

RCPGP
P. Hess
J. Myhre

Timeline
T. Silvera
A. Lamb
C. Cedergren

Logistics Section Chief
M. Flores
C. Nobriga
E. Craft

Transportation
J. Graham

Communications
D. Vandagriff
R. Power

Volunteer/ Personnel Coordinator
J. Callahan

VIP Liaisons
G. Verbeck
N. Gonzalgo
R. Sanghera

Information Technology
M. Barnes

Finance Section Chief
L. Walker

Final Event Chief
C. Kennedy

Hotwash Banquet Seminar Training
D. Roa
J. Manzo
Y. Sanchez

Sponsors Vendors
J. McComas
M. Molloy
T. Madigan

Media Website Publications
M. Neideffer
D.A. Roa

Security
C. Smith

CP-Zero
J. Worley

Rev. 4/23/14

Participating Teams 2014
35 Participating Tactical Teams

Alameda County Sheriff's Office

Alameda Police Department

Berkeley Police Department

California Department of Corrections

California Highway Patrol

Martinez/San Ramon/Walnut Creek Police Department

Contra Costa County Sheriff's Office

Daly City Police Department

East Bay Regional Parks Police

East County Tactical

Fremont Police Department

Hayward Police Department

Participating Teams 2014
35 Participating Tactical Teams

Marin County Sheriff's Office

Newark Police Department

North Central Region SWAT Team

Oakland Police Department

Philadelphia Police Department

Pittsburg Police Department

Redwood City Police Department

Richmond Police Department

Sacramento Police Department

San Francisco Police Department

San Francisco Sheriff's Department

San Jose Police Department

San Leandro Police Department

San Mateo County Sheriff's Office

Santa Clara County Sheriff's Office

Singapore Police Force STAR Unit

South Korea Coast Guard Police SSAT

Stanislaus County Sheriff's Office

Sunnyvale Public Safety Department

Travis County Sheriff's Office, Texas

Union City Police Department

U.C. Berkeley Police Department

U.S. Marines Force Reconnaissance Co.

HAZMAT TEAMS 2014

Alameda County Fire Department

101 WMD Civil Support/Idaho Regional Response Teams

Livermore Pleasanton Fire Department

Oakland Fire Department

San Jose Fire Department

San Ramon Valley Fire District

Santa Clara City Fire Department

Santa Clara County Fire Department

TECHNICAL RESCUE/USAR TEAMS 2014

Alameda County Fire Department

Central County Fire Department

Monterey County Operational USAR Team 1

Monterey County Operational USAR Team 2

Napa Interagency Rescue Team

Oakland Fire Department

San Jose Fire Department

San Ramon Valley Fire District

Santa Clara City Fire Department

South San Francisco Fire Department

Sunnyvale Public Safety Department

WATER RESCUE/MARITIME TEAMS 2014

Alameda City Fire Department

Alameda County Fire Department

Livermore Pleasanton Fire Department

Monterey County Fire Department

Oakland Fire Department

Richmond Fire Department

South San Francisco Fire Department

Brazil CORE Bomb Squad

Monterey County Sheriff's Office Bomb Squad

Riverside County Sheriff's Office Bomb Squad

Sacramento Area EOD Unit

San Francisco Police Department Bomb Squad

St. Paul Minnesota Police Department Bomb Squad

U.C. Berkeley Police Department Bomb Squad

U.S. Army 759th Ordnance Company

U.S. Marine Corps MWSS-372 EOD

HOST AGENCIES

Black Command
Alameda County Sheriff's Office

Green Command
San Francisco Police Department

Blue Command
Alameda County Sheriff's Office

Silver Command
San Mateo County Sheriff's Office

Gold Command
Alameda County Sheriff's Office

Orange Command
Alameda County Sheriff's Office

Red Command
Alameda County Fire Department

White Command
Alameda County Sheriff's Office

Yellow Command
BAUASI

Scenarios

- 31 Tactical Scenarios

- 4 Medical Checkpoints

- 5 EOD Scenarios

- 17 Fire Scenarios

- RCPGP Mass Fatality

RED AREA COMMAND HAZMAT – 95TH CST

- Radiological Emergency

- Detection/Monitoring/Identification

- Biological Agent (in luggage)

