



Approval Authority Meeting
Thursday, November 14, 2024
10:00 A.M.

Alameda County Sheriff's Office
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

AGENDA

CALL TO ORDER AND ROLL CALL

UASI Chair	Mary Ellen Carroll, City and County of San Francisco
UASI Vice-Chair	April Luckett-Fahimi, County of Alameda
Member	Erica Arteseros Brown, City and County of San Francisco
Member	Jessica Feil, City of Oakland
Member	Raymond Riordan, City of San Jose
Member	Dana Reed, County of Santa Clara
Member	Mike Casten, County of Contra Costa
Member	Steven Torrence, County of Marin
Member	Kelsey Scanlon, County of Monterey
Member	Daniel Perea, County of San Mateo
Member	Jeff DuVall, County of Sonoma
General Manager	Adrienne Bechelli

1. APPROVAL OF THE MINUTES (Discussion, Possible Action)

Review and approval of the draft minutes from the September 12, 2024 regular meeting or take any other action related to the matter.

(Supplemental documentation for this item includes draft minutes from September 12, 2024.)

2. GENERAL MANAGER'S REPORT (Discussion)

General Manager, Adrienne Bechelli, will present her report to include presentations and discussion on the following topics:

- (a) Bay Area UASI Priorities and Strategy for 2025
- (b) Status of Bay Area UASI Grant Applications and Awards
- (c) 2024 Public Safety Preparedness Summit Recap
- (d) Updates from Quarterly Coalition of California UASIs Meeting
- (e) Spotlight: FEMA Case Study on FY19 and FY20 RCPGP Projects

(Supplemental documentation for this item includes a report detailing the above sub-items.)

- 3. 2025 MEETING CALENDAR** (Discussion, Possible Action)
General Manager, Adrienne Bechelli, will present the staff proposal for the 2025 meeting schedule. Discussion topics will include number of meetings, location of meetings, and dates of meetings in 2025. Possible action to approve proposed recommendations or take any other action related to this matter.
(Supplemental documentation for this item includes a report with proposed and alternative meeting dates for 2025.)
- 4. ELECTION OF OFFICERS FOR 2025 TERM** (Discussion, Possible Action)
The Chair will receive nominations and conduct a vote on the officer positions of Chair and Vice Chair for the Bay Area UASI Approval Authority for the 2025 term. Possible action to support any recommendation(s) or take any action related to this matter.
(There is no supplemental documentation associated with this item.)
- 5. GRANT-FUNDED PROGRAM UPDATE: SECURING THE CITIES** (Discussion)
STC Project Manager, Matt Devine, will conduct a demonstration of recent improvements to radiological detection equipment, including the addition of QR codes on all devices that link to standard operating procedures manuals for just-in-time information benefitting field responders.
((Supplemental documentation for this item includes a brief report outlining recent developments within the STC program.)
- 6. STAKEHOLDER PREPAREDNESS REVIEW SUMMARY** (Discussion)
Risk Management Project Manager, Craig Mohar, will present the major themes and outcomes from the 2024 Stakeholder Preparedness Review, including the evaluation of the region's capabilities as outlined by the existing Threat and Hazard Identification and Risk Assessment, and changes compared to prior years.
(Supplemental documentation for this item includes a powerpoint presentation depicting the themes of the 2024 Stakeholder Preparedness Review draft report.)
- 7. GRANT-FUNDED PROGRAM UPDATE: REGIONAL CATASTROPHIC PREPAREDNESS GRANT PROGRAM** (Discussion)
RCPGP Project Manager, Christophe Arnold, will provide an overview of the Equitable Community Resilience program funded by the RCPGP and will also provide a detailed progress update on the first of the three grants from FY22.
(Supplemental documentation for this item includes handouts depicting the 3-year RCPGP Equitable Community Resilience Strategy.)
- 8. ANNOUNCEMENTS – GOOD OF THE ORDER**
Members of the Approval Authority may provide announcements or suggest agenda items for future Approval Authority meetings.
(There is no supplementary documentation for this item.)

9. GENERAL PUBLIC COMMENT

Members of the public may address the Approval Authority during general public comment on items within the jurisdiction of the Bay Area UASI Approval Authority but not listed on the agenda for a period of time designated by the Chair but not to exceed three minutes.

(There is no supplementary documentation for this item.)

ADJOURNMENT

If any materials related to an item on this agenda have been distributed to the Approval Authority members after distribution of the agenda packet, those materials are available for public inspection at the Bay Area UASI Management Office located at 1663 Mission Street, Suite 320, San Francisco, CA, 94103 during normal office hours: 8:00 a.m. - 5:00 p.m.

Public Participation:

It is the policy of the Approval Authority to encourage and permit public participation and comment on matters within the Approval Authority's jurisdiction, as follows.

- *Public Comment on Agenda Items.* The Approval Authority will take public comment on each item on the agenda. The Approval Authority will take public comment on an action item before the Approval Authority takes any action on that item. Persons addressing the Approval Authority on an agenda item shall confine their remarks to that particular agenda item. For each agenda item, each member of the public may address the Approval Authority once, for up to three minutes. The Chair may limit the public comment on an agenda item to less than three minutes per speaker, based on the nature of the agenda item, the number of anticipated speakers for that item, and the number and anticipated duration of other agenda items.
- *General Public Comment.* The Approval Authority shall include general public comment as an agenda item at each meeting of the Approval Authority. During general public comment, each member of the public may address the Approval Authority on matters within the Approval Authority's jurisdiction. Issues discussed during general public comment must not appear elsewhere on the agenda for that meeting. Each member of the public may address the Approval Authority once during general public comment, for up to three minutes. The Chair may limit the total general public comment to 30 minutes and may limit the time allocated to each speaker depending on the number of speakers during general public comment and the number and anticipated duration of agenda items.
- *Speaker Identification.* Individuals making public comment may be requested, but not required, to identify themselves and whom they represent.
- *Designated Public Comment Area.* Members of the public wishing to address the Approval Authority must speak from the public comment area.
- *Comment, Not Debate.* During public comment, speakers shall address their remarks to the Approval Authority as a whole and not to individual Approval Authority representatives, the General Manager or Management Team members, or the audience. Approval Authority Representatives and other persons are not required to respond to questions from a speaker. Approval Authority Representatives shall not enter into debate or discussion with speakers during public comment, although Approval Authority Representatives may question speakers to obtain clarification. Approval Authority Representatives may ask the General Manager to investigate an issue raised during public comment and later report to the Approval Authority. The lack of a response by the Approval Authority to public comment does not necessarily constitute agreement with or support of comments made during public comment.