- Rail Tank Car Emergency

- Clandestine Lab / Plume Models

- Chemical Warfare Agent Lab

RED AREA COMMAND USA&R

- Building Collapse

- Confined-Space Rescue / IED Recognition

- High-Angle Rescue

- Low-Angle Rescue

NASA AMES RESEARCH CENTER
MEDICAL RESPONSE
DISASTER ASSISTANCE AND RESCUE TEAM
TEAM

RED AREA COMMAND WATER RESCUE

- Plane Crash – Group Exercise
- Navigation
- Boom Deployment
- Towing
- Victim Recovery
- EMS
- Fire
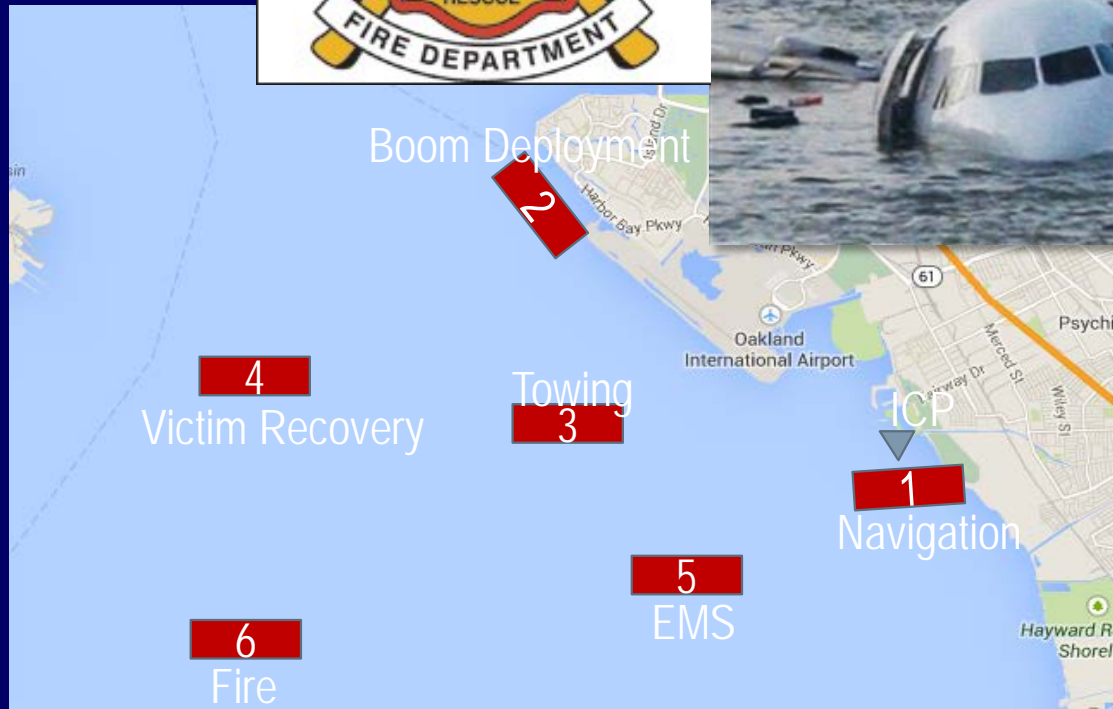
OAKLAND MARRIOTT CONVENTION CENTER
1001 Broadway • Oakland, CA 94607

Thursday | September 4, 2014

SEMINAR & LUNCH
PROVIDED AT NO COST

0730 – 0800 Hours
CHECK-IN

0830 – 1000 Hours
THE MISSION ORIENTED MASS MURDERER: A BEHAVIORAL AND OPERATIONAL PERSPECTIVE
Mary O'Toole, FBI Special Agent (Ret.),
Behavioral Analysis Unit

1000 – 1015 Hours
BREAK / VENDOR SHOW

1015 – 1145 Hours
THE MEDICAL RESPONSE TO THE ASIANA FLIGHT 214 PLANE CRASH AT SFO
Eric A. Weiss, MD, FACEP,
Stanford University, Division of
Emergency Medicine

1145 – 1300 Hours
LUNCH / VENDOR SHOW

1300 – 1430 Hours
LESSONS LEARNED: LOS ANGELES INTERNATIONAL AIRPORT (LAX) SHOOTING
Patrick M. Gannon,
Deputy Executive Director
Homeland Security and Public
Safety for LAWA

1430 – 1445 Hours
BREAK / VENDOR SHOW

1445 – 1515 Hours
POLICE UNDER ATTACK: A DEBRIEF/REVIEW OF THE CHRISTOPHER DORNER INCIDENT
Trevis Newport, Sergeant
Mauricio "Moe" Hurtado, Detective
San Bernardino County Sheriff's
Department

1515 – 1700 Hours
SEMINAR ENDS / VENDOR SHOW

0730 – 0830 HOURS CHECK-IN

0830 – 1000 HOURS
THE MISSION ORIENTED MASS MURDERER: A BEHAVIORAL AND OPERATIONAL PERSPECTIVE

The "Mission Oriented Shooter" is a new breed of mass murderer. He plans his crimes for months if not years, prepares for the murders with maximum weaponry and intends to kill as many people as possible, including strangers. His psychology must be set apart from other killers in terms of what causes this behavior, how it develops, warning signs and how it can be prevented. When the Mission Oriented Shooter becomes an Active Shooter – prevention is no longer possible. It's too late and people have already died. Mission oriented mass killers don't develop in a vacuum, and these men don't just snap. Neither are they completely crazed zombies out of touch with reality, unaware of the consequences of their actions.

This presentation will provide an "assessment model" to better understand the behavior and motivation of these types of mass killers. Case examples of mission-oriented shooters will be presented in terms of how they are distinct in terms of motivation, leakage, warning behaviors, preplanning behaviors and the presence of psychopathic traits and characteristics. Implications for threat assessment, intervention and threat management for multidisciplinary experts including law enforcement will be the focus of the presentation.

Mary O'Toole FBI Special Agent (Ret.)
Behavioral Analysis Unit

Dr. Mary Ellen O'Toole is an internationally recognized Forensic Behavioral Consultant. She specializes in the recognition and assessment of concerning, troubling and dangerous behaviors that, if unaddressed, can have a wide range of serious consequences from loss of business and revenue to loss of lives.

Dr. O'Toole served as an FBI Agent for nearly 28 years, where she worked in the Bureau's Behavioral Analysis Unit (BAU). Dr. O'Toole consulted on many of the FBI's highest profile and most complex cases, including school and campus violence threats, workplace violence threats, targeted violence against public and private institutions, homicides, kidnappings, sexual assaults, predatory behavior, child molestation, product tampering cases, extortions and other crimes of violence against children, adults and institutions.

Dr. O'Toole lectures at the FBI Academy, has been adjunct faculty to the FBI's Leadership Development Institute (LDI) and adjunct faculty at the University of Virginia. She has published in the areas of corporate psychopathy, threat assessment, stalking, school and campus violence, warning signs for dangerousness, interviewing and victimology.

Dr. O'Toole is a Fellow in: The American Academy of Forensic Sciences, The International Criminal Investigative Analysis Fellowship (ICIAF) and The Society for the Scientific Study of Psychopathy (SSSP). She is also a member of the Society for Former Special Agents of the FBI.

1000 – 1015 HOURS BREAK / VENDOR SHOW

1015 – 1145 HOURS
THE MEDICAL RESPONSE TO THE ASIANA FLIGHT 214 PLANE CRASH AT SFO

Stanford University Medical Center is the Trauma Center for San Mateo County and provided medical care for more victims from the Asiana Flight 214 Plane Crash than any other hospital, including two flight attendants who were ejected from the aircraft. This presentation discusses the disaster response to the plane crash, the medical care provided and unique aspects of the incident and mechanism for many of the injuries.

Eric A. Weiss MD, FACEP
Stanford University, Division of Emergency Medicine

Eric A. Weiss, MD, FACEP, is a Professor of Surgery and Emergency Medicine at Stanford University School of Medicine, and an Attending Physician in the Stanford University Hospital Emergency Department. He is the Founder and Medical Director of the Stanford University Medical Center Office of Emergency Management and has overseen Disaster Medicine and Planning at Stanford for the past 20 years. He has served on the planning committee and been a keynote speaker for the California Hospital Association Disaster Planning Conference Committee. He is the Chairman of the Stanford University Medical Center and Lucile Packard Children's Hospital Bioterrorism and Pandemic Task Force. He is Director of the Stanford University Fellowship in Wilderness Medicine and Co-Director of the Stanford University Fellowship in EMS/Disaster Medicine. He is the former Medical Director of the San Mateo County Emergency Medical Services Agency. Dr. Weiss led the medical response to the Asiana Plane Crash at San Francisco International Airport in July of 2013.

1145 - 1300 HOURS **LUNCH / VENDOR SHOW**

1300 – 1430 HOURS
LESSONS LEARNED: LOS ANGELES INTERNATIONAL AIRPORT (LAX) SHOOTING

On November 1, 2013, at approximately 0920 hours, Paul Anthony Ciancia, entered Terminal 3 at the Los Angeles International Airport (LAX) and opened fire with an assault rifle killing one person and wounding three others. Law enforcement officers arrived within minutes of the shooting and engaged the gunman near Gate 35 where he was wounded and taken into custody. A unified command was immediately established between the Airport Police, the Los Angeles Police Department, the Los Angeles Fire Department, LAX Airport Operations and the Federal Bureau of Investigation (FBI). These agencies worked together to secure the terminal, search for secondary threats and hazards, administer first aid, transport wounded, locate and secure possible witnesses, and effect the evacuation of passengers. The shooting at Terminal 3 had far reaching impacts on airport operations including the closure of several terminals, the restriction of pedestrian and vehicular traffic into the Central Terminal Area (CTA) causing severe congestion throughout the surrounding community, and major disruptions to regional air traffic lasting for several hours. Chief Gannon will discuss the lessons learned for this shooter and how you may use these lessons to improve your response to an active shooter incident.

Patrick M. Gannon Deputy Executive Director
Homeland Security and Public Safety for LAWA

Patrick M. Gannon, Deputy Executive Director (DED) of Homeland Security and Public Safety for Los Angeles World Airports (LAWA), began his service with the organization in November 2012, as Chief of Airport Police following 34 years of service with the Los Angeles Police Department. On June 4, 2014, he was appointed as DED, as he will continue to serve as Chief of Airport Police.

As Deputy Executive Director, Gannon is responsible for airport security, including policing, counterterrorism efforts, and other emergency response functions for LAWA's three airports. He will provide leadership, management oversight, and policy direction to all law enforcement and security staff; coordinate with other Law Enforcement Agencies; and oversee firefighting, emergency medical, and fire prevention services provided by the Los Angeles Fire Department at LAX.

1430 – 1445 HOURS **BREAK / VENDOR SHOW**

1445 – 1515 HOURS
POLICE UNDER ATTACK: A DEBRIEF/REVIEW OF THE CHRISTOPHER DORNER INCIDENT

For ten days in February 2013, former LAPD Officer Christopher Dorner put Southern California policing agencies in an unprecedented collective state of alert - one in which both excellent and heroic police work was done, and some regrettable decisions were made. The challenges confronting the principal law enforcement agencies in this incident were immense, and they engaged the incident with different policies from differing organizational cultures and utilizing frequently incompatible communications systems. This incident represents a sentinel event in American policing - one that serves as a warning of needed changes in parts of our public safety system.

With a first of its kind multi-media format, you'll hear behind the scenes information and first-hand accounts. You'll also participate in a unique discussion about lessons learned that will benefit all levels, from patrol personnel to supervisors to management. You won't want to miss this.