- *Speaker Conduct.* The Approval Authority will not tolerate disruptive conduct by individuals making public comment. Speakers who use profanity or engage in yelling, screaming, or other disruptive behavior will be directed to cease that conduct and may be asked to leave the meeting room.



To: Bay Area UASI Approval Authority

From: Adrienne Bechelli, General Manager

Date: November 14, 2024

Re: Item 01: Approval of the Minutes

Staff Recommendation:

Approve the minutes from the September 12, 2024 Approval Authority meeting.

Action or Discussion Items:

Action

Discussion:

Discuss and conduct a vote to approve or deny the minutes from the September 2024 Approval Authority Meeting.



Approval Authority Meeting
Thursday, September 12, 2024
10:00 AM

Alameda County Sheriff's Office OES
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

REGULAR MEETING MINUTES

1. ROLL CALL

Approval Authority Chair Mary Ellen Carroll called the meeting to order at 10:04 AM and Regional Program Manager Mikyung Kim-Molina subsequently took the roll. Chair Carroll and Vice-Chair April Lockett-Fahimi were present. Members Erica Brown, Dana Reed, Steven Torrence, Raymond Riordan, Jessica Feil, and Jeff Duvall were also present. Absent during the meeting were Mike Casten, County of Contra Costa, Kelsey Scanlon, County of Monterey and Daniel Perea, County of San Mateo. Alternates from the same counties were also not in attendance.

2. APPROVAL OF THE MINUTES

Chair Carroll asked for any comments or questions concerning the minutes from the June 13, 2024 meeting. Hearing none, she then called for public comment.

There was no public comment made. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:37](#))

Chair Carroll then requested a motion to approve the minutes.

Motion: Approve the minutes from the June 13, 2024 Approval Authority Meeting.

Moved: Member Riordan **Seconded:** Member Lockett-Fahimi

Vote: The motion was passed unanimously with three absentees. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:48](#))

3. GENERAL MANAGER'S REPORT

Regional Project Manager, Mikyung Kim-Molina reported on behalf of the General Manager, regarding grant updates, UASI Management Team update, and the 2024 Tracking Tool.

Ms. Kim-Molina informed the Approval Authority that Bay Area UASI is expecting to receive the FY24 UASI grant award in late October or early November in the amount of \$27,088,298. The Securing the Cities (STC) program received a continuing award for \$1,200,000 on July 1, 2024. Also in July, the Bay Area UASI applied for a \$3,000,000 RCPGP grant, of which the anticipated award date is no later than September 30, 2024. Also expected to be awarded by end of September is the TVTP grant program request, in the amount of \$615,000, which we applied for in May 2024.

The Management Team has four positions that were recently backfilled:

- Margaret Anand was hired as the Communications and Technologies Project Manager. She came from a major social media company and was also employed by an AI Start Up Company.
- Jacky Fan was hired as a Grants Specialist. He is a CPA and previously worked for the SF Public Utilities Commission.
- Dereje Geleta was hired as the Contract Specialist. He has extensive experience in city contracts and previously worked for the SF Department of Public Health
- Leo Samuelson was promoted to STC Senior Administrative Analyst. Leo was formerly the Senior Management Assistant who managed the UASI website, technology, and the annual report.

The Management team has four vacant positions to be filled:

- Training and Exercise Senior Management Assistant
- Training and Exercise Administrative Specialist
- Administrative Senior Management Assistant
- Fiscal Grants Specialist

Ms. Kim-Molina made additional updates regarding UASI Management Team attendance to the 2024 National Homeland Security Conference on July 22-25 in Miami Beach, Florida. The BA UASI is also preparing for the Bay Area UASI Public Safety Preparedness Summit (PSPS) which will take place on October 28-30, 2024 at the Marine's Memorial Club and Hotel in San Francisco.

For the tracking tool, the next meeting will take place on November 14, 2024 which features the list of topics to be discussed in the November meeting.

[\(Reference audio: September 2024 UASI Approval Authority Meeting at 2:06–8:10\)](#)

Chair Carroll asked for Member comments or questions and there were none.

One member of the public made a comment. [\(Reference audio: September 2024 UASI Approval Authority Meeting at 8:38\)](#)

4. GRANT FUNDED PROGRAM UPDATES

Regional Grants Manager, Molly Giesen-Fields introduced the program leads to provide updates on the following regional programs:

4.a San Francisco Bay Area Securing the Cities (STC) Grant Program – ([Reference audio: September 2024 UASI Approval Authority Meeting at 11:26](#))

Matt Devine, Interim STC Program Manager, presented STC project accomplishments and upcoming training dates:

- Mr. Devine attended STC Semi-annual Stakeholder Meeting in Washington, DC in August to receive a threat briefing, collaborate with partner agencies, learn and understand best practices, share experiences and develop capabilities.
- STC has scheduled PRNDOS series for Fresno on August 19-22; Santa Rosa on September 30 – October 3; Roseville on October 14-18 and SF Port on January 13-16, 2025.
- STC conducted a successful Full-Scale Exercise at Levi’s Stadium in Santa Clara attended by more than 350 Public Safety Partners.
- STC is also initiating preparatory efforts for upcoming national and international events (2025 NBA All Star Game, 2026 NFL Super Bowl and 2026 FIFA World Cup)
- STC has established MOUs with 8 new expansion partners,
- There is a scheduled STC tract for the UASI Public Safety Preparedness Summit from October 28-30, 2024.

4.b Enhancing Cybersecurity National Priority Project – ([Reference audio: September 2024 UASI Approval Authority Meeting at 18:56](#))

Mikyung Kim-Molina, Regional Program Manager provided the group with a five-year update on Enhancing Cybersecurity National Priority Project;

- **2020** – organized the Cyber Navigator Project. The accomplishments included the creation of Cyber Governance Framework and Cyber Incident Response and Technology Recovery plans; created Multi-year Regional Cyber Strategy Report; hosted numerous Election Cybersecurity Trainings and Tabletop Exercise; hosted Cyber Certification and Awareness Level Trainings; and hosted a Cyber Resilience Symposium.
- **2021** – organized the Regional Center of Cybersecurity Excellence (RCCSE) Project. The accomplishments included the creation of the RCCSE Framework Plan; allocated \$1,200,000 in Cybersecurity Equipment; hosted Cybersecurity Certification trainings, and a Tabletop Exercise in Marin which was attended by more than 130 participants.
- **2022** – created a Cyber Emergency Response Training Project. The target audience and attendees for this project were the Cybersecurity professionals and Emergency Managers.
- **2023** – Cybersecurity NPP will continue to offer Cybersecurity Intermediate Level trainings.
- **2024** – will create an Artificial Intelligence (AI) Navigator. The project will focus on identifying AI Gaps/Needs and create a Strategic Plan. The project will also concentrate on AI-focused Trainings and AI Cyber Bridge regional exercises.