Trevis Newport Sergeant
San Bernardino County Sheriff's Department

Trevis Newport is currently a sergeant with the San Bernardino County Sheriff's Department.   He graduated from Southern Illinois University with a BS in Workforce Education and Development. He also graduated with a Juris Doctor from William Howard Taft University.   In 1999, he joined the San Bernardino County Sheriff's Department and has worked in corrections, patrol, Multiple Enforcement (MET), and homicide.

In 2008, he was promoted to the rank of detective and was assigned to the Specialized Investigations Division, Homicide Detail.   During his tenure in the homicide detail, Trevis has handled several high-profile murder investigations, officer involved shooting investigations and special investigations. In 2011, he was promoted to the rank of sergeant and was assigned to patrol operations. In 2013, Trevis was reassigned to the homicide detail as a team sergeant. On February 12, 2013, his homicide team was assigned to investigate the murder of Detective Jeremiah MacKay and the attempted murder of Deputy Alex Collins.

Mauricio "Moe" Hurtado Detective
San Bernardino County Sheriff's Department

Detective Mauricio "Moe" Hurtado is a 12 year veteran of the San Bernardino County Sheriff's Department. He worked corrections with the department for approximately four years, before being assigned to patrol operations at Central station. Moe worked six years at Central station, before being promoted to the rank of detective. He has been assigned to the department's Homicide Detail for approximately two years and is currently an acting sergeant for his homicide team. Prior to becoming a deputy sheriff, Moe attended college at California Baptist University, where he earned a Bachelor of Science degree in Criminal Justice.

For more information contact
Jane Manzo 510.272.6921
jdmanzo@acgov.org

UrbanShield.org

1515 – 1700 HOURS **SEMINAR ENDS / VENDOR SHOW**

SEMINAR & LUNCH
PROVIDED AT NO COST

0730 – 0800 Hours
CHECK-IN

0800 – 1600 Hours
MEDICAL TRAINING

1600 – 1700 Hours
TRAINING ENDS / VENDOR SHOW

Register no later than
August 29, 2014 at
http://ustraining.acso.net

For more information contact
Jane Manzo
510.272.6921
jdmanzo@acgov.org

UrbanShield.org

0730 – 0800 HOURS CHECK-IN

0800 – 1600 HOURS
MEDICAL TRAINING | JUNIOR BALLROOM #4, LEVEL II
24 ATTENDEES

Suarez, Leppert, & Associates, LLC

Leslie Javine
Law Enforcement and First Response Tactical Casualty Care (LEFR-TCC)
Leslie Javine began her career in the fire service and has spent the past 12 years working in both private and public services. As an educator, she instructs a range of pre-hospital courses to responders from agencies including EMS, fire, and law enforcement. Since 2005 she has been conducting combat medical training for all branches of the armed services across the nation and continues to be involved in tactical and military medicine. Currently a firefighter/paramedic, she is also tasked by NAEMT with developing Tactical Combat Casualty Care programs throughout the western states.

Law Enforcement and First Response Tactical Casualty Care (LEFR-TCC), is continuing education offered through NAEMT's PHTLS program. This new course was developed in collaboration with the Denver Health Department of EMS Education and the Denver Police Department Metro/SWAT unit, and NAEMT's PreHospital Trauma Life Support (PHTLS) Committee. It teaches public safety first responders (police, law enforcement officers, firefighters, and other first responders) the basic medical care interventions that will help save an injured responder's life until EMS practitioners can safely enter a tactical scene.

The course combines the principles of PHTLS and Tactical Combat Casualty Care (TCCC), with the training provided to military medics by all branches of our Armed Services. It is consistent with the Tactical Emergency Casualty Care (TECC) guidelines, and meets the recommendations of the Hartford Consensus Document on Improving Survival from Active Shooter Events.

Course participants will learn life-saving medical actions such as bleeding control with a tourniquet, bleeding control with gauze packs or topical hemostatic agents, and opening an airway to allow a casualty to breathe.

UPON COMPLETION OF THE COURSE PARTICIPANTS WILL:

- Understand the rationale for immediate steps for hemorrhage control (including external hemorrhage control, direct pressure and wound packing, early use of tourniquet for severe hemorrhage, internal hemorrhage control by rapid evacuation, and transportation to major hospital/trauma center.

- Demonstrate the appropriate application of a tourniquet to the arm and leg.

- Describe the progressive strategy for controlling hemorrhage.

- Describe appropriate airway control techniques and devices.

- Demonstrate the correct application of a topical hemostatic dressing (combat gauze).

- Recognize the tactically relevant indicators of shock.

- Receive certification and an emergency pack
    - CERTIFICATION CARD IN NAEMT LAW ENFORCEMENT
    - FIRST RESPONDER TACTICAL CASUALTY CARE TOS INDIVIDUAL FIRST AID KIT

1600 – 1700   HOURS TRAINING ENDS / VENDOR SHOW

NAEMT
Serving our nation's EMS practitioners

SEMINAR & LUNCH PROVIDED AT NO COST

0730 – 0830 Hours
CHECK-IN

0830 – 1130 Hours
TACTICAL EMERGENCY CASUALTY CARE

1130 – 1230 Hours
DISASTER PREPAREDNESS RESPONSE AND RECOVERY

1230 – 1700 Hours
TRAINING ENDS / VENDOR SHOW

Register no later than August 29, 2014 at
http://ustraining.acso.net

For more information contact
Jane Manzo | 510.272.6921
jdmanzo@acgov.org

UrbanShield.org

0730 – 0830 HOURS CHECK-IN

0830 – 1130 HOURS
TACTICAL EMERGENCY CASUALTY CARE | ROOMS 1,2, 3 (UPSTAIRS)

Geoffrey L. Shapiro Director, EMS & Operational Medicine Training
Emergency Health Services Program, The George Washington University School of Medicine and Health Sciences

Mr. Geoff Shapiro has been involved in EMS since 1993 serving in various capacities from clinical provider to currently serving as the Director of EMS & Operational Medicine Training at The George Washington University. He has been responsible for operational medical support and developing, managing, and updating diverse education programs for university, hospital, civilian EMS, federal law enforcement, and military special operations communities, including eleven years as a lead instructor and program manager at a premier federal law enforcement training center in the Washington, DC area. Mr. Shapiro is also a founding member and executive board member of the Committee for Tactical Emergency Casualty Care (C-TECC) which is tasked with the appropriate translation of military lessons learned and doctrine from the battlefield to civilian crisis and medical response. Geoff has authored a Law Enforcement Emergency Responder textbook and frequently publishes and presents at domestic and international conferences and workshops.

The Tactical Emergency Casualty Care (TECC) guidelines represent a set of evidenced based best practices for the immediate medical management of wounded at or near the point of wounding for use by all first responders in all prehospital high-risk scenarios. Its application is not limited to law enforcement settings, but is intended for any situation where there is an increased on-going threat to the provider and patient. Similar to what the Tactical Combat Casualty Care guidelines did for military settings, civilian first responders need a framework for use in dangerous operational scenarios that defines constraints in both the civilian environment and resources while providing guidance to accomplish the life-saving mission. Developed from military battlefield TCCC guidelines, TECC balances the on-going threats, civilian scope of practice, differences in civilian population, medical equipment limits, and the variable resources for response in civilian atypical emergencies. These guidelines represent a treatment framework that accepts mitigated risk while providing a significant life saving benefit. TECC at its most basic level seeks to define the correct intervention at the correct time in the continuum of pre-hospital care. This course will introduce the concepts of TECC, allow hands-on familiarity with common equipment in use with the guidelines, and discuss Rescue Task Force (escorted warm zone care) and other applications.

1130 – 1230 HOURS
DISASTER PREPAREDNESS RESPONSE AND RECOVERY

Justin Dombrowski Director, Response Division FEMA Region IX

Justin Dombrowski joined the U.S. Department of Homeland Security's Federal Emergency Management Agency's Region IX office as the Response Division Director in September 2009. Programs under his direction include the Incident Management Assistance Teams (IMATs), Watch Centers, Regional Response Coordination Center (RRCC), operations, logistics, emergency communications and planning including catastrophic plans.

Justin served as the first Operations Section Chief for the National-IMAT-West in 2009. Since 2006, he was a Federal Coordinating Officer based in FEMA Region VIII. Prior he served as the Director of Emergency Management for the City of Boulder and Boulder County, CO. He also worked for the Boulder Fire Department and with other federal, state and local agencies including as a volunteer firefighter. He has served as an Incident Commander and other leadership positions on over 100 major wildfires across the country on national, regional and/or all-hazard Incident Management Teams (IMTs). Justin has responded to more than 35 Presidential disasters and incidents including National Special Security Events, in over twenty states, including the 9/11-World Trade Center Attacks, Hurricane Katrina/Rita and Hurricane Sandy.

Justin has served in significant leadership positions with international, national, state and local projects in emergency management. He has presented and instructed at international and national conferences and academies and has extensive experience working with the media. Justin has written college curricula and instructed at numerous universities. He has a Master's Degree in Public Administration, graduate of the Naval Post-graduate School Executive Leadership Program and further advanced education in emergency management and other programs.

The pre-exercise workshop is designed to provide emergency managers, law, fire and EMS first responders participating in Urban Shield an opportunity to learn about key issues and initiatives in disaster preparedness, emergency response and recovery. This workshop will provide attendees key insights to first responders becoming involved in catastrophic planning for their community.

1230 – 1700 HOURS TRAINING ENDS / VENDOR SHOW

Yellow Command   September 5, 2014

- Functional and full-scale exercise in response to a mass casualty event.

    - Moffett Field target

    - Military appreciation event

    - Three IED's explode

    - 200+ casualties

    - Patriotic Brotherhood of the Bay Area members escape

    - Vow additional attacks in Bay Area

- Regional Objectives:

    - Evaluate EOC/Hospital coordination on medical surge, patient tracking and movement

    - Evaluate and test the Regional Catastrophic Earthquake Donations Management Plan

    - Stand up a Joint Information Center and evaluate the Joint Information System

YELLOW COMMAND   SEPTEMBER 5, 2014

Participants

- Cal OES Coastal Region (REOC activation)

- County of Alameda (EOC and JIC activation)

- County of Marin (partial EOC activation)

- County of Santa Clara (partial EOC activation)

- County of San Mateo (EOC and Field JIC activation)

- County of Sonoma (EOC activation)

- City/County of San Francisco (partial EOC and full JIC activation)

- City of Oakland (partial EOC activation and coordination with hospitals via WebEOC)