4.c Combating Domestic Violent Extremism National Project Area - ([Reference audio: September 2024 UASI Approval Authority Meeting at 28:26](#))

Mikyung Kim-Molina, Regional Program Manager presented an update and plans for the Domestic Violent Extremism National Priority Area from 2021 to 2024.

- **2021** – DVE NPA accomplished the following: created NCRIC Fusion Center, completed School Safety Symposiums, created Moonshot Threat Bulletin, hosted K-12 School Gaps/Needs Assessment, created Media Literacy for Adults (English/Spanish), and conducted 25 sessions of Safe School Ambassador Program.
- **2022** – DVE continued funding the NCRIC Fusion Center, provided DVE trainings, hosted School Safety and Violence Prevention Symposiums, added Social and Emotional Learning for Justice Involved Youth program and conducted 90 sessions of Restorative Justice Practice at numerous schools.
- **2023** – DVE continued funding the NCRIC Fusion Center, conducted Community-Based Violence Prevention trainings for school staff and mental health practitioners. DVE also conducted School Safety Symposiums and will continue doing so.
- **2024** – coming up for the current year, DVE will undergo a Regional Gaps/Needs Analysis/Assessment Program. DVE will also create a Redirect and Referral Pathways Project that is based of a New York Model where if someone is looking up for a certain word or topic, the program will redirect that person to a page with referral to case management, support and agencies that can help. Finally, DVE will continue its Safe Schools Violence Prevention Project among K-12 Schools.

Chair Carroll requested comments from the Approval Authority.

Chair Carroll thanked the presenters for their reports and updates. She reminded everyone that for the UASI portfolio, funds are available for equipment and trainings. She also would like to request for tools that will better showcase the trainings provided. She added that Approval Authority members will be better stewards and advocates for all UASI programs in their respective jurisdictions if they were more regularly informed. ([Reference audio: September 2024 UASI Approval Authority Meeting at 37:05](#))

Member Torrence commented on the AI Project. He recommends further research to develop a full scope and understanding of how AI will be good at the smaller level as well as the negative impacts from the homeland security perspective. ([Reference audio: September 2024 UASI Approval Authority Meeting at 40:26](#))

Member Feil commented on the STC program regarding having better strategic plans in what to do with the limited funds available. With respect to the DVE program, she wants to know who is taking advantage of the program across all jurisdictions. She echoed Chair Carroll that all Approval Authority members should be advocates to all the Bay Area UASI programs. She also commented on Cybersecurity insurance, legal challenges and barriers. ([Reference audio: September 2024 UASI Approval Authority Meeting at 41:40](#))

Member Brown stated a need for more effective coordination between Bay Area UASI and jurisdictions. Regarding the STC program, she asked about the timeline to providing input to what jurisdictions need regarding equipment inventory. ([Reference audio: September 2024 UASI Approval Authority Meeting at 44:19](#))

Member Lockett-Fahimi asked about how to find out information or any outreach and advertisements about the DVE programs for schools or jurisdictions. ([Reference audio: September 2024 UASI Approval Authority Meeting at 46:48](#))

Member Riordan stated that he is interested in knowing which school districts in Santa Clara are involved and are taking advantage of the DVE programs. He wants to make sure that all schools are active. Regarding AI policy development, it is interesting to see the engagement of the Cybersecurity Program on AI policies to avoid conflict. ([Reference audio: September 2024 UASI Approval Authority Meeting at 47:30](#))

Member Reed would like to have a bridge of exercises in preparation for 2026 big events. ([Reference audio: September 2024 UASI Approval Authority Meeting at 49:28](#))

Chair Carroll requested that for the next meeting in November, the Bay Area UASI have a more effective and efficient communication strategy regarding all available exercises, trainings and other activities and equipment that are available across the region. ([Reference audio: September 2024 UASI Approval Authority Meeting at 51:10](#))

One member of the public made a comment. ([Reference audio: September 2024 UASI Approval Authority Meeting at 52:49](#))

5. NCRIC THREAT BRIEFING – ELECTION SECURITY

NCRIC Assistant Deputy Director Brian Rodriguez and NCRIC Threat Management Team Liaison Officer, Nick Silva presented on recent threats in Cybersecurity and DVE, as well as services offered by the NCRIC to support local agencies and other partners.

Chair Carroll asked for AA members' comments and questions.

Member Reed asked about the integration and connectivity between the DVE program threat assessment management team vs. the NorCal threat management group. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:13:38](#))

Member Feil inquired on where to find the expanded list of resources being developed by NCRIC. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:15:27](#))

One member of the public made a comment. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:19:50](#))

6. BAY AREA UASI TRAVEL EXPENDITURES REPORT

Tristan Levardo, UASI CFO reported on the travel expenditures incurred for the period of November 1, 2023 to August 31, 2024. The total travel expenditures were approximately \$26K, which is within the BA UASI budget. CFO Levardo also announced that FY24

MOUs are being drafted and are expected to be released by the end of October in anticipation of receiving the award letter from the Federal and State in early October. ([Reference audio: September 2024 UASI Approval Authority Meeting at 11:26](#))

Chair Carroll requested comments from the Approval Authority. Seeing none, she requested public comment.

There were no comments from the public.

7. ANNOUNCEMENTS - GOOD OF THE ORDER

There were three announcements from the Approval Authority:

Member Reed announced and introduced Michelle Sandoval as the new alternate for the County of Santa Clara. Ms. Sandoval is a Program Manager III who is responsible for all grants being managed the county. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:25:59](#))

Member Brown announced that San Francisco is partnering with STC Regional Program Manager, Matt Devine and Trevor Kantaro of Santa Clara in hosting 2 seminars in January 2025 on Chem Prep. Planning, coordination and logistics are in progress. Complete information will be distributed once finalized. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:25:59](#))

Chair Carroll reminded the group about the upcoming Public Safety Preparedness Summit on October 28-30, 2024 at the Marine's Memorial in San Francisco. She also announced that as part of the SF Fleet Week celebration, a full-scale exercise on DSW Movement will be held on October 8. Member Brown added that during the event, there will be tagging communications to the exercise through the local military at Pier 30-32. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:28:00](#))

8. GENERAL PUBLIC COMMENT

Chair Carroll requested comments from the Approval Authority. Seeing none, she requested public comment.