- City of Palo Alto (EOC activation)

- City of Sunnyvale (EOC activation

Participants continued

- Public Information Officers from multiple jurisdictions

- Children's Hospital Oakland (patient surge)

- Alta Bates Summit Medical Center

- Stanford Hospital (patient surge and tracking)

- Camp Parks

- California Volunteers (REOC staff)

- Salvation Army (donations management)

- American Red Cross (donations management)

Yellow Command, an emergency management component within the Alameda County Sheriff's Office 2014 Urban Shield Exercise, invites you to participate or observe on Friday September 5, 2014. This regional full-scale exercise (FSE) includes participation from County/City Offices of Emergency Services, Fire, Law, Emergency Medical Services, Hospitals, and other supporting agencies that would respond to a mass casualty incident within the Bay Area. This exercise is being designed, conducted, and evaluated in compliance with the Homeland Security Exercise and Evaluation Program (HSEEP).

CRITICAL TRAINING 4 CRITICAL TIMES

24/7 365

2001

2014 URBANSHIELD

YELLOW COMMAND
REGIONAL EXERCISE OBJECTIVES

THE YELLOW COMMAND EXERCISE WILL OCCUR FRIDAY, SEPTEMBER 5TH FROM 0830 – 1230.

PARTICIPATING JURISDICTIONS AND AGENCIES

- Alta Bates Summit Medical Center
- Cal OES Coastal Region
- Camp Parks, Dept of Defense
- UCSF Benioff's Children's Hospital Oakland
- City of Oakland
- City of Palo Alto
- City of Sunnyvale
- City/County of San Francisco

- County of Alameda
- County of Alameda EMS
- County of Marin
- County of San Mateo
- County of Santa Clara
- County of Santa Clara EMS
- County of Sonoma
- Stanford Hospital

1 Evaluate EOC/Hospital coordination on medical surge, patient tracking and movement

2 Exercise the Regional Catastrophic Earthquake Donations Management Plan

3 Stand up a Joint Information Center and evaluate the Joint Information System

TO PARTICIPATE IN THE 2014 **YELLOW COMMAND** FSE OR FOR MORE INFORMATION PLEASE CONTACT CORINNE BARTSHIRE AT 415-353-5234 OR CORINNE.BARTSHIRE@SFGOV.ORG

This project is supported by the California Governor's Office of Emergency Services in conjunction with 2013 Urban Areas Security Initiative grant funds awarded by the U.S. Department of Homeland Security.

URBANSHIELD 2014
ALAMEDA COUNTY SHERIFF'S OFFICE

To: Bay Area UASI Approval Authority

From: Tristan Levardo, CFO

Date: August 14, 2014

Re: Item 8a: FY11 RCPGP Spending Report

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The FY 11 RCPGP grant performance period ends on 12/31/14; the only remaining work to be completed by URS is the integration of annexes into the state's CONPLAN. Our targeted grant match of $427,325 has been achieved and fully reported to the state. The chart below depicts how the budget will be fully exhausted by reportable categories.

Funding Year	Grant Expiration	Budget	Spent	Obligated	Match Budget	Actual Match
FY11	12/31/14	$1,281,976	$1,101,968	$180,008	$427,325	$427,325
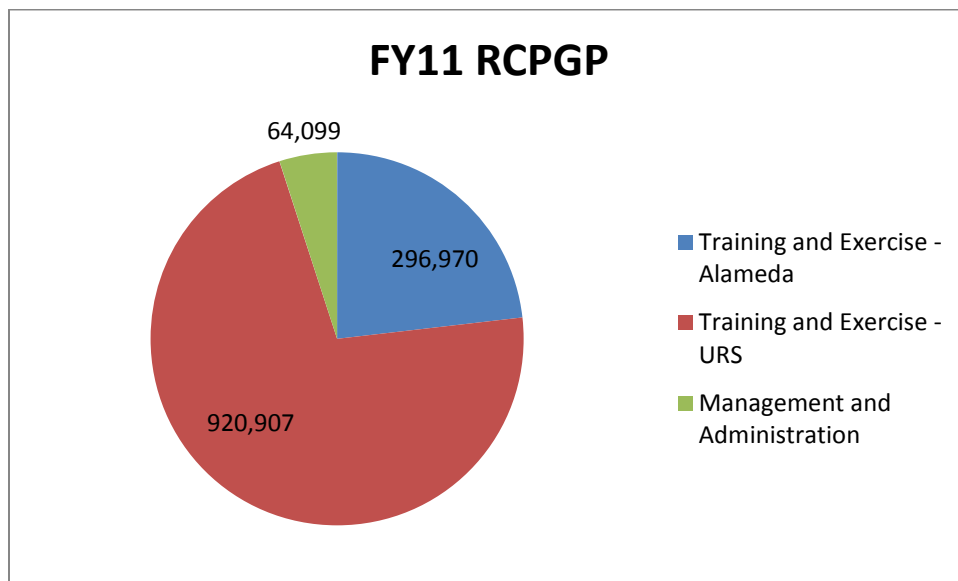
To: **Bay Area UASI Approval Authority**

From: **Tristan Levardo, CFO**

Date: **August 14, 2014**

Re: **Item 8b: UASI Travel Expenditures**

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The travel expenses by the Bay Area UASI for the period of April 1 to June 30, 2014 are summarized below.

Employee, Jurisdiction	Destination	Travel Dates	Total Charges	Funding Source	Purpose
Craig Dziedzic, Management	Philadelphia, PA	4/21/14-4/24/14	2,331.09	FY11 UASI	2014 Annual Homeland Security Conference
Catherine Spaulding, Management	Philadelphia, PA	4/21/14-4/24/14	1,910.09	FY11 UASI	2014 Annual Homeland Security Conference
Catherine Spaulding, Management	Boston, MA	6/17/14-6/20/14	996.24	FY11 UASI	2014 National Preparedness Leadership Initiative Training
Janell Myhre, Management	Philadelphia, PA	4/21/14-4/24/14	2,040.37	FY11 UASI	2014 Annual Homeland Security Conference
Tristan Levardo, Management	Philadelphia, PA	4/21/14-4/24/14	2,069.36	FY11 UASI	2014 Annual Homeland Security Conference
Corinne Bartshire, Management	Philadelphia, PA	4/21/14-4/24/14	2,551.72	FY11 UASI	2014 Annual Homeland Security Conference
Bruce Martin,	Philadelphia,	4/21/14-	1,699.12	FY11	2014 Annual Homeland

Management	PA	4/24/14		UASI	Security Conference
Mary Landers, Management	Philadelphia, PA	4/21/14-4/24/14	1,988.76	FY11 UASI	2014 Annual Homeland Security Conference
Ethan Baker, Management	Philadelphia, PA	4/21/14-4/24/14	2,207.40	FY11 UASI	2014 Annual Homeland Security Conference
Rich Lucia, Alameda	Washington, D.C.	2/23/14-2/26/14	1,311.00	FY11 UASI	Information sharing with key government officials
Cynthia Chimonyo, Oakland	Philadelphia, PA	4/21/14-4/24/14	2,306.12	FY11 UASI	2014 Annual Homeland Security Conference
Darin White, Oakland	Philadelphia, PA	4/21/14-4/24/14	1,941.11	FY11 UASI	2014 Annual Homeland Security Conference
Anne Kronenberg, San Francisco	Philadelphia, PA	4/21/14-4/24/14	1,652.81	FY11 UASI	2014 Annual Homeland Security Conference
Kyle Merkins, San Francisco	Philadelphia, PA	4/21/14-4/24/14	1,346.59	FY12 UASI	2014 Annual Homeland Security Conference
Raymond Guzman, San Francisco	Philadelphia, PA	4/21/14-4/24/14	1,367.59	FY12 UASI	2014 Annual Homeland Security Conference
Tom Cleary, San Francisco	Philadelphia, PA	4/21/14-4/24/14	822.06	FY11 UASI	2014 Annual Homeland Security Conference
Melanie Jimenez, San Jose	Philadelphia, PA	4/21/14-4/24/14	2,280.14	FY12 UASI	2014 Annual Homeland Security Conference
Mark Wyss, San Mateo	Philadelphia, PA	4/21/14-4/24/14	1,626.07	FY12 UASI	2014 Annual Homeland Security Conference
TOTAL			32,447.64		

To: **Bay Area UASI Approval Authority**

From: **Barry Fraser**
BayRICS General Manager

Date: **August 14, 2014**

RE: **Item #9: BayRICS JPA Quarterly Report**

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Staff Recommendations:

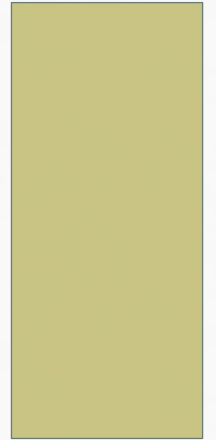None.

Action or Discussion Items:

Discussion

Discussion:

This presentation will provide an update for the UASI Approval Authority regarding the status of BayRICS.

BayRICS General Manager's Report – August 2014

Barry Fraser
BayRICS General Manager
August 14, 2014

BACKGROUND

- February – March 2014: BayRICS Planning Committee develops Strategic Plan Goals
- April 10: BayRICS Board directs Staff to provide progress report on Strategic Plan Goals within six months
- Staff developed a project plan with 8- and 16-week milestones:
  - June 12 -- First eight week progress point
  - August 14 -- Second eight week progress point
  - October 9 – Six month progress report

BayRICS Strategic Plan Goals

Strategy One: Develop Realistic and Stable Funding Plan

Strategy Two: Lead State Efforts to Plan for FirstNet

BayRICS Mission: Support Regional Public Safety Communications

Strategy Three: Communicate the Value of Interoperability

Strategy Four: Bridge Voice-Data Communications Gap

STRATEGY 1: REALISTIC & STABLE FUNDING PLAN

- Reduce 2014 Member Fees by 70%
- Reduce Costs to Preserve Cash Reserves
- Identify Alternate Funding Sources
  - State & Local Implementation Grant Program (SLIGP) Grant Funding for BayWEB Lessons Learned/Next Steps
  - New Member Outreach
  - Other Grant Funding
- Focus Limited Resources on FirstNet-State Planning

STRATEGY 2: LEAD STATE PLANNING FOR FIRSTNET

- Investigate Pilot/Early Build Opportunities
- Participate in State and FirstNet Meetings
  - California First Responder Network Authority (CalFRN)
  - FirstNet Public Safety Advisory Committee (PSAC)
  - Public Safety Communications Research (PSCR) Broadband Stakeholder Conference
- Participate in California Town Hall Meetings
  - Lake County, July 13, 2014
- Provide Information Resources for BayRICS Decision-Making