One member of the public made a comment. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:28:58](#))

9. CLOSED SESSION

Prior to the closed session, Chair Carroll ask if there is any public comment. One member from the public made a comment. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:33:04](#))

The Approval Authority Members convened into a closed session at 11:37 A.M. pursuant to Government Code Number 54957 for the appointment of 2 public employees. The positions are the Acting General Manager and the General Manager. Other attendees and the public were asked to leave the room. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:33:27](#))

10. ADJOURNMENT

The meeting was reconvened at 12:12 P.M. Chair Carroll announced that the Approval Authority has appointed Mikyung Kim-Molina as the acting General Manager until September 30, 2024. The vote was unanimous. Adrienne Bechelli was appointed as the General Manager effective September 30 and onward. The vote was also unanimous. ([Reference audio: September 2024 UASI Approval Authority Meeting at 1:33:45](#))

The meeting was adjourned at 12:13 P.M.



To: Bay Area UASI Approval Authority
From: Adrienne Bechelli, General Manager
Date: November 14, 2024
Re: Item 02: General Manager's Report

Recommendations:

None.

Action or Discussion Items:

- (a) Bay Area UASI Priorities and Strategy for 2025 (Discussion)
- (b) Status of Bay Area UASI Grant Applications and Awards (Discussion)
- (c) 2024 Public Safety Preparedness Summit Recap (Discussion)
- (d) Updates from Quarterly Coalition of California UASIs Meeting (Discussion)
- (e) Spotlight: FEMA Case Study on FY19 and FY20 RCPGP Projects (Discussion)

Discussion/Description:

(a) Bay Area UASI Priorities and Strategy for 2025 (Discussion)

The November 14, 2024 Approval Authority meeting is the first with Adrienne Bechelli serving in the role of Bay Area UASI General Manager. She will provide a brief verbal presentation that outlines her approach to managing the agency, including specific priorities for 2025, such as improving communication and coordination with sub-recipient jurisdictions, exploring additional grant funding opportunities for the region, and assessing the UASI governance and organization and adjusting as necessary.

(b) Status of Bay Area UASI Grant Applications and Awards (Discussion)

UASI: In June 2024, the Bay Area UASI Management Team applied for the Urban Area Security Initiative grant in the amount of \$32,754,895. In October 2024, Cal OES provided an letter indicating an award of \$27,088,298, which reflects a 17.3% retention from CalOES. In addition, the BayArea UASI received a separate award of \$2,000,000 specifically to fund the Statewide Risk Management Support Services contract. These award amounts are consistent with our expectations for FY24. Pursuant to the directives under the grant and the governing MOU, the Bay Area UASI will allocate the funding to the core cities, regional hub projects, sustainability projects, national priority projects, and the Bay Area UASI Management Team.

RCPGP: In June 2024, the Bay Area UASI Management Team applied for the Regional Catastrophic Preparedness Grant Program in the amount of \$3,000,000. In September 2024, the Bay Area UASI received an award letter for \$2,696,215, which is the highest RCPGP award ever received for the Bay

Area region. Pursuant to the directives under the grant, this funding will be allocated to further the Bay Area's efforts pertaining to equitable community resilience.

TVTP: In May 2024, the Bay Area UASI Management Team applied for the Targeted Violence and Terrorism Prevention grant in the amount of \$615,000 for a new project with the City of Oakland to raise societal awareness of the signs of targeted violence in at-risk individuals and develop a community workshop series. In September 2024, the Bay Area UASI received a no-award letter for this grant.

STC: In June 2024, the Bay Area UASI Management Team applied for an additional \$1,200,000 under the Securing the Cities grant program, which was subsequently approved in July. As of October 2024, the Bay Area UASI has spent \$7,595,109 of the total \$10,265,800 associated with the multi-year cumulative award.

(c) 2024 Public Safety Preparedness Summit Recap (Discussion)

The Bay Area UASI hosted the 2024 Public Safety Preparedness Summit from October 28-30, 2024. This year's Summit included 424 attendees, 64 different speakers, 4 concurrent tracks, and 4 training courses. From initial survey results, the most favored sessions included the keynote sessions on Tuesday and Wednesday, the presentation on creating accessible documents in alternative formats from the mass notification track, sessions in the domestic violent extremism track, and the sessions about artificial intelligence in the cybersecurity track. The Bay Area UASI intends to build upon these themes and more in potential future summits.

(d) Updates from Quarterly Coalition of California UASIs Meeting (Discussion)

The Coalition of California UASIs most recent meeting occurred in-person on October 28, 2024 in San Francisco. Topics discussed included mutual priorities and the importance of joint advocacy to CalOES and FEMA. Los Angeles was selected to chair the Coalition. The Coalition also served as the evaluation panel for the proposals received in response to the Statewide Risk Management Support Services contract. On Friday, November 1, a letter of intent to award was provided to Secure Passage, Inc. for a contract of not to exceed \$1,900,000 per year for two years, with option to extend for four additional years.

(e) Spotlight: FEMA Case Study on FY19 and FY20 RCPGP Projects (Discussion)

FEMA is conducting a series of grant effectiveness case studies to better understand the implementation of RCPGP grant awards, and recently selected the Bay Area UASI FY19 and FY20 grant projects for review. After conducting site visits to the Bay Area and interviews of Bay Area UASI Management Team and other staff from subrecipient jurisdictions, they have compiled a report that demonstrates successful administration of the FY19 and FY20 RCPGP funds in the Bay Area. FEMA intends to publish this case study later this month on their website.



To: Bay Area UASI Approval Authority
From: Adrienne Bechelli, General Manager
Date: November 14, 2024
Re: Item 03: 2025 Meeting Calendar

Recommendation:

Approve the four in-person meeting schedule for 2025, including meetings at 10:00 a.m. on March 13, June 12, September 11, and November 13.

Action or Discussion Item:

Action

Discussion/Description:

The Bay Area UASI Approval Authority meets regularly at 10:00 a.m. on the second Thursday of the month. Approval Authority members should consider frequency of meetings, location of meetings, and dates of meetings in their discussion and decision to determine the meeting calendar for 2025.

Proposed dates:

- March 13, 2025
- June 12, 2025
- September 11, 2025
- November 13, 2025

Alternative dates:

- January 9, 2025
- February 13, 2025
- April 10, 2025
- May 8, 2025
- July 10, 2025
- August 14, 2025
- October 9, 2025
- December 11, 2025



To: Bay Area UASI Approval Authority
From: Adrienne Bechelli, General Manager
Date: November 14, 2024
Re: Item 04: Election of Officers for 2025 Term

Staff Recommendation:

None

Action or Discussion Items:

Action

Discussion:

Pursuant to the Approval Authority bylaws, the Approval Authority shall elect a Chair and Vice-Chair for an annual term from among the Member's primary representatives on an annual basis at the January meeting. In the presumed absence of a meeting in January 2025, this item will be heard during the last meeting of 2024, on November 14, 2024.

Nominations shall be called by the Chair for officers of Chair and Vice-Chair for the 2025 term. Self-nominations and nominations of existing officers are permitted. After public comment and discussion by the Approval Authority, members shall vote on the nominations called with a majority approval.

2024 Chair: Mary Ellen Carroll, City and County of San Francisco
2024 Vice-Chair: April Lockett-Fahimi, County of Alameda



To: Bay Area UASI Approval Authority

From: Matt Devine, Regional Program Manager, Securing the Cities

Date: November 14, 2024

Re: Item 05: Grant Funded Program Update: Securing the Cities

Staff Recommendation:

None

Action or Discussion Item:

Discussion

Discussion/Description:

The Department of Homeland Security (DHS) Countering Weapons of Mass Destruction Office (CWMD) is committed to addressing current mission needs to enable operators on the ground to successfully detect, interdict, respond to, and report radiological/nuclear threats. The Securing the Cities (STC) San Francisco Bay Area is one of 13 regions in the United States committed to this effort which also includes the counties of Sacramento, Fresno, and Washoe.

In addition to day-to-day operations, STC is committed to enhancing the safety and security for the upcoming events in the Bay Area that will showcase our region on a national and international level.

Because radiation and radiological detection entails an understanding of energy transfer in the form of rays or high-speed particles, a demonstration of detection capabilities will be performed to enhance Approval Authority members' understandings of recent developments within the STC program. In addition, the STC team will present its recently launched monthly "Tune-Ups" as easy-to-follow tutorials that enable users to remediate on a variety of topics related to the radiological/nuclear detection mission.

Securing the Cities



*Matt Devine
STC Program Manager
Approval Authority Meeting
November 14th, 2024 |
Item #5*



1 million attendees

3.4 million attendees



What is the Securing the Cities role?



What is the
Securing the
Cities role?

Demonstration



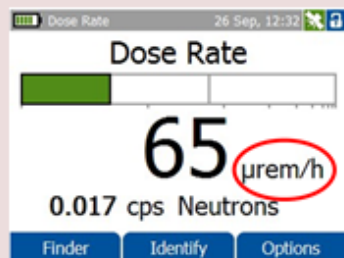
SF Bay Area Securing the Cities

TUNE UP

Securing the Cities Training Tune-Ups are designed to provide a quick refresher on a PRND capability.

Scenario:

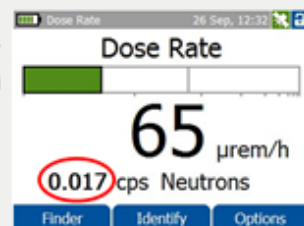
You are conducting a PRND Prevention mission at a local parade when officer Jimmy Neutron runs up, out of breath and says the entire city needs to be evacuated because of the reading he just received on his Radio-Isotope Identifier.



It's been a while since Officer Neutron participated in training, so you provide him a brief remediation on interpreting dose rates and understanding radiological units of measurement.

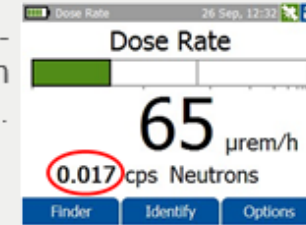
"Jimmy, **65 urem/h** isn't a health concern, but is a little higher than normal, so an investigation is warranted. Still, the parade does *not* need to stop and the city does *not* need to be evacuated due to this dose rate. In addition to the number, make sure to pay attention to all the indicators on the screen."

First, let's look at the Neutrons. Often, operators ignore the neutron reading, as it is so often-nearly always- not elevated. When neutron rates are detected, very low counts are not abnormal. Remember- no Neutrons is a good thing!



measurement.
"Jimmy, **65 urem/h** isn't a health concern, but is a little higher than normal, so an investigation is warranted. Still, the parade does not need to stop and the city does not need to be evacuated due to this dose rate. In addition to the number, make sure to pay attention to all the indicators on the screen."

First, let's look at the Neutrons. Often, operators ignore the neutron reading, as it is so often-nearly always- not elevated. When neutron rates are detected, very low counts are not abnormal. Remember- no Neutrons is a good thing!



Next, let's look at the letters that come after the numbers. These letters are going to tell us the dose rate per hour. To avoid confusion, I use a simple and easy way to remember what these letters mean. Think of it this way:

- a **urem/h** after the dose rate means **U R okay!** The number is near background levels and there is no health concern.

- a **mrem/h** after the numbers means **"mm, R we ALARA"?** We have an elevated dose which is higher than background. We don't have immediate health concerns, but we need to consider ALARA (As Low As Reasonably Achievable) for our own safety and might have administrative concerns.

- a **rem/h** means **RUN... in, and RUN out.** This level might have some health concerns and we can expect administrative concerns.

The reading you are getting on your Radio-Isotope Identifier is **65 urem/h**. The **urem/h** means **U R okay!** and the dose rate translates into 65 Microrems.

urem/h = microrems per hour (it takes 1000 microrems to equal 1 millirem)

mrem/h = millirems per hour (it takes 1000 millirems to equal 1 rem)

rem/h = rems per hour

Next, let's look at the letters that come after the numbers. These letters are going to tell us the dose rate per hour. To avoid confusion, I use a simple and easy way to remember what these letters mean. Think of it this way:

- a **urem/h** after the dose rate means **U R okay!** The number is near background levels and there is no health concern.

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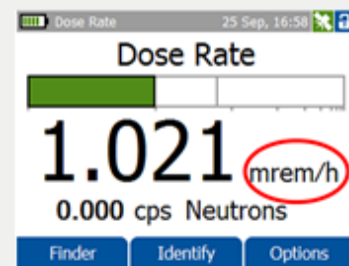
- a **rem/h** means **RUN... in, and RUN out.** This level might have some health concerns and we can expect administrative concerns.

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urem/h = microrems per hour (it takes 1000 microrems to equal 1 millirem)

mrem/h = millirems per hour (it takes 1000 millirems to equal 1 rem)

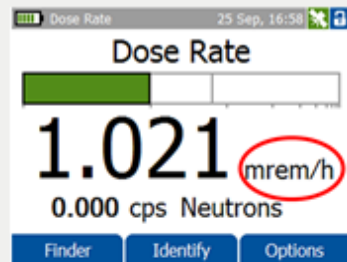
rem/h = rems per hour



"Now that you have a quick tool for understanding dose rates, take a look at this screen and tell me what you see?"

"Paying attention to all the indicators on the screen, I know that:

1. We have no Neutrons, but if I had some very low count rates, that wouldn't be abnormal.



"Now that you have a quick tool for understanding dose rates, take a look at this screen and tell me what you see?"

"Paying attention to all the indicators on the screen, I know that:

1. We have no Neutrons, but if I had some very low count rates, that wouldn't be abnormal.
2. The **mrem/h** after the number means millirems per hour.
3. If I use your simple interpretation tool, the **mrem/h** means "**mm, R we ALARA**"? and if the dose rate is **1.020 mrem/h** it means we have a dose rate a little over **1 millirem per hour.**"
4. This level is higher than background and I need to investigate further.
5. Now, I also know that **1.020 mrem/h (millirems)** is a little over **1000 urem/h (microrems)**
6. And I would need approximately 999 more millirems to equal 1 rem.

"Perfect! Nice work Officer Neutron!"

Please forward us your suggestions and/or feedback for future Tune-Ups. To learn more about our STC Program or schedule training please visit our website or reach out to our Program Manager, Matt Devine at matthew.devine@sfgov.org.

STC Webpage

Bay Area UASI

Securing the Cities



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To: Bay Area UASI Approval Authority

From: Craig Mohar

Date: November 14, 2024

Re: Item 06: Stakeholder Preparedness Review Summary

Staff Recommendation:

None

Action or Discussion Items:

Discussion

Discussion/Description:

FEMA requires that all Homeland Security Grant recipients submit the Threat and Hazard Identification and Risk Assessment (THIRA) every three years, and the Stakeholder Preparedness Review (SPR) each year. The THIRA helps communities understand risks and identify the capabilities needed to address those risks. The SPR provides a framework to assess a community's capacity to address the threats and hazards identified in the THIRA.

The THIRA and SPR do not affect the amount of funding the Bay Area UASI receives from the Department of Homeland Security; however, the significance of the process has increased due to new grant requirements to identify critical gaps.

The 2024 SPR was developed with input from stakeholders and subject matter experts from across the region via questionnaires and workshops. A presentation outlining the results of the completed 2024 SPR will be presented to the Approval Authority for discussion. The full SPR report will be provided to Approval Authority members upon its completion, prior to the submission deadline of December 31, 2024.

Bay Area UASI

2024 Stakeholder Preparedness Review Summary

Craig Mohar, Regional Project Manager

Approval Authority Meeting
November 14, 2024





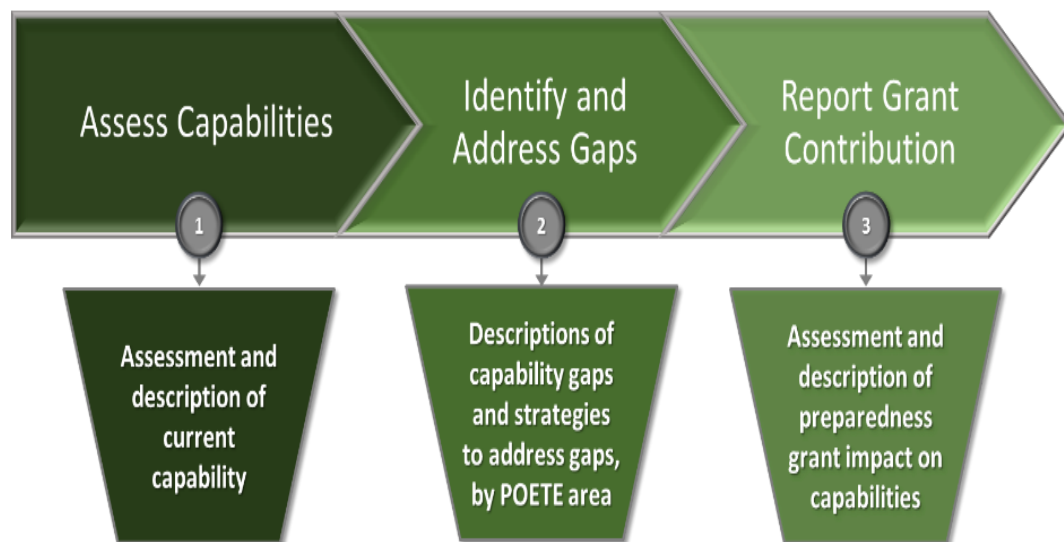
Risk Management Program Background

- UASI Grant Program Reporting Requirements:
- Threat and Hazard Identification and Risk Assessment (THIRA)
 - Evaluates Threats – revised every three years
 - Next Update in 2025
- Stakeholder Preparedness Review (SPR)
 - Evaluates Capabilities – conducted every year
- **THIRA & SPR do not impact funding amounts the Bay Area UASI receives.**

Stakeholder Preparedness Review (SPR)



- Requirement for UASI Homeland Security Grant Program recipients since 2012
- Assessed standardized and customized Capability Targets in Mission Areas
- Input gathered via:
 - Worksheets completed by jurisdictions
 - UASI Regional Work Groups
 - Focused Subject Matter Expert meetings





Common Core Capability Gaps

- Staffing shortages
- Finding qualified personnel to hire
- Inability to backfill staff to attend training / Lack of overtime budget
- Overall funding shortfalls

2024 Core Capability Targets

Black: 2024 No Change

Red: 2024 Decrease in Ability

Green: 2024 Increase in Ability

Core Capability	Ability Target	Core Capability	Ability Target
Planning (EOP Updates)	68%	Threat & Hazard Identification	89%
Planning - Custom (AFN)	35%	Environ. Resp./Health & Safety (HazMat)	55%
Public Info. & Warning	56%	Environ. Resp./Health & Safety (Decon) (+5%)	60%
Operational Coordination	81%	Fatality Management Services	50%
Forensics & Attribution	55%	Fire Management & Suppression	47%
Intelligence & Info. Sharing (-3%)	50%	Mass Care Services (Sheltering)	28%
Interdiction & Disruption (+4%)	10%	Mass Care Services: Non-Congregate Housing	28%
Interdiction & Disruption - Custom (Assessments & Tools)	10%	On-scene Security & Protection	60%
Screening, Search, & Detect. (+3%)	30%	Logistics & Supply Chain Management (+5%)	65%
Cybersecurity	50%	Public Health, Healthcare, & EMS (+7%)	55%
Cybersecurity – Custom (Threat Awareness/Response)	12%	Situational Assessment	60%
Supply Chain Integrity & Sec. (+10%)	50%	Health & Social Services (Restore Serv.) (-2%)	24%
Community Resilience (Public Risk Awareness) (+5%)	60%	Health & Social Services - Custom (Behavioral/Mental Health) (+12%)	42%
Risk & Disaster Resilience Assess.	86%		

Contact Information:

Craig Mohar

UASI Regional Project Manager

415-850-4794

craig.mohar@sfgov.org

Bay Area UASI





To: Bay Area UASI Approval Authority

From: Christophe Arnold

Date: November 14, 2024

Re: Item 07: Grant-Funded Program Update: Regional Catastrophic Preparedness Grant Program (RCPGP)

Staff Recommendations:

None

Action or Discussion Items:

Discussion

Discussion/Description:

The Bay Area UASI is the recipient of three consecutive RCPGP grants hereafter referred to as the Bay Area UASI's Equitable Community Resilience Program. The grants are referred to as: the "Equitable Community Resilience – Phase 1 Project (FY22)", the "Equitable Community Resilience – Phase 2 Project (FY23)", and the "Equitable Community Resilience – Phase 3 Project (FY24)". These grants focus on equity, climate, resilience, and preparedness, and provide special attention to disadvantaged communities. The combined amount awarded for these grants is \$5.5M for the Bay Area region. Grant components include local and regional planning initiatives, training, and exercise.

The provided handouts describe the Bay Area UASI's Equitable Community Resilience Strategy, and a summary of capability gaps and programmatic priorities for community resilience and long-term vulnerability reduction.

Narrative Overview

Bay Area UASI Equitable Community Resilience Strategy



Mission:

To provide high quality community resilience programming to our UASI member jurisdictions

Vision:

To operationalize FEMA's 2022 - 2026 strategic plan at a regional level (San Francisco Bay Area) using RCPGP grant funding.

Core Values

Pertinence

Needs based: THIRA/ SPR, improvements in AARs, specific requests from UASI membership, and data driven assessments.

Holistic approach: use of UASI funds to complement RCPGP funded actions to provide a full range of services to communities.

Trust

Working with disadvantaged communities that have, in many cases, been segregated/marginalized entails a lot of time and effort to **build mutual trust** amongst the different project stakeholders and is key to the success of this strategic plan.

Accountability

Recognizing & accepting identified **gaps in equity** and working to address these.

Innovation

Designing customized approaches and solutions to **enhance readiness and climate resilience** for UASI's stakeholders.

Focus Areas

Equity

Climate
Resilience

Readiness

Narrative Overview

Bay Area UASI Community Preparedness Strategy

Strategic Objectives (SO) / List of Actions (A)

SO1. Understand existing barriers to equity and identify specific climate resilience & readiness vulnerabilities in the region.

A.1. Develop Local Roadmaps to Community Resilience

Support self-assessment process within disadvantaged communities to identify risks and develop a community strategic plan to address them. Goal is to empower disadvantaged communities and local governments to analyze and gain understanding of the existing barriers to equity, specific vulnerabilities, and specific preparedness / response needs in targeted disadvantaged communities.

A.2. Local Customized Planning Technical Assistance

Conduct an analysis of jurisdictional level plans, policies, etc. to identify gaps in equity & climate resilience. Goal is to provide local governments with tangible documentation highlighting areas to focus on to improve equity and climate adaptation in emergency management.

A.3. Regional Vulnerability Report

Conduct research and develop a publicly accessible report. Goal is to provide stakeholders with a snapshot of the current state of, and major trends, regarding vulnerabilities & barriers to equity in the San Francisco Bay Area region.

A.4. Regional Vulnerability (Online) Platform

Develop an online ArcGIS platform collating open source data sets on vulnerabilities. Goal is to provide stakeholders with a tool that centralizes data on vulnerabilities allowing to make comparison at various levels (census tract, jurisdictional, and regional).

A.5. Feasibility Study: Technological Solution for Community Engagement

Conduct research and develop a publicly accessible report. Goal is to establish the *status quo* of collaboration between OES/EOC and community partners, as well as to identify potential opportunities for improvement via technological solutions

A.6. Research & Strategy: Effective Community Outreach

Conduct research and develop a strategy for stakeholders. Goal is to understand weaknesses and identify opportunities to improve effectiveness of community outreach with a special emphasis on disadvantaged communities.

A.7. Research & Strategy: Risk-Appropriate Insurance

Conduct research and develop a strategy for stakeholders. Goal is to explore long-term vulnerabilities and barriers to equity related to risk insurances (home owners, renters, sub-lease, undocumented, etc.) and develop blueprints for a regionwide awareness campaign.

SO2. Build & strengthen relationships between local government and disadvantaged communities.

A.1. Develop Local Roadmaps to Community Resilience (also SO1)

Support self-assessment process within disadvantaged communities to identify risks and develop a community strategic plan to address them. Goal is to strengthen relations between OES and disadvantaged communities.

A.8. Community-led Preparedness Initiatives Catalogue

Develop a regionwide catalog showcasing various community-led preparedness initiatives throughout the San Francisco Bay Area. Goal is to raise awareness regarding different initiatives and creating a space for dialogue and sharing of experiences.

A.11. Implement Local Roadmaps to Community Resilience (also SO3)

In partnership with local government, provision of support to disadvantaged communities to implement projects identified in their roadmaps. Goal is to empower disadvantaged communities to make actionable efforts to enhance their readiness.

A.14. Local Customized Planning Technical Assistance (also SO3)

Provide support to local jurisdictions to develop & implement strategies (ex: OES community outreach strategy, OES strategy for collaborating with community organizations, etc.). Goal is to empower local jurisdictions to make tangible steps towards enhancing partnerships with disadvantaged communities.

A.9. Trainings (Phase 1 - 3)

Community Preparedness series for CBOs, ToP Facilitation series for OES staff, Personal Preparedness series for CBOs, Emergency Communications (Radios) for OES staff & Community Groups.

A.10. Exercises (Phase 1 - 3)

OES - Community coordination TTX series, Golden Eagle regionwide full-scale & functional exercise, Climate Resilience Series, Climate Resilience Symposium.

Narrative Overview

Bay Area UASI Community Preparedness Strategy

Strategic Objectives (SO) / List of Actions (A)

SO3. Empower disadvantaged communities to address gaps in readiness

A.11. Implement Local Roadmaps to Community Resilience

Provision of support to disadvantaged communities to implement projects identified in their roadmaps. Goal is to empower disadvantaged communities to make actionable efforts to enhance their readiness.

A.12. Local Customized Planning Technical Assistance

Provision of support to disadvantaged communities to prepare & write grants for project identified in their roadmaps. Goal is to empower disadvantaged communities to address preparedness & response needs to in their communities.

A.13. Local Roadmaps to Climate Resilience & Environmental Justice

Provision of support to disadvantaged communities to identify climate adaptation strategies for their communities and implement low-cost nature-based solutions. Goal is to empower communities to understand climate resilience and environmental justice.

A.9. Trainings / A.10. Exercises

See above.

SO4. Empower local government to address identified gaps in equity and climate resilience

A.14. Local Customized Planning Technical Assistance

Provide support to local jurisdictions to develop & implement strategies (ex: OES community outreach strategy, OES strategy for collaborating with community organizations, OES climate resilience strategy, etc.). Goal is to empower local jurisdictions to make tangible steps towards enhancing equity, climate resilience, and readiness.

A.9. Trainings / A.10. Exercises

See above.

SO5. Develop innovative approaches & tools to address equity, climate resilience, and readiness in the region.

A.15. Language Access Toolkit

Develop a publicly accessible toolkit for the Bay Area UASI stakeholders. Goal is to provide tools (customizable templates & guidance) to make processes and materials more equitable, especially to those individuals or communities with low English Proficiency (LEP) or with access and functional needs (AFN).

A.16. Regional Community Engagement Platform

Develop an online ArcGIS platform with MS Teams and Salesforce capabilities allowing OES/EOCs to collaborate with community partners (individuals, associations, organizations, businesses, etc.). Goal is to enhance accountability and equity in OES/EOC actions, and to help bridge gap in communications with communities (particularly disadvantaged communities).

A.17. Crisis Communication Tool

Expand functionalities of existing, publicly accessible regional communication tool (digital repository of translated messages). Goal is to continue to improve tool and services to the UASI stakeholders by making them more equitable, ensuring that individuals & communities with LEP and AFN are reached with critical lifesaving messages.

A.18. Regional Resilience Tool

Building on A.4. (online publicly accessible ArcGIS platform), expand its functionalities to include additional climate related data sets, as well as adding & inventorying resilience efforts made across the region. Goal is to provide UASI stakeholders with a robust tool which highlights both critical vulnerabilities, as well as resilience initiatives throughout the SF Bay Area.

A.19. Emergency Communications (Radios) Toolkit

Develop a robust set of customizable guidance, protocols, plans, and tools for emergency communications (radios) for OES and for community organizations. Goal is to provide a comprehensive resource library for community organizations and OES staff that complements the Emergency Communications (Radios) trainings and exercises that will also be offered with this funding.

A.20. Regional Climate Resilience Toolkit

Develop a toolkit made up of guidance, trainings & customizable templates for UASI jurisdictions, which includes topics such as but not limited to, climate resilience review/assessment methodology, checklist & survey questions for the conducting the assessments, data input forms used to update online platform, guidance on reviewing jurisdictional level plans using findings, etc.

Narrative Overview

Bay Area UASI Community Preparedness Strategy

Strategic Objectives (SO) / List of Actions (A)

SO5. Develop innovative approaches & tools to address equity, climate resilience, and readiness in the region.

A.21. Regional Study: Regional Climate Resilience Study

Conduct a regional assessment / study to map-out (in the Bay Area at jurisdictional level) and define of the criteria for:

- Climate resilience actors
- Existing climate resilience initiatives
- Disadvantaged communities being the that are the strongest cases for environmental justice
- Public facilities (communal infrastructure) needing climate resilient adaptations.

The data from the study will be uploaded onto a ArcGIS platform (regional resilience tool). The study also includes the cataloguing of climate resilience mitigation strategies for top 5 most relevant climate related hazards, and the developing of key performance indicators for evaluating equity & climate resilience for federally funded programing. Please note that the strategy component of this task will include he capability assessment at the end of the project.

Visual Overview

Bay Area UASI Equitable Community Resilience Strategy



Strategic Objectives

- SO1. Understand existing barriers to equity and identify specific climate resilience & readiness vulnerabilities in the region.**
- SO2. Build & strengthen relationships between local government and disadvantaged communities.**
- SO3. Empower disadvantaged communities to address gaps in readiness**
- SO4. Empower local government to address identified gaps in equity and climate resilience**
- SO5. Develop innovative approaches & tools to address equity, climate resilience, and readiness in the region.**

List of Actions

Phase 1 (RCPGP FY22)

- A.1.** Develop Roadmaps
- A.2.** Technical Assistance (1)
- A.3.** Vulnerability Report
- A.4.** Vulnerability Platform
- A.5.** Feasibility Study
- A.1.** Develop Roadmaps
- A.8.** Preparedness Catalogue

- A.9.** Trainings
- A.10.** Exercises

Phase 2 (RCPGP FY23)

- A.6.** Research & Strategy (1)
- A.7.** Research & Strategy (2)
- A.11.** Implement Roadmaps
- A.12.** Technical Assistance (2)
- A.15.** Language Access Toolkit
- A.16.** Engagement Platform

- A.9.** Trainings
- A.10.** Exercises

Phase 3 (RCPGP FY24)

- A.13.** Roadmaps (Climate)
- A.14.** Technical Assistance (3)
- A.17.** Crisis Communication Tool
- A.18.** Regional Resilience Tool
- A.19.** Emergency Comms Toolkit
- A.20.** Climate Resilience Toolkit
- A.21.** Regional Study & Strategy

- A.9.** Trainings
- A.10.** Exercises