STRATEGY 3: COMMUNICATE THE VALUE OF INTEROPERABILITY

- Member Information Resources:
  - Web blog
  - Weekly email digest
  - FirstNet Web Resources
- Outreach to Stakeholders
  - Emergency Management Summit
  - California Digital Literacy Summit
  - East Bay Broadband Consortium
- Interoperability Education

STRATEGY 4: BRIDGE THE VOICE-DATA COMMUNICATIONS GAP

o BayRICS Technical Advisory Committee (TAC) Support for FirstNet and State Consultation

- Review and respond to CalFRN & FirstNet PSAC proposals
- Make recommendations to BayRICS Board

o Voice Interoperability/Fleetmap Management

- P25 System Operators Advisory Group
- Manage Change Requests to Fleetmap Channel Guide
- Develop Regional Guidelines (*e.g., System Key Exchange*)

o BayLoop Maintenance, Use and Sustainability

- BayLoop Advisory Group
- Pilot regional application in development (WebEOC)
- Pilot will help justify additional funding needs
- Sacramento BayLoop link

NEXT EIGHT WEEK PROGRESS REPORT

Strategy 1: Realistic & Stable Funding Plan	Strategy 2: Lead State Planning for FirstNet

• Identify and obtain alternative funding sources
 	
• New member outreach
 	
• Develop requirements for 2015 and 2016 funding
	• Pilot/early build opportunities
	
	• State outreach events
	   • DHS/OEC Broadband Workshop Aug. 26
	   • Town Halls: Bakersfield, Vacaville, Santa Ana
	   • Initial Consultation meetings (4th Qtr. 2014)
	
	• CalFRN public safety survey
	
	• FirstNet requests for comment
	
	• BayWEB "Lessons Learned-Next Steps"

NEXT EIGHT WEEK PROGRESS REPORT

Strategy 3: Communicate the Value of Interoperability	Strategy 4: Bridge the Voice-Data Communications Gap
- Web-based surveys and Information Requests - Bay Area interoperability outreach and education - Identify target groups - Schedule meetings	- FirstNet Technical Review - Complete P25/Fleetmap tasks: - Implement Key Sharing Guidelines - Need for additional guidelines? - Plan for P25 mutual aid training and exercise *2015* - Develop requirements for BayLoop - Sacramento link - Hardware costs - Applications evaluation process - Begin 2015 Planning - Develop use cases/sustainability - Evaluate funding needs

UASI Approval Authority and Management Team Tracking Tool

August 14, 2014 Approval Authority Meeting

#	Name	Deliverable	Who	Date Assigned	Due Date	Status / Comments
	Special Request Items/Assignments					
1	FY15 Proposal Implementation Guidance	Presentation	Catherine Spaulding	4/22/14	9/11/14	
2	2014 THIRA Process	Presentation	Catherine Spaulding	8/5/14	9/11/14	
3	Regional Catastrophic Earthquake Plan Integration with State and Federal plan	Presentation	Janell Myhre	3/19/14	9/11/14	
4	CalCOP update- information sharing in CHP, CalFIre, Schools, Cal OES, etc.	Presentation	Caroline Thomas-Jacobs	4/15/14	9/11/14	
5	Presentation of Final Deliverables on Public Private Partnership Resiliency Initiative	Presentation	Janell Myhre/ Peter Ohtaki	4/30/14	9/11/14	
6	UASI Social Media Strategy	Presentation	Ethan Baker	1/21/14	9/11/14	
7	Report on Cyber Focus Group	Presentation	Dave Frazer, Brian Rodrigues	3/19/14	10/9/14	
8	Rad/Nuc Working Group update	Presentation	Bruce Martin	5/13/14	10/9/14	
9	RCPGP catastrophic plan Just-In-Time training project completion	Presentation	Janell Myhre/Corinne Bartshire	3/6/13	10/9/14	
10	THIRA update report	Presentation	Catherine Spaulding/Jason Carroll	8/14/14	11/13/14	
11	Resource Inventory Application project update	Presentation	To Be Determined	6/15/13	1/8/15	
12	2014 Urban Shield / Yellow Command After Action Report (AAR)	Presentation	Dennis Houghtelling/Janell Myhre	3/19/13	1/8/15	
13	Medical-Public Health Regional Exercise close out	Presentation	Eric Shanks	4/21/14	3/12/15	
14	FY13 Regional Recovery Project close out	Presentation	Janell Myhre	4/21/14	5/8/15	

August 14, 2014 Approval Authority Meeting

			Regular Items/Assignments			
#	Name	Deliverable	Who	Date Assigned	Due Date	Status / Comments
A	UASI Quarterly Reports	Report	Tristan Levardo			FY11 RCPGP Spending Report and UASI Travel Expenditures - FY12 UASI Spending Report – 9/11/14; Reallocation of Grant Funds – 10/9/14
B	BayRICS JPA Quarterly Report	Report	Barry Fraser			BayRICS JPA Report: 10/9/14; 1/8/15; 4/9/15; 7/9/15; 10/8/15; 1/14/16; 4/14/16;10/13/16
C	Election of UASI Officers	Discussion & Action Item	Chair		1/8/15 (Annually)